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NEWS SUMMARY

GENERAL BUSINESS

Irish killers 'known to police' Gold at new high Copper up £26 1/2

Irish police believe they know the identity of Lord Mountbatten's killers...

Two men due to face explosives charges in Dublin today are being questioned about the blast which killed Lord Mountbatten...

The Vatican said that Pope John Paul will not visit Ulster during his visit to Ireland at the end of the month...

But the Prime Minister, Mrs. Thatcher, went to South Armagh during a surprise visit to Ulster yesterday...

Khomeini defied Kurdish insurgents rejected a call to surrender from Ayatollah Khomeini...

Couple freed A young French couple escaped a 60-day jail sentence for breaking anti-rabies laws...

Population call An urgent international effort over the problem of world population growth was called for by Edward Heath...

Britons held South African detectives arrested nine Britons after seizing about £500,000-worth of cannabis...

Sardinia move Italy's security and anti-terrorist chief, General Carlo Alberto Dalla Chiesa...

Nations warned of dangers in tighter monetary policies

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

THE GOVERNMENTS of the main industrialised countries, including the UK, are in danger of aggravating the adverse impact on output and jobs of the latest round of oil price rises...

COMPARISON OF FORECASTS table with columns for Gross Domestic Product, Consumer spending, Consumer price inflation, Unemployment, Current account

deflationary policy stance will help to bring about the Government's objective of a lower inflation rate. The prospect of very little further rise in output in the UK and increasing unemployment...

Five Lloyd's syndicates told to stop trading

BY JOHN MOORE

FIVE LLOYD'S underwriting syndicates have been told to stop trading because of fears that they may have accepted more business than permitted. The instruction came yesterday from the syndicate's managing agent, Ashby and Co...

U.S. indicators index down

BY DAVID BUCHAN IN WASHINGTON

THE U.S. index of leading economic indicators fell 0.4 per cent last month after a similar drop in June. The downward movement in the index, considered a key barometer of future economic trends...

CONTENTS table listing various articles and their page numbers: Tito and Castro, Business and the courts, Economic viewpoint, Danish payments deficit, Marketing, U.S. indicators index down, etc.

Vauxhall loses £1.9m in first half

By Kenneth Gooding, Motor Industry Correspondent

VAUXHALL MOTORS, the UK subsidiary of General Motors which is negotiating over pay, lost £1.977m net in the first half of this year compared with a £4.25m profit in the same period last year.

Mr. Ferdinand Beickler, the new president and managing director, described the results as disappointing but suggested that the second half-year might see a considerable improvement...

Similarly, both groups expect that, in spite of the recession, real incomes and consumer spending should continue to rise, though more slowly than over the past two years.

Prices for rough diamonds charged by De Beers' Central Selling Organisation, which bundles about 83 per cent of world output...

£ In New York table with columns for Spot, 1 month, 3 months, 12 months and Previous

Marks and Spencer to cut prices

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

MARKS AND SPENCER yesterday launched an £11m package of price cuts lasting at least until Christmas. The action sparked off fears that a major price war between High Street stores may break out.

The M and S move—its first major price cutting campaign since the early 1960s—follows a sharp drop in sales volume after the increase in Value Added Tax imposed in the June Budget.

Price cuts on some 100 items have already been implemented. The value of the cuts financed by M and S itself in the crucial trading period up to Christmas represents about £7m.

Diamond prices up 13% PRICES FOR rough diamonds charged by De Beers' Central Selling Organisation...

The price increase will apply only to larger, uncut gemstones of over one carat, and will vary according to quality.

'What's going on down under?' 'It's all in ANZ Bank's Business Indicators' ANZ Bank's regular publication, 'Business Indicators', combines authority and conciseness in the most acceptable way.

CHIEF PRICE CHANGES YESTERDAY table listing price changes for various commodities like Avana, Avon Rubber, Benlox, etc.

EUROPEAN NEWS

COPENHAGEN ROW LIKELY OVER WAGE INDEXATION

Danes run out of answers to the payments deficit

BY HILARY BARNES IN COPENHAGEN

THE OIL price increases hit Denmark in its most sensitive spot—the current account balance of payments. Denmark has had a deficit every year except one since 1960, and this year the shortfall will be the largest in the EEC—not only in proportion to the country's size, but also in absolute terms.

By only about 0.5 per cent in real terms in 1980. Three things are apparent. First, the June measures are not enough if the object is to stabilise, let alone improve, the current balance. Second, the foreign debt is reaching the point at which there is a risk that foreign creditors will be reluctant to lend further. Thirdly, the result of yet more demand restraint will be to push the economy into permanent near-zero growth.

system of automatic index-linked wage, salary and social security incomes is amended or suspended. Prime Minister Anker Joergensen and Mr. Heinesen repeatedly deny that the Government is considering a devaluation. But when the Folketing (Parliament) meets again in October and measures to curb the external deficit are discussed, the indexation issue will be at the forefront of the political battle.

Indexation wage and salary increases are a flat rate of Kr 0.60 per hour, about 1.5 per cent of the average hourly wage. They are awarded for each three-point rise in a quarterly net consumer price index (that is, excluding indirect taxes and subsidies). Social security and pensions incomes are also adjusted.

There appears to be a growing feeling among senior politicians that there is only one untried shot in the locker and the time may be coming when it should be used: namely a substantial strategic devaluation of the Danish krone. But it is recognised that devaluation would be useless without a change in the system of automatically adjusting wages and social security payments to the cost of living index.

rate policy, by linking the Krone to the German mark in the European currency "snake" and subsequently the European Monetary System (EMS), has helped limit inflation (consumer prices in the 12 months to June rose by 8.6 per cent), but made industry even less competitive abroad.

Monetary policy is severe enough to have driven mortgage interest rates to 17.1 per cent. But still the deficit persists.

There appears to be a growing feeling in senior political circles that there is only one untried shot in the locker and that the time may be coming when it should be used—a substantial, strategic devaluation of the krone.

But, and it is an absolutely crucial but, there is an equally clear recognition that a devaluation would be useless unless the



Prime Minister Anker Joergensen... denies a devaluation is under consideration.

fund to be administered by the trade unions.

But the Liberals are adamantly opposed to the scheme. They fear that it will be the starting shot for a much more ambitious scheme to give wage earners co-ownership rights by transferring a portion of corporate profits, in the form of wage-earner share capital, to a central, trade union controlled investment fund.

At the moment it looks as if the coalition partners will collide head-on over the issue. Together with the other main contentious issue this autumn—how the cuts in central government spending agreed in principle in June should be apportioned—the differences may be so great that the coalition founders.

Political break-down or not, if the indexation question cannot be solved, it seems certain that the Government will have no alternative but to resort to new restraints on domestic demand. On current policy, domestic demand in 1980 may expand by a princely 1.1 per cent rounding off a series of years since 1977 in which real domestic demand has risen by 0.4 per cent, 1.3 per cent and 1.5 per cent.

It is easy to understand why Mr. Heinesen would rather see something done to restore export competitiveness than have to clobber domestic demand yet again.

Austria proposes savings changes

By Paul Lendvai in Vienna

DR. HANNES ANDROSCH, the Austrian Finance Minister, has announced plans to make radical changes in the country's subsidised savings system. But the proposals have come in for sharp criticism from some of the country's banks—especially the institutes most affected by the projected curbs. They fear that the changes could lead to a deterioration in the general investment climate.

Faced with steadily rising budget deficits, the Government would like to dismantle the elaborate mechanism under which it grants subsidies of some Sch 5.5bn (£183m) annually to boost interest rates on savings deposits. These subsidies make no economic sense at a time when Austria has one of the lowest inflation rates in the world.

With an annual rate of price increases of under 4 per cent, the Government points out that federal bonds currently provide a highly favourable net yield of 4 per cent in real terms. The Government is likely to eliminate in their present form the subsidies for building society deposits, which currently yield 10.6 per cent, even though they are tied only for a period of six years.

The five per cent tax rebate on federal bonds up to Sch 100,000 per head and per annum, which costs the State Sch 500m annually, will be completely scrapped. Some commentators caution however that this could unsettle the bond market.

Amnesty plea on detainees

GENEVA—Amnesty International yesterday urged the United Nations to intervene in Latin America and Africa to save "countless individuals from the inhumanity of their governments."

Addressing the UN Human Rights Subcommission in Geneva, an Amnesty spokesman called for the setting up of an "International habeas corpus" by which he said the location and grounds of detention of a person who had disappeared could be established. AP

Comecon thought unlikely to meet N-power goals

BY LESLIE COLITT IN BERLIN

DOUBTS ARE being raised whether the Soviet Union and its Comecon partners will be able to expand their nuclear generating capacity as dramatically as planned, from 13,000 MW at present to 140,000 MW by 1990.

In an analysis of Comecon's nuclear power programme, the West Berlin Economic Research Institute says that 4 per cent of the electricity now generated by the Comecon countries comes from nuclear power stations compared with 8 per cent in the European Community.

The Institute notes that the smaller European Comecon countries and Cuba have agreed to expand their nuclear generating capacity tenfold to 37,000 MW by 1990.

However, in 1976 at the start of the current five-year plan, Comecon had already set a target of 24,440 MW of installed nuclear power capacity, by 1980. The latest statistics

reveal that installed nuclear power stations had a capacity of 12,840 MW in the middle of this year.

Under the original five-year plan, the Soviet Union was to have a nuclear capacity of 18,500 MW by next year. The actual amount is only 9,960 MW according to official figures.

The other six European Comecon countries and Cuba, only East Germany, Czechoslovakia and Bulgaria have operating nuclear power stations—were to have had 5,940 MW by next year. This year, their capacity was only 2,860 MW of nuclear power.

The Institute's Comecon section notes that the Soviet Union plans to expand its nuclear generating capacity from 10,000 MW to 100,000-110,000 MW by 1990.

This would represent more than 20 per cent of total electricity produced in the country. The Institute explains, though, that "expansion until now has

been characterised by consistent non-fulfilment of plans."

The nuclear expansion programme presented by the Soviet Union in 1971 set a target of 30,000 MW installed nuclear capacity within 10 years. This was reduced to 18,500 MW in the current five-year plan and, in fact, only 10,000 MW have been installed to date.

Analysts point out that there have also been marked delays in the nuclear power programmes of the other Comecon countries, especially Romania, Hungary and Poland. The delays are mainly attributed to insufficient engineering capacity and the fact that the Soviet Union is still the sole deliverer of nuclear power stations within Comecon.

The Institute says there have been unsolved problems in Comecon with control technology and the Soviet Union's policy on reactor safety "has not been based on developing measures for every possible mishap."

Third World fears slow down nuclear test ban negotiations

BY BRIJ KHINDARIA IN GENEVA

FEARS THAT several of the more advanced Third World countries may be trying to obtain nuclear weapons technology have slowed nuclear test-ban negotiations in the Geneva-based Disarmament Committee.

The nuclear powers and Western countries in general view with apprehension the controversy about the nuclear weapons capability of India and Pakistan, seeing in it the seeds of a complete ban on nuclear tests.

Third World countries, at the same time, have increased demands for guarantees that nuclear warheads will never be used against them. The nuclear powers, however, have given ambiguous replies, and such advanced developing countries as India and some Latin American nations are arguing that such guarantees are impossible.

Even if some kind of formal document containing such pledges were agreed, the argument goes, it would be worthless because a non-nuclear power has no means of dis-

suading a nuclear power not to ally from using nuclear weapons against it.

The nuclear powers have agreed to discuss such formal guarantees next year but it is doubtful whether even an international convention would gear towards assuaging the fears of non-nuclear countries.

As a result, pressure has grown within the committee for a complete ban on nuclear tests. Results, however, have been disappointing in this year's negotiations because of conflicting interests and the ambivalence of some countries.

Negotiations for a comprehensive test ban have been underway between the Soviet Union, the U.S. and Britain for several years. All three have so far resisted pressure from the committee's other members to throw open the negotiations to the committee as a whole.

The result has been to encourage some developing countries who have not signed the nuclear non-proliferation treaty to insist that they remain

free to obtain nuclear weapons technology as long as every country does not renounce nuclear weapons. These countries see the test ban as a step towards the goals of destruction of existing nuclear weapons and prohibition of new production.

Meanwhile, the growing realisation that a few Third World countries might be on the threshold of nuclear capability has cooled some nations' enthusiasm for a complete test ban. They fear that they may be left at a disadvantage in developing weapons to counter the nuclear capability of their rivals.

This is the aspect that causes most apprehension among Western countries, who argue that a nuclear arms race among even a handful of Third World nations would threaten world peace.

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£470m BOOST FOR FRENCH ECONOMY

Cabinet approves Barre proposals

BY ROBERT MAUTHNER IN PARIS

THE ECONOMIC and social package under which the Government will pump FFr 4.5bn (£470m) into the economy, is expected to give a modest stimulus to France's declining growth rate next year. The package was adopted by the Cabinet yesterday.

M. Barre made it clear, on the other hand, that the latest measures, aimed at stimulating the stagnating housing and public works sectors, and compensating low-income families for the recent price rises, did not herald a fundamental change in his austerity policies. During the coming months, the Government's absolute priority would still be to maintain the franc's stability within the European Monetary System (EMS), continue monetary and credit controls, limit wage rises, and intensify energy-saving efforts.

Under yesterday's package, the Government is making available some FFr 2.5bn in credits for building low-cost homes, which will permit some 20,000 more housing starts in coming months, and for constructing roads and improving waterways. The over-all effect of this will be to increase turnover in the building and public works sectors by an estimated FFr 7bn in 1979 and 1980, and to create 30,000 more jobs.

M. Barre emphasised that the measures would not require new funds to be raised, since they would be financed entirely by surplus Treasury receipts and the cancellation of other planned expenditure. The social measures include one-off increases in the special social security payments to low-income families at the beginning of the school year, and exceptional pension bonuses. The Government has also promised to raise the purchasing power of people who earn the national minimum wage at the end of the year, in addition to the automatic increase of 2.2 per cent which will come into effect on September 1, in line with the rise in the cost-of-living index.

W. German £73m aid plan for S-E Asia

By Jonathan Carr in Bonn

THE WEST GERMAN Government has approved a programme to aid refugees—in particular from South-East Asia—which could involve expenditure of up to DM 300m (£73m) by the end of next year. Details were announced yesterday by Herr Gerhart Baum, the Interior Minister, who has just returned from a visit to South-East Asia. He described the plight of refugees there both as a "human tragedy of the first order and as one of the world's most complex political problems."

Portugal to resume talks for \$50m IMF credit

BY JIMMY BURNS IN LISBON

THE PORTUGUESE Government is understood to have fixed a date for the resumption of negotiations with the International Monetary Fund (IMF) for a new \$50m standby credit. An IMF team, led by M. Patrick Fontenay, will arrive in Lisbon on September 10 for two weeks of talks. A formal letter of intent for the loan could be signed by October.



Professor Antonio Sousa Franco... forecasting larger budget deficit.

Prof. Sousa Franco said he did not foresee substantial growth in current receipts in 1979 and had therefore asked parliamentary permission to raise the Government's domestic borrowing requirements. Previous budgetary projections made by the non-party government of Dr. Carlos Mota Pinto were off target, he said. Increases in spending allocations were now needed in areas like education, health and subsidies to public enterprises.

Security chief flies to Sardinia

BY PAUL BETTS IN ROME

THE HEAD of Italian security and anti-terrorist forces, General Carlo Alberto Dalla Chiesa, has flown to the island of Sardinia in the wake of the alarming increase in kidnapping there during the past two weeks. Up to ten people, including Mr. Rolf Schild, a British businessman, and his wife and 14-year-old daughter, are now thought to be held by kidnapers on the island. The latest victims were two well-known Italian singers, Fabrizio de Andre and Dori Ghezzi, who have disappeared from their farmhouse on the island.

The kidnappings of the past few days suggest the existence of well-organised networks specialising in this type of crime. In some cases, kidnappers have seized their victims in broad daylight, and in one instance two children were abducted in front of their parents. Moreover, ransom demands have steadily increased and are now reported to average between £2bn and £5bn. However, there appear to have been no ransom demands so far for the 10 missing people.

During the past 48 hours, police in Sardinia have been augmented by units from the mainland to scour isolated areas. But the only clues so far to the latest crisis have come with the discovery of the cars of the British family and of the two Italian singers.



General Carlo Alberto Dalla Chiesa

Caution needed in expansion of economy, OECD report warns

BY DAVID WHITE IN PARIS

PORTUGAL SHOULD be able to make some moves towards a more expansionary economic policy following its success in improving its balance of payments last year, the Organisation for Economic Co-operation and Development (OECD) says in its annual report on the country. But it warns that policy changes will have to be "extremely cautious" because of high inflation and the risk that the payments situation will suffer in this year's much less favourable international environment.

Household consumption is expected to increase very little, while capital formation will be affected by Portugal's restrictive monetary policy. Gross domestic product might grow by about 2 per cent. The budget deficit, which the Pintasigo Government has revised upwards by almost a quarter to about \$2.5bn for this year, is a major source of concern for OECD.

Sharp increases in public spending have been largely taken up by subsidies and transfers which have done little to boost productive potential, it says. OECD backs the stated intention of the Portuguese authorities to reduce the rate of escudo devaluation, a big factor in the high rate of price increases. But at the same time the Government will have to keep a grip on domestic inflation. This, the report says, means continued limits on wage increases, at least for a time.

French face on-spot fines

PARIS—Motorists in France, where the death toll on the roads is the highest in western Europe, face stiffer penalties for speeding under a road safety Bill to go before Parliament later this year. M. Alain Peyrefitte, Justice Minister, told today's Cabinet meeting that, under the new Bill, traffic police would be authorised to collect a fine from any motorist found speeding. Failure to pay on the spot would bring automatic doubling of the amount. Reuter

Intercontinental to close Istanbul hotel

BY DAVID LASCELLES IN NEW YORK

THE LARGE U.S. hotel operator, Intercontinental Hotels, announced yesterday that it would terminate its lease on an hotel in Istanbul in October, blaming "serious restrictions" imposed on its operations there. Mr. Paul J. Sheeline, the chairman, described the step as unfortunate, but said circumstances had made it "impossible to continue operation of the hotel."

The company would not elaborate on the circumstances that had prompted its decision. However, the hotel has been strike-bound since June and is now closed. Reports from Turkey also suggest that Intercontinental has been subjected to unacceptable pressures from the lessors. Our foreign staff adds: The Turkish central bank this week signed in London and Zurich an agreement with over 250 banks covering the restructuring of some \$2.2bn in short-term liabilities.

Under the agreement, the central bank is purchasing outstanding convertible Turkish lira deposits which were previously debts of commercial Turkish banks, and exchanging them for new central bank obligations denominated in Deutsche Marks, Swiss francs and dollars.

Cost of living rises 4.9% in August

The West German cost of living index was unchanged this month from July, giving a 4.9 per cent rise over August last year, according to provisional Federal Statistics Office figures. Reuter reports from Wiesbaden.

Mille grazie, Stirling.

"The Alfa Romeo Alfetta 2000 is outwardly just another saloon. Yet even the name is a clue: the car inherits its title from the almost unbeatable, super-charged Grand Prix Alfa single-seaters which, though designed before the war, went on to win four World Championship series during the late Forties and early Fifties. The Alfetta 2000 possesses thoroughbred virtues too: the engine is the classic twin overhead-camshaft Alfa Romeo design, and the clutch and the gearbox are mounted at the back, next to the differential, to improve the car's weight distribution and handling. Other details also give away the car's pedigree. The steering-column angle is adjustable, to give you the driving position you want. All the controls are easy to reach, and a full set of deeply-nacelled instruments faces you from behind the neat three-spoke steering-wheel: rev-counter, water temperature gauge, oil pressure gauge, fuel gauge, speedometer and clock. The pedals are well positioned for heel-and-toe gear changes, aided by a good-sized lever for selecting whichever of the five well-balanced ratios you want.

The twin-cam engine is very willing to provide the performance which the car's pedigree cries out for. Its noise level goes up with speed, but all the noises are healthy mechanical ones, and the overall level is still quite subdued. Road noise is very low, and the suspension is firm without being harsh. It handles beautifully and the car simply begs to be driven hard and quickly. There are one or two snags: when I tested the car the brakes were good to begin with but they tended to fade rather quickly. And while the Alfetta is a neat and compact car, the turning circle is disappointingly large. In the wet, the wipers seemed to keep the passenger's side of the windscreen clearer than the driver's—perhaps a consequence of the original design being for left-hand drive. However, these points apart, the Alfetta is a super car, immensely enjoyable to drive, and well worthy of the honoured Alfa name. So long as makers with this kind of experience go on producing cars with this kind of character, then we'll still be able to enjoy sports-car driving, even when the traditional sports car itself finally fades into the past."



Stirling Moss

Motoring Correspondent of Harper's & Queen Magazine.

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China shows interest in new Boeing airliner

BY PAUL BETTS IN ROME

CHINA IS understood to be interested in the eventual purchase of a number of the new Boeing 767 medium-haul aircraft, currently under development.

Italian aerospace officials yesterday indicated talks were in progress between China and the U.S. group on the Boeing 767, which will be constructed in collaboration with the Italian state Aeritalia concern and the Japanese CITIC group.

Aeritalia's share in the construction of the new passenger aircraft amounts to about 15 per cent. The Italian group is specifically involved in the construction of the moveable areas of the wings and the aircraft's tail section.

The latest deal would not be the first China has made with Boeing, according to Italian aerospace officials. At the end of last year China placed an

order for three Boeing 747 long haul SP aircraft and an option for two more. The three 747 SPs are scheduled to be delivered within 1980.

If the options for the other two are confirmed, these are expected to be delivered in 1981. Six years ago, Boeing supplied Peking with ten Boeing 707 aircraft.

Collaboration in the Boeing project has considerably enhanced Aeritalia's future prospects. A team of Aeritalia technicians has been working on the programme at Seattle and is now expected to return to Italy where a special technical division for the Boeing project will be set up at Pomigliano d'Arco, near Naples.

Aeritalia also plans to open a new plant at Foggia employing some 1,000 people for the Italian end of the Boeing programme.

Jordan ready for expanded trade role

By Anthony McDermott

JORDAN IS well-equipped to become a regional manufacturing centre, according to Crown Prince Hassan, addressing the Middle East Association in London.

In spite of Jordan's restricted natural resources—phosphates are the major export—it should become the hub of a combination of an inflow of capital, the local, relatively sophisticated administrative and managerial labour force, and the transfer of advanced technology.

Prince Hassan emphasised that Jordan had no desire or intention of becoming the replacement for Beirut as the regional services centre. He pointed out that because of the comparative local political stability and the restructuring of the banking system Arab capital had been flowing in.

Jordan had no desire or intention of becoming the replacement for Beirut as the regional services centre. He pointed out that because of the comparative local political stability and the restructuring of the banking system Arab capital had been flowing in.

Joint UK bid for India steelworks

BY ROY HODSON

AN ALL-BRITISH bid for the design and construction of a \$1bn integrated steelworks on a coastal site in India will be put to the Indian Government by Davy International and the British Steel Corporation.

The key factor that has persuaded the two groups to join forces is the understanding that the Indians would prefer to receive a proposition from a wholly-British consortium.

Davy and British Steel believe that by acting jointly, and with the backing of attractive Government-subsidised credit facilities,

they can win the contract in the face of fierce international competition from almost every country in the steel plant business.

The express Indian wish for an all-British bid has caused both Davy and British Steel to drop their original plans. Unknown to each other they had submitted separate schemes for a coastal works.

British Steel had proposed that its international division design and supervise the construction of a plant with an initial capacity of 1.4m tonnes of steel a year which

later might be expanded to 2.4m tonnes a year.

Davy was participating with other west European plant manufacturers in a bid to build a 1.3m tonnes a year plant which would eventually be developed to 3m tonnes.

Sir John Buckley, chairman of Davy International, said yesterday that the reception of a joint British Steel-Davy bid would depend largely upon the prevailing Indian situation.

Davy is exploring steel plant construction opportuni-

No U.S. credit seen till 1980

BY DAVID BUCHAN IN WASHINGTON

CONGRESSIONAL action to approve the new U.S.-China trade agreement and to raise the U.S. Export-Import Bank's ceiling on new loans and guarantees will be needed if the Carter Administration's promise to give U.S. exporters to China \$2bn in credit over the next 2.5 years is to become a reality, officials said here yesterday.

Eximbank officials also pointed out that the \$2bn figure announced by Mr. Walter Mondale, the Vice-President, in Peking this week was only a target, and that U.S. credit could therefore be more or less than this amount over the next

few years.

They said it was not a firm line of credit, pre-arranged with banks and Government credit institutions, of the kind that West European governments, like Britain and France, had offered their exporters to China.

Eximbank officials said yesterday that, though they had received from U.S. companies inquiries well in excess of \$2bn already, the bank was unlikely to grant any loans or guarantees before next year.

A necessary first step was a waiver by President Carter of the Jackson-Vanik Trade

Amendment which bars credit to countries that restrict free emigration. Though there is little doubt that China's policies on emigration would pass muster on this score, Mr. Carter is not expected to waive this amendment for China until Congress approves the new framework trade agreement, signed in Peking last month.

In the new fiscal year beginning on October 1, the ceiling on new Eximbank loans has been raised to \$4.1bn. But bank officials said yesterday that this would have to be raised further by Congress, if substantial credits to China are granted.

One last snag still to be resolved with the Peking Government is the Eximbank claim for the repayment of \$26m on loans made to pre-revolutionary China in 1946, and a similar amount owing in unpaid interest on these.

\$5.4m UK loan for Egypt

FINANCIAL TIMES REPORTER

MORGAN GRENFELL has signed a financial agreement with the Rural Electrification Authority of Nasr City, Cairo, for a loan of \$5.4m which is guaranteed by the Export Credits Guarantee Department.

The loan will help finance the \$7.1m contract recently awarded by the authority to GEC High Voltage Switchgear for the supply of equipment for eight 66/11 KV substations and four extension substations. The remaining £1.7m will be

financed by a bilateral aid agreement between the British and Egyptian Governments.

National Westminster Bank has signed a \$5m line of credit with Ceskoslovenska Obchodni Banka to enable buyers in Czechoslovakia to place orders in the UK for capital goods and associated services.

The loan is guaranteed by the Export Credits Guarantee Department and is available for contracts of £20,000 or more up to a maximum value of £1m.

AP-DJ adds: The U.S. Export-Import Bank said it will begin reviewing the environmental impact of its major direct credits to foreign borrowers, starting with loan applications received on and after next Tuesday.

But the U.S. agency made it clear that its environmental review process will interfere as little as possible with the efforts of U.S. companies to sell their products abroad.

Japanese seek preferential terms

BY DIANA SMITH IN BRASILIA

THE JAPANESE GOVERNMENT wants preferential treatment for Japanese investors in Brazil. It has also implied that the lifting of Brazilian import restrictions, imposed on all "non-essential goods," would be the best way to expand and balance two-way trade.

This transpired after meetings between members of the Japanese Cabinet and their Brazilian counterparts in Brasilia earlier this month, which examined the state of relationships between the two countries, and how best to improve what are held to be amiable and productive ties.

Mr. Sunad Sonoda, Foreign Affairs Minister, Mr. Masumi Esaki, Industry and Foreign Trade Minister, Mr. Michio Watanabe, Agriculture Minister, Mr. Kinji Moriama, Transport Minister, and Mr. Takehiro Sasaki, Deputy Treasury Minister for Overseas Matters, and 35 officials attended this second meeting of the Bilateral Ministerial Consultative Commission set up in Tokyo in 1976.

The key points were trade, \$591m in Japan's favour in 1978, with Japanese exports of \$1,211m, and \$96m in its favour during the first five months of 1979. Also investment, where Japan has \$1.4bn invested here, but according to Japanese figures, \$2.3bn. The progress of joint projects and opportunities for future developments also figured prominently.

Co-operation is vital to both countries, Brazil hungers for rapid development, foreign capital and technology, and

intensive expansion of exports of manufactured goods to partially offset expensive oil imports. Japan wants foodstuffs and raw materials, in which Brazil, potentially at least, abounds.

Relationships have proceeded in fits and starts, largely due to radical differences in the decision-making processes of the two countries.

Despite this, important Japanese-Brazilian projects have begun to crystallise since the 1960s. These include the Abras-Alunorte venture in the Amazon between Brazil's mining conglomerate, Companhia Vale do Rio Doce, and the Nippon Aluminium Company, a Japanese syndicate, which will produce alumina and aluminium for export to Japan; Tubarao steelworks, a venture between Brazil's Siderbrás, Itai's Flinsider and Kawasaki Steel, in Espírito Santo State, where 2m tonnes a year will be produced, partly for export; the Cenibra-Flonibra pulp and forestry project, shared by Vale do Rio Doce and Nippon pulp producers, for export to Japan; the Nibrasco iron ore pellets venture in Tubarao, co-operated by Vale do Rio Doce, and Japanese steel manufacturers; Ishibras (Ishikawajima of Brazil), which builds bulk carriers in Rio de Janeiro for Petrobras, the oil monopoly; and Vale do Rio Doce and Usminas, arguably Brazil's most efficient existing steelworks, run by the state with expert advice and training from Nippon Steel.

These ventures and direct investment made Japan the third largest foreign investor in Brazil after the U.S. and West

If you work in engineering you must ask yourself 9 questions.

<p>1 Do you think there are more people employed in British engineering this year than last?</p> <p>YES <input type="checkbox"/> NO <input type="checkbox"/></p> <p>No. 42,000 jobs disappeared in the last twelve months. Source: Department of Employment.</p>	<p>4 Are we cheaper than we were?</p> <p>YES <input type="checkbox"/> NO <input type="checkbox"/></p> <p>No. Our prices have gone up 20% faster than our major overseas competitors. Source: Mechanical Engineering Industry Short Term Trends Report.</p>	<p>7 Can management be improved?</p> <p>YES <input type="checkbox"/> NO <input type="checkbox"/></p> <p>Yes. International studies criticise British management as well as British unions.</p>
<p>2 Do you think the industry is producing more than 5 years ago?</p> <p>YES <input type="checkbox"/> NO <input type="checkbox"/></p> <p>No. In the last five years, our total output has gone down by 5%. Source: Department of Industry.</p>	<p>5 Are our main competitors more productive than we are?</p> <p>YES <input type="checkbox"/> NO <input type="checkbox"/></p> <p>Yes. For example, German output per man rose 19% in the past 5 years. Ours fell by 1%. Source: NIESR/Departments of Industry and Employment.</p>	<p>8 Have you ever bought an imported fridge or washing machine? A radio? Was it well made at an attractive price? Do you have any friends who drive foreign cars?</p> <p>YES <input type="checkbox"/> NO <input type="checkbox"/></p>
<p>3 Are we exporting more engineering products than last year?</p> <p>YES <input type="checkbox"/> NO <input type="checkbox"/></p> <p>No. Exports are down by 4%. Imports are up by 8%. Source: Department of Trade.</p>	<p>6 What about the employers' profits? Are they up?</p> <p>YES <input type="checkbox"/> NO <input type="checkbox"/></p> <p>No. Profits are 15% lower than a year ago in real terms. Source: EEF Engineering Industry Figures Report.</p>	<p>9 Who will gain most from strikes in engineering?</p> <p><input type="checkbox"/> Germany <input type="checkbox"/> Japan <input type="checkbox"/> Britain <input type="checkbox"/> USA</p> <p>It won't be Britain. Every strike means more jobs for foreign workers.</p>

The Employers' Offer

A minimum skilled rate of £70 for 40 hours.
A minimum unskilled rate of £50 for 40 hours.

Introduction of the new rates on factory anniversary dates. Plus an opportunity for staff and manual unions together with the employers to work towards eventual harmonisation of hours and holidays.

Actual wages are settled at factory level. The skilled average wage is now about £85 for 40 hours. The national agreement is to guarantee minimum rates and conditions of employment.

Why the Employers are standing firm

The industry cannot afford the whole claim of a minimum skilled rate of £80 for 39 hours and 2 extra days' holiday now (plus a 35-hour week within three years). Because who could afford to buy British engineering products at the new increased prices? Either here or abroad. We cannot afford to meet this claim when our competitors produce so much more per man than we do. We sink or swim together.

Three last questions

A Can we afford to strike two days a week and ban overtime? With the lost output? Lost wages?
YES NO

B Does your shop steward know what you think? Have you told him?
YES NO

C Do you think a ballot would help?
YES NO

Our future

We're in this together. Unions, management, shop floor, all our families. We all want an industry which is efficient, making good products which the whole world wants and can afford.

How do you see the figures? Can the industry afford more until we are more productive? Whose jobs are safer, ours or those working for our competitors abroad? Next year? In five years' time?

What do you think? How many people have you told?

Published by the
ENGINEERING EMPLOYERS' FEDERATION
Broadway House, Tothill Street, London SW1H 9NQ.

Management Information Systems Development

Probably under 30

c. £10,000 + Bonus

It is as a result of significant recent growth in its various international operations, that our client, currently earning profits approaching £40 million, has asked us to fill a newly-created appointment to be based in Central London.
The main objectives are threefold: firstly, to improve both the methods of transmission and the relevance of the management information package; secondly, to develop the comprehensiveness of that package; and thirdly, to ensure that the senior executives

throughout the world understand its purpose and derive the full benefit from it.
The essential requirements are a formal qualification (ACA, ACMA or ACCA), enough commercial experience to understand the businesses right down to their manufacturing roots (likely age is therefore around 30), and a willingness to develop the function from scratch. This will involve some overseas travel and the recruitment of a supporting team as soon as practicable.

Interested candidates should send a full c.v., clearly stating contact telephone numbers, to Peter Wilson, F.C.A., Management Appointments Limited (Recruitment Consultants), Albemarle House, 1 Albemarle Street, London W.1. Tel: 01-499 4879.

Management Appointments Limited

Charles Barker Confidential Reply Service

Please send full career details and list separately companies to which we should not forward your reply. Write the reference number on the envelope and post to our London office, 30 Farringdon Street, London EC4A 4EA.

Our Client, a major international group, with headquarters in Middlesex, is amongst the world's leaders in a high technology industry, and possesses a reputation for professional management using modern accounting techniques. These vacancies offer excellent opportunities for qualified accountants to develop within such an environment.

Management Accountant c£8,500

This post carries responsibility for the accounting function of a subsidiary company involved in office machinery. Reporting to the group accountant and in regular contact with senior management, the successful candidate will manage a department producing monthly management reports, statutory accounts, operating budgets and forecasts. In addition, there will be involvement in the design and implementation of new systems. While computer experience would be an advantage, ambition, self motivation and the ability to work to stringent deadlines are essential.

Management Accountant-Manufacturing c£8,500

With the expansion of manufacturing in the chemical and allied industry our Client is also seeking a management/cost accountant who has in-depth knowledge and experience of costing systems including computerised applications. Main responsibilities are to advise on, co-ordinate and develop product costing systems for existing and new production sites throughout the U.K. As well as preparation of production management information, this post involves production of manufacturing budgets and reporting on trading activities. A flexible and forward looking approach is essential.

The benefits package is of the standard expected from a major company and includes generous relocation expenses. The posts are open to both men and women.

Reference 1575

£6,000 accountancy appointments £9,000

These advertisements appeared in the Financial Times on 28th August, 1979

Job Title	Salary	Location	Advertiser
New Business Development	£9,000 neg	—	Personnel Resources
Financial Controller	£9,000	South Essex	Personnel Resources
Accountant	£7,000	—	Box A.6881
Newly Qualified Accountants	+ Mortgage Sub	City	Central Trustee Savings Bank
Group Assistant Accountant	£8,000	Watford	Godfrey Davis Ltd
Accountant	+ Car	Surrey	IPS Group

For the full text of the advertisement please see the Financial Times of that date or telephone Sally Stanley on 01-248 5597.

Chief Accountant

CAPITAL GOODS MANUFACTURE
c.£10,000 pa + car

Our client is an international leader in its specialised medium sized capital machinery manufacturing business. It has plans to double its turnover in real terms in the next few years because of new products about to be launched. It wishes to recruit a Chief Accountant to run its Administration, Accounting and Management Reporting Systems, some of which are computerised and all making an effective contribution to management.
We are looking for a qualified Accountant with industrial experience since qualifying, ideally in the capital goods industry, and probably not under age 35, with the maturity to contribute to the general management of the business. The potential for the position in this expanding company in the North West is excellent.

Apply for an application form, quoting ref. C.230C, to ERP International Recruitment Limited, Cleance House, St. Werburgh Street, Chester CH1 2DY. Telephone 0244-317886 (ansafone after 5.00 pm).

Offices in London, Chester, Jeddah, Amsterdam, Brussels, Milan and Paris.



International Commercial Managers Pricing and Contract Evaluation

Salaries circa £8500+car

Our client, a £multi-million engineering group, is seeking to appoint two Commercial Managers with considerable potential.

Working with Sales and Marketing, the Commercial Managers have a significant pricing role to play in negotiating very high value sales of capital equipment. The Managers will have specific responsibility for major regional markets abroad.

We would like to discuss these key roles with men/women with relevant experience in this area. These are very much jobs at the sharp-end, as a result the type of person appointed is of critical importance.

It is likely that you will have a financial training in accounting or business management. We are more interested, however, in whether you have true business acumen, plus the strength of character and resilience called for. We will also be looking for high analytical and communicating skills.

A further point to be stressed is that our client is looking for people who are able to assume much bigger roles in the future — these are the jobs which put the holders on an escalator to the top.

These appointments are highly confidential and no information will be passed to our client until candidates have been fully briefed.

To apply, please send a detailed curriculum vitae to Julian Cove, Universal McCann Ltd, 18 Howland Street, London W1A 1AT, quoting reference JCM/20

Universal McCann

Offshore Project Manager

Southern England

negotiable over £20,000 and car

Our client is a major petrochemical contractor with worldwide interests and a 100% commitment in the offshore industry.

They seek an experienced, qualified Project Manager who has seen through at least one important offshore project with responsibility for design, engineering, procurement and construction activities.

The task is a large one. To manage a group of dedicated specialists in the profitable completion of world wide offshore projects of all kinds.

Salary and conditions are no bar for the right candidate. Applications are invited from men and women accompanied by a curriculum vitae quoting reference 3322 FT

Brian Saltzer

West One Selection

Recruitment Selection Consultants

61 Berners Street, London W1P 3AE 01-636 8791

BANKING APPOINTMENT CORPORATE LENDING OFFICER

Age 27/34. c. £8,000/£9,000 + perks. Required by leading international bank in City. Could lead to possible promotion as head of team of lending officers. Some travel in UK. Must have previous corporate as lending officer and preferably U.S. bank formal credit training. For appointment please ring 01-283 8022/6023 VPN Employment

Thinking of changing your job? (But not quite sure?)

For one reason or another, many of our clients think they should make a change, but are not quite sure. Not sure of themselves, of their potential, of their "marketability" or of their ultimate goal.
We are a group of highly qualified specialists who guide senior people towards a new direction in their careers, towards optimum personal and financial rewards. If you're a senior executive or professional person and you're not quite sure, one of our professional Career Advisers will be happy to discuss the matter with you, confidentially and without charge or obligation.
Telephone us on 01-637 2298 now. CHUSID help you to help yourself to a new way of life.

FREDERICK CHUSID & COMPANY LTD.
The Consultants in Executive Evaluation and Career Advancement
London W.1. Phone 01-637 2298
Paris: 116 Av. des Champs Elysees 75008. Phone 514-25-20.
We are not an Employment Agency

HANDBAG AND LUGGAGE BUYER

We wish to recruit a person experienced in the buying of handbags and luggage who will be completely responsible for this area of our business. The successful applicant should have well-established contacts with manufacturers throughout the Far East and will also be responsible for marketing to outlets in the U.K.

This is an executive position and the rewards will be commensurate with responsibility involved. Applications in writing should give details of all relevant experience and be addressed to the Managing Director, Box A.6882, Financial Times, 10, Cannon Street, EC4P 4BY.

Senior Analyst

To join our European Headquarter Management Information Systems staff, located on the door step of Munich, Germany.

As Senior Analyst, the successful candidate will be responsible for the introduction and expansion of information systems in the financial and marketing areas, to support our fast growing European operation. These will be implemented on our own leading edge hardware and latest software and communications technology.

To qualify for this challenging position the candidate must have 5 years of direct systems analysis and design experience and a working knowledge of financial control and reporting systems. Good communications ability is required since this position interfaces directly with senior management levels.

The salary offered will be commensurate with the responsibility of the position. Excellent advancement opportunity is provided.

Applications in writing to:
Adelheid Bartels, Personnel Manager,
National Semiconductor GmbH,
8080 Fuerstenfeldbruck, Industriestrasse 10, West Germany.



Chartered Accountant

Stockbroking - Bristol

Stock Beech and Co are recruiting for a Chartered Accountant with offices in Bristol, Birmingham and London. An opportunity has arisen for a qualified Accountant to play a key role, initially in the financial control of the company.

The man or woman appointed is likely to be a Chartered Accountant, ideally under 30 years of age with previous experience of auditing stockbroking accounts. The position will appeal to someone who is looking for a move offering wide ranging responsibilities and prospects for further advancement. Starting salary is negotiable and there is a non-contributory pension scheme in operation.

Please write with full details to J. Parkhouse, Stock Beech & Co, The Bristol and West Building, Broad Quay, Bristol BS1 4DD.

Stock Beech & Co

Members of the Stock Exchange

INVESTMENT ANALYSTS

Barclays Bank has vacancies for Investment Analysts to help with the management of their Pension Fund. The successful candidates will join a team of Equity Investment Analysts with opportunities in both the U.K. and Overseas fields.

Candidates are expected to be in their mid-twenties, to have a degree or professional qualification and to have had two years practical experience in investment or a related field.

The salary will depend upon previous experience, but will not be less than £7,700 p.a. (including London Allowance and London Salary Supplement).

The usual Bank benefits will also apply, including a non-contributory pension scheme, profit sharing scheme and an annual bonus.

Applications, including brief career details, should be sent to:

Mr G. E. Hall,
Investment Manager,
Barclays Bank Limited,
54 Lombard Street,
London EC3P 3AH

BARCLAYS

TECHNICAL SALES MANAGER

required by overseas company with head office six branches specialising in the sale of plan copying and photocopiers machines and supplies. Litho-offset printing machines and self-testing equipment.

Age group 25 to 35.

Must have proven qualities of leadership, sales flair, and organisational ability, drive and an infinite capacity for hard work.

Will be responsible for all aspects of marketing including preparation of sales records, budgets, costing, indenting, stock and credit control, training and programming of sales representatives and customer dealing.

Starting salary equivalent £15,000 reviewed annually, supplemented by annual bonus of up to 20% of salary. Reasonable taxation. Home remittances permitted. Fringe benefits include fully furnished accommodation, regular home leave with full pay, allowances for children's education in the U.K. and holiday travel.

Apply to

MESSRS. DRURY THEOBALD & CO. (C/K)
Leith House, 47 Gresham Street
London EC2V 7ET

PICTURE SPECIALIST

FOR INTERNATIONAL FINE ART AUCTIONEERS

Based in London.

An experienced catalogue and valuer is required with an extensive knowledge of paintings. The successful candidate will be responsible for running the Picture Department and must therefore be competent to deal with clients and also deal with administrative matters. Rostrum experience is desirable but not essential. A certain amount of travel in the U.K. and abroad will be necessary.

This position offers excellent opportunities under a generous salary commensurate with the responsibilities involved.

Candidates should apply in writing with a curriculum vitae to Box No. A.6883, Financial Times, 10, Cannon Street, EC4P 4BY.

Computer/Business Graduate For International Corporate Planning

£8-10,000 + Bonus

Our client is a major U.K. public company with extensive international operations and sales in excess of £1 billion.

The Corporate Planning function, which answers directly to the Main Board, plays a vital part in the establishment and achievement of business and financial objectives, and uses sophisticated time-sharing computer facilities with access by both U.K. and overseas operating units.

Following a promotion to an overseas associate, we have been retained to recruit a graduate, probably around 30, with in-depth computer modelling experience and a training, preferably with commercial experience, in business and financial analysis.

The main purpose of the appointment, which is based at Group headquarters in Central London, is to continue the development of the application of computer modelling to long term planning, and to adapt the systems to the different requirements of the operating units.

Interested candidates should send a full c.v., clearly stating contact telephone numbers, to Peter Wilson, F.C.A., Management Appointments Limited (Recruitment Consultants), Albemarle House, 1 Albemarle Street, London W.1. Tel: 01-499 4879.

Management Appointments Limited

مكتبة الصحف

مكاتب الأصيل

INDEPENDENT TELEVISION

ITCA

GENERAL SECRETARY

The Independent Television Companies Association requires a successor for the General Secretary who is due to retire in April 1980.

The Association is a service organisation. Its main function is to provide a forum for discussion and a channel for joint action by the Companies on matters of common concern. The General Secretary is the chief officer of the Association responsible to the Council of ITCA for its administration.

The work of the Association embraces Programme Planning, Labour Relations and Advertising Copy Clearance, for all of which there are individual secretariats. There is a staff of 80.

The post calls for a man or woman with proven administrative ability and skill in initiating and co-ordinating projects and in implementing policy decisions made by Council. The work is varied and demanding and involves regular consultation within and outside the industry. The General Secretary needs to be able to interpret the collective views of the 15 Companies, draft policy papers, select and train staff as necessary, control expenditure and ensure that the Association meets the demands placed upon it. Salary not less than £16,000 per annum commensurate with ability and experience; company car and contributory pension scheme.

Applications in writing with typed C.V. giving details of education, experience and current salary, should be sent to:

The Chairman of Council (GS)
Independent Television Companies Association Ltd.
Knights House, 52-56 Mortimer Street
London W1N 5AN

marked "Personal & Confidential."

INVESTMENT ANALYST

ELECTRICAL SECTOR

Age 24-32 up to £12,000

An opportunity arises in a major firm of stockbrokers for an electrical analyst. The ideal candidate, probably a graduate, will have gained his/her experience as an analyst in the electrical sector. He or she will:

- Be articulate and capable of discussing investment ideas with institutional investors.
- Have the intellectual ability to produce investment research material of the highest standard expected by our client.

The position offers a first-class career opportunity with a firm which is a leading name in the investment world.

Career plan
PERSONNEL CONSULTANTS

Please apply:
Joek Courts
Chester House
Chichester Rents
London WC2A 1EG
01-242 5775

Peterborough c.£20,000

MANAGEMENT SERVICES

Thomas Cook, the international travel and banking group and a wholly owned subsidiary of Midland Bank Limited, have decided to create a new top management appointment to plan and direct the co-ordinated worldwide use of computers, communications and related technologies geared specifically to the fulfilment of the corporate business objectives of the group. Data processing installations, which are already well established in the major countries in which the group operates, will be within the responsibility of the new appointee but the major emphasis of the role will be in respect of future strategies.

The appointee will initially report to a Group Board Director and, for the candidate with the right combination of experience, vision and personal stature, prospects of advancement are excellent.

Resumes including a daytime telephone number to E. J. Robins, Executive Selection Division, Ref. R586.

COOPERS & LYBRAND ASSOCIATES LTD.
Management Consultants,
Shelly House, Noble Street, London, EC2V 7DQ.

Loan Syndications

A prime International Merchant Bank is expanding its business in this field and, as a consequence, now requires a resourceful banker to join a small team as an Assistant Syndications Manager.

Applications are invited from suitably qualified executives, aged 27 to 32, with a sound general banking background and extensive experience of wholesale corporate lending in both international and domestic markets. A knowledge of syndicated lending is desirable.

The working atmosphere is one of efficient but informal decision making with much reliance placed on personal initiative. It is vital, therefore, that you are ambitious, with proven ability in exciting transactions.

A competitive salary will be offered which, together with the usual range of substantial banking benefits, will be attractive to executives of high calibre.

Please write in confidence giving details of experience, qualifications, age and salary to Position Number BSL 7461, Austin Knight Limited, London W1A 1DS.

Applications are forwarded to the client concerned, therefore companies in which you are not interested should be listed in a covering letter to the Position Number Supervisor.

AK ADVERTISING

INTERNAL AUDITOR

Due to promotion at our plant in Salford, Manchester, we now require a highly motivated man or woman as Internal Auditor.

Reporting directly to the Senior Internal Auditor in our London Head Office, your main functions will be to work closely with external auditors and assist with their audit programmes, and to complete a programme designed to ensure rotational attesting in accordance with normal company and ICA procedures.

Acting in an advisory and executive role, the job offers plenty of scope and variety, and the opportunity to undertake various ad-hoc assignments of an operational or financial/administrative nature.

We'd like you to be aged under 30, to be fully qualified ACA/ACCA and have the ability to communicate effectively at all levels. Ideally you'll also have had experience of dealing with large company audits and have some knowledge of E.D.P.

Starting salary will be highly attractive and career prospects with this internationally known manufacturer of toiletries and household products are excellent.

Company benefits include pension and life assurance schemes and free dental treatment.

Manchester, the social and cultural centre of the North West, is an excellent city in which to both live and work. Housing and educational amenities are good and there are good motorway and rail links to the remainder of the U.K.

Applications in writing please, to Mr. D. H. Casson, Senior Personnel Officer, Colgate-Palmolive Ltd., Ordsall Lane, Salford, Manchester M5 2BS.

Colgate Palmolive Ltd

International Pricing/Contract Evaluation

Salary circa £14,000+car

Our client, a major £multi-million engineering group, is making a real impact in international markets through its own manufacturing facilities abroad, joint ventures, licensing agreements and sales of "know-how".

A key role needs to be assumed by a commercially aware finance man/woman of some real brilliance. The job that needs to be filled is that of International Commercial Manager, responsible for a team of regional commercial managers. This is a role which could take the holder to the highest echelons of British management.

This advertisement is addressed to a handful of true high-flyers. The specification for this job is therefore extremely tough. A Financial/Business qualification is not enough, and, for that reason, we are concentrating on the personal characteristics we will wish to evaluate. The ability to take decisions, often in the field, and live with them afterwards, is critical. As a result a highly developed business sense is called for, plus the strength of character to live with real responsibility. Verbal and communicating skills are of paramount importance, plus the intellectual strength to enable you to cope with complex issues and respond quickly to situations.

This appointment is highly confidential and no information will be passed to our client until candidates have been fully briefed.

To apply, please send a detailed curriculum vitae to Julian Cave, Universal McCann Ltd, 18 Howland Street, London W1A 1AT, quoting reference PCE/10

Universal McCann

Top Finance/ Administration Director

Preferably with Retail Experience

A top-level vacancy has recently arisen for a FINANCE/ADMINISTRATION DIRECTOR in charge of our company's planning, internal administration and systems analysis. Applications are welcomed from candidates with relevant experience and a proven track record in all these fields. Experience of the retail trade would also be a definite advantage. This is an important and demanding position and the salary offered is fully commensurate with its seniority (negotiable to £11,000 p.a.). The successful applicant can also expect a company car and excellent fringe benefits, including a generous company pension scheme.

Please write in confidence, giving full details of your age, qualifications, career history and salary progression to date, stating the names of any organisations to whom your letter may not be sent, to: T. G. West, Managing Director (Ref. 472), Whites Recruitment Ltd., 72 Fleet Street, London EC4Y 1JS.

Banking

CHIEF DEALER

Middle East

Our client is one of the major banks in the region. It now wishes to appoint a Dealer in Foreign Exchange and Currency Deposits to lead its Head Office Dealing team and report to the Foreign Exchange Manager.

Applicants should have at least five years all round dealing experience at a senior level.

An attractive salary would be negotiated, in addition to which housing, car, leave air fares, medical cover and sterling mortgage facilities would be provided. The contract would be for two years, renewable thereafter.

Please send a comprehensive career résumé, including salary history, quoting ref. 1004/FT, to W. L. Tait.

Investment Planning Analyst

to join the investment team of Alcan Foils Limited, Wembley, a member of the International Alcan group.

Reporting to the Chief Financial Officer, the successful candidate will be involved in the costing and evaluation of capital investment proposals and projects, and the analysis and appraisal of market data. The investment team take a multi-disciplinary approach to problem solving and, therefore, the ability to work at all levels and across functional boundaries is important.

The successful candidate is likely to have a university degree or equivalent and a high degree of numeracy. Desirable attributes will include knowledge of aspects of financial analysis and/or production costing; lucidity in report writing and presentations; and the ability readily to establish good working relationships.

Salary will be of interest to candidates currently earning at least £6000. Excellent benefits include assistance with relocation expenses, where appropriate. In the longer term, opportunities for further career growth with Alcan Foils and the Alcan Group are significant.

For further details/application form, please contact: P. J. Jeffrey, Personnel Manager, Alcan Foils Limited, First Way, Wembley, Middlesex. Tel: 01-902 6011.

ALCAN FOILS

FINANCE or INSURANCE

A career in either could have provided you with the right qualifications for one of the positions now open with us.

We are the market leaders in credit related insurance. We are embarking on an extensive programme of expansion to ensure that our growth of the 70's continues into the 80's.

Long-range product planning, new product introduction and regional management are areas of expansion requiring people able to work with the minimum of supervision. The ability to see opportunities, and work hard to make them successful are the hallmarks of our staff. Our expansion means that we need more people with the same attitude and capability. If you have a background of finance or insurance, are a "self starter" and looking for a position with a company acknowledged as the leader, then you should write to us.

All the posts carry a generous salary commensurate with the importance of the task, a Granada L or similar car, all business expenses, a pension scheme and house purchase assistance.

Send full career details to:

Mr C. Elwood
Financial Assurance Company Limited
Bovril House
Enfield-Middx

Touche Ross & Co. Management Consultants

4 London Wall Buildings,
London, EC2M 5UJ.
Tel: 01-588 6644.

BUSINESS DEVELOPMENT

An International Bank is seeking a senior business developer to assume responsibility for promoting the Bank's services in Africa and parts of the Middle East. The successful candidate should have proven expertise in business development and a working knowledge of one of the above mentioned areas. Fluency in French is essential.

Age: 25/40 Salary: Five figures negotiable plus a generous benefits package

SENIOR INTERNAL AUDITOR	FOREIGN EXCHANGE DEALER
--------------------------------	--------------------------------

Required by a major North American Bank. The successful applicant should be qualified or part qualified A.C.A. Prospects for future advancement are excellent.

Age: 21/30 Salary: up to £8,000

An acknowledged force in the Forex market, this International Bank requires an experienced Senior Dealer to take charge of its exchange dealing activities.

Age: 26/35 Salary: circa £12,000

CREDIT ANALYSTS

Department Head, three positions up to £10,500. Two years' experience. Six positions up to £7,500.

These positions are open to both male and female applicants

BSB Banking Appointments

115-117 Cannon Street, London EC4N 5AX Telephone 01-623 7317 & 01-623 9161
Recruitment Consultants

TREASURER DESIGNATE

Middle East

A leading international bank, with its Head Office in the Middle East, requires an Assistant Treasurer.

The successful candidate will advise the General Management on the bank's policy for asset management and market operations, and monitor the implementation of this policy.

Initially, a two-year contract will be offered as Assistant Treasurer. Successful performance would lead to appointment as Treasurer.

Salary is negotiable but will be substantial. An excellent benefits package will be provided and the bank would be prepared to take over an existing U.K. mortgage.

Please send comprehensive career résumé, including salary history, quoting ref. 1003/FT, to A. R. Moore

Touche Ross & Co. Management Consultants

55 New Oxford Street,
London, WC1A 1BX.
Tel: 01-836 6600.

HARLOW MEYER & COMPANY

CURRENCY DEPOSIT BROKERS

FOREIGN EXCHANGE AND

requires TRAINEES in its dealing room — aged 17-22. Experience not necessary but lively personality and active mind essential.

Application with full background details to:

The Secretary,
HARLOW MEYER & CO.
Addis House, London Bridge, London EC4R 9EQ

Jonathan Wren Banking Appointments

The personnel consultancy dealing exclusively with the banking profession

FOREIGN EXCHANGE DEALER

The long-established London branch of a major overseas bank seeks a self-motivated dealer in his/her mid-to-late twenties to join its expanding dealing team. Applicants should possess at least three years' experience of active dealing in a major currency. Salary will be competitive together with usual fringe benefits.

Please telephone in confidence, or write enclosing a Curriculum Vitae to DAVID GROVE

First floor—entrance New Street
170 Bishopsgate, London EC2M 4JX (01-673 1766)

UK NEWS—LABOUR

Printers losing patience, Thomson to be warned

BY ALAN PIKE, LABOUR CORRESPONDENT

LEADERS OF THE National Graphical Association (NGA) are to warn the Thomson Organisation that they are losing patience over delays in reaching a settlement...

Vauxhall Mersey plant halted

BY PHILIP BASSETT, LABOUR STAFF

CAR PRODUCTION at Vauxhall Motors' Ellesmere Port plant on Merseyside was halted yesterday by a one-day strike of 3,000 members of the Transport and General Workers' Union...

BL risks parity pay rises

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

THOUSANDS OF BL Cars workers will today receive rises of up to £8 a week, plus large lump sum payments, in a move which could provoke walk-outs at some plants...

Technology query at ITV

By Gareth Griffiths

HOPES OF a breakthrough in the deadlocked ITV dispute rose slightly yesterday when the Association of Cinematograph, Television and Allied Technicians asked the Commission for a clarification of its attitude on new technology payments...

Plans for Labour newspaper

By Our Labour Correspondent

PRESSURE for the TUC to give active consideration to the possibility of establishing a Labour movement newspaper will be mounted at the annual Congress in Blackpool next week...

Meeting on courts dispute

THE TWO civil service unions representing 600 striking staff at 18 Inner London Magistrates courts are to meet the employers' representative of London Magistrates, today...

Redundancy talks start

BY GARETH GRIFFITHS, LABOUR STAFF

BRITISH Shipbuilders started its series of talks yesterday with the Confederation of Shipbuilding and Engineering Unions over 6,000 proposed redundancies...

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mh Mervyn Hughes Group 2/3 Cursitor Street, London EC4A 1NE Management Recruitment Consultants 01-404 5801

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Applicants should have appropriate professional qualifications in mining engineering together with substantial and successful management experience in the industry.

The remuneration package will be negotiable in line with qualifications and experience.

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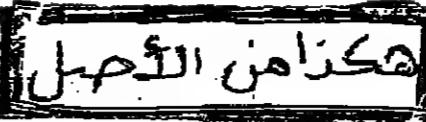
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EDITED BY MICHAEL THOMPSON-NOEL

THE MARKETING SCENE

Design nears maturity

DESIGN IS the irritating little sister of marketing which is always trying to draw attention to itself and rarely succeeding. Which is a pity for good design... of products, packs, retail outlets, and company images—can do as much for sales as advertising, and at much less cost.



David White of Benchmark: spreading the design message from a Shaftesbury Avenue eyrie

In the main design remains anonymous, the handmaid of marketing, called in late to add some 'artificial' gloss to a campaign. This anonymity could be justified in the past by the smallness of most design companies. Now they are getting quite sizeable. Fitch and Co employs more than a hundred people in the UK and in Paris (where British design is much respected) and in the Middle East.

Collectively their fee income is around £2m a year, quite a substantial sum. The situation is changing. Retailers, who have called in design consultants to transform one shop and seen their turnover almost double, are taking it seriously, as are companies like Airfix which has grown rapidly on the back of design to the extent of spawning its own design consultancy, Benchmark, which works for Airfix but also for anyone who will employ it.

Conran now earns about a quarter of its revenue from product design in royalty and is quite happy to make an investment based on its own skills. But managing director John Stephenson sees the main problem for design as a reluctance on the part of designers to develop the all-round skills which enable them to make a contribution in the boardroom, which is where they must be to make themselves effective.

house teams who inevitably lose their sparkle when faced with the same tasks. There is also a reluctance to involve design with advertising and to creatively differentiate between the two contributions to successful selling. So far this has been a good year for design, especially on the retailing side where competition is currently very fierce, but when companies lose confidence and cutback on investment, it is design that inevitably suffers, not perhaps so quickly or so fiercely as advertising, but perhaps more unnecessarily.

Antony Thorncroft

Direct from the States

THE EASIEST way to get ideas for new products is to take a trip to the U.S. and wander around a few supermarkets. These days, unfortunately, even that is no longer essential. In its Development News, Krauslar Andrews and Essie gives a run-down of fresh concepts which should set a few British laboratories buzzing.

IT IS GENERALLY acknowledged that marketing as we know it today originated in the U.S., and it is from there that most new ideas and approaches in marketing emanate. On the other hand, while American techniques continue to dominate consumer goods marketing, neither in the industrial field nor in the area of service marketing do the Americans have either a monopoly or indeed a dominance of new thinking.

True enough, three of the most useful new approaches have U.S. origins. The Dupont technique of "price and performance perception" which enables a monetary value to be placed on particular attributes of a product of service to establish either a premium price or better product profile, is one such approach. The adaptation of the Stanford Research Institute's "vulnerability analysis" technique has provided a new and disciplined methodology in its area, and so Lyn Shostack's molecular approach to service marketing is just about the only fundamental new thinking to advance service marketing in the past few years.

What is interesting, however, in countries as diverse as South Africa and Malaysia, is that there is a very lively awareness among businessmen of new techniques being developed and tested in the U.S. and Europe and an appreciation that they can be adapted speedily and efficiently to their own circumstances.

The view that in order to be marketing orientated it is necessary to climb the learning curve from simple to sophisticated marketing is no longer held by businessmen world wide, and they are ready and anxious to make the quantum leap from no marketing or little marketing to the adoption of some of the most advanced techniques. They realise they do not have to make the mistakes of the originators to achieve the successes of those who consolidated the work of the pioneers in marketing. This approach to marketing is indeed a great advance that bodes nothing but good for all countries that do not succumb to that lull of all development thinking known as NIH (Not Invented Here).

Malaysia's export trade rose from \$157m in 1976 to \$233m in 1977. A great deal of this success must be attributed to the sponsorship provided by various government bodies such as MIDA and MARA, which has helped generate both the technique and the motivation to export, and to market Malaysia to foreign investors. Sensibly, they established early contact with such successful similar bodies as the Irish Industrial Development Authority, known and respected world wide alongside its sister organisation, Coras Trachtála (Irish Export Board) for its skills in marketing Ireland and Irish products.

growing technical expertise. A similar story can be observed in insurance. A large American assurance company recently exposed over 600 of its staff in Malaysia, Singapore and the Philippines to intensive marketing training. This was not simply the sales training that is commonplace in the West. The company believes that all staff must have an understanding of the total marketing system and more importantly their own role in such a system. There can be few if any insurance companies in the UK that have adopted this stance. Philips Electrical is regarded

Over the past nine months, AUBREY WILSON has lectured on marketing in Mexico, the Philippines, Malaysia, Singapore, South Africa, the Netherlands, Norway, Finland, the U.S. and Denmark, and has had the opportunity to compare attitudes, methods and success rates in these widely varied markets. In this article he compares marketing activities abroad with those in Britain.

to distort both the economy and social structure of the country. That is not to say they have not embarked on a programme of improving the standard of living and quality of life at all levels, only that there is to be an ordered move forward to progress, not a panic. This in turn means that marketing must keep step both with the growing wealth and requirements of the Mexicans and with the demand for goods and services that these changes will generate.

Responsible companies in Mexico are gearing their development to these objectives and are adopting and using both industrial and consumer marketing and research techniques to ensure that they remain in step with their country's needs, aspirations and abilities.

They show a willingness to learn and apply all that is best in service marketing—an attitude which matches their

developed for British goods. It was said in Finland that "British marketing is a great deal better than their manufacturing and delivery performance." British marketing has in recent years fallen into the classic trap of starting marketing campaigns before the goods are in the shops—in other words, carrying out an excellent marketing job without the ability of production.

Moreover, it is only necessary to mention the word "delivery" in a foreign lecture platform to observe the looks exchanged in the audience, the smiles and cynicism. Questioning shows that a very substantial part indeed of this cynicism is based not on most industrial plant and equipment, but on the British motor industry. The motor industry, apart from its interest in tearing itself to bits, is also in the process of ripping into tatters other British export efforts.

The industrialist in Palo Alto, California, who cannot get a replacement tachometer for his British car, is reminded every time he looks into the gauge: how poor British service is. He does not separate out British Leyland's troubles from the magnificent performance of other exporters.

Heenan Froude's chassis dynamometers; Ransome and Rapier, taken from the brink of collapse to world dominance of the heavy earth moving equipment market by a combination of excellent and balanced marketing and engineering and production; Gullick Dobson and Dowry's patient wooing of the Chinese leading to deals in mining equipment worth in excess of \$150m; and in the service sector, British Rail's transport research department being awarded a contract from the government of Hong Kong worth £3m, are all examples of what I mean.

The list is long but it is an unfortunate fact that delivery promises unkept, service that is non-existent or inadequate, and products that do not meet performance standards must reduce the respect the world has for British marketing expertise. Marketing techniques can be applied to any product or service, good or bad, but the expertise is to know when a product is ready for marketing and a market ready to receive it. This is probably the area where the British marketer must make his greatest efforts in the next few years.

Market planning is now an integral part of the management activity at Epasa, and while it modestly claims it is still very new and inexperienced in this area, the eclectic approach based on perusing, examining and adapting what it observes to be successful elsewhere, is already paying dividends.

Looking at these varied activities it is inevitable that comparison is made with the state of marketing in the UK. While it would be absurd to claim world dominance, there is little doubt that in industrial marketing and many types of service marketing, Britain continues to hold the lead it established in the 1960s. As before, the best in the U.S. is unbeatable but the average does not appear to reach the standard set by Britain. But our lead is being eroded by the poor image which has de-

International Marketing Manager Midlands 5 figure salary. If you've held a senior position in brand management with one of the few companies that really count in marketing terms, you probably think you know a lot of the answers. You probably do. But you'll still be surprised at the sophistication of our client's market.

Boom time for IPC. EVEN BEFORE the industrial dispute wiped out ITV, advertisers were apparently paying more attention to one of its greatest media competitors—women's magazines. According to the giant in the field, IPC, bookings in the quarter ending September are 54 per cent up on 1978.

News in brief. Allen Brady Marsh maintains its appeal to advertisers. Following its recent acquisition of Midland Bank and the Provincial Building Society it this week added Jeyes, formerly with Roe and Partners. ABM will handle the advertising for the consumer products division, worth around £750,000 a year.

The Lost Consumers. The Guardian begs all decent-minded admen to spare a thought for the plight of 600,000 people. They have money, they have education, they have their ambitions, their dreams. They are consumers who don't know what to consume. And why? For one small quirk. They are the 600,000 people who watch little ITV and—strangest of all—whose only daily is The Guardian. But you won't speak to them, because you know that they're all down-at-heel extremists without a penny to bless themselves with.

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LOMBARD Over-stating the oil crisis

BY RAY DAFTER

IT IS good to see so many car manufacturers promoting the idea of energy conservation...

Confident

Take the case of Fiat's advertisement for the Strada—'Listen, if we are going to leave any of our kids, more cars have got to look like this.'

OPEC views

However, the French company goes further. Its advertisement states that oil producers will be 'furious' when they see the official Government mileage figures for Renault cars.

Wrong again. That was exactly what the Organisation of Petroleum Exporting Countries had in mind.

For decades the world's demand for oil had been allowed to accelerate unchecked.

Compensation for DC10 crash victims

THE DC10 Chicago crash last May, which cost 275 lives, was not the first tragedy which appeared to be due to some fault in the design or the maintenance of this widely used type of aircraft.

beginning of this month are an important preliminary to litigation. Victims' families are being warned by lawyers not to accept offers of out-of-court settlements.

The NTSB is not concerned with liability for the consequences of the crash, but only with the airworthiness of aircraft. The report which it will produce will be no doubt several volumes thick.

which first appeared in mid-19th century British railway law. It was introduced into international law by the Warsaw IATA Convention which would apply to, and limit the compensation in respect of only those passengers on the crashed DC10 who held tickets for an international journey as opposed to a domestic one.

BUSINESS AND THE COURTS

BY A. H. HERMANN, Legal Correspondent

Negligence

The compensation paid after the crash of the Turkish Airlines DC10 in Paris in 1974 amounted to \$68m. The payout in the Chicago case will be higher—current estimates are around \$200m.

The potential defendants in air-crash compensation suits have a more intimate link with the NTSB investigation. The Federal Aviation Administration (FAA) which itself may be liable—for example when a crash is attributed to negligence on the part of air controllers or a failure of the airport services—participates in the NTSB investigation.

other suppliers—road the FAA which is represented by the Department of Justice, may reach an agreement about the proportion in which they will contribute to the total damages awarded.

According to Article 25 of the Warsaw Convention, the limit on liability is removed by actions or omissions committed either with the intention to cause damage or 'recklessly and in the knowledge that it will probably lead to a damage.'

Different courts have taken a different view of what is meant by the words of the Warsaw Convention. Some courts have adopted the 'subjective' view, i.e. that to be called reckless, those who were negligent actually had to have foreseen the consequences.

Hopes for Repeat Performance

HOLIDAYMAKERS at Brighton or Yarmouth should have an enjoyable day at the seaside when the Chester Phoenix returns to the Yarmouth track principally to ride Jazz King and Repeat Performance.

half sister, Peta's Bay, made no impact at Yarmouth on his debut in June, but was clearly held in high regard even then because his next outing was at the Windsor Castle Stakes at Royal Ascot.

championship chasing Carson with the winner of the afternoon's feature event, the Joli Taylor Memorial Handicap.

RACING

BY DOMINIC WIGAN

At the line, the Armstrong two-year-old was a highly creditable sixth of 24.

BRIGHTON 2.00—Highland Bear** 2.30—The Goldstone. 3.00—Fair Top 3.30—Born To Lose 4.00—Perry Purse* 4.30—Millville

Jazz King could well have his work cut out to beat course and distance winner, Dougie Flessee, in Yarmouth's seven furlong Vincent Handicap; but I anticipate few problems for Repeat Performance half an hour later in the Cotman Stakes.

Seen with a real chance, Repeat Performance showed for far greater advantage in the Pegasus Maiden Stakes at Newmarket until challenged by such useful animals as Quick As Lightning near home.

Down on the south coast, course and distance winner Fair Top, can provide

ENTERTAINMENT GUIDE

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TV/Radio

BBC 1

6.40-7.35 am Open University (Ultra high frequency only). 8.45 Macquarie. 10.05 Pixie and Dixie. 10.10 The Boy from 5B. 10.25 Take Hart. 11.25 Cricket: Fourth Test—England v India. 1.30 pm Playboard. 1.45 News. 2.05 Cricket: Fourth Test. 4.18 Regional News for England

F.T. CROSSWORD PUZZLE No. 4,060

Crossword puzzle grid with numbers indicating clue positions.

ACROSS 1 Take away from French channel (6) 2 Saw a short way (8) 3 Leave to throw young bird (7) 4 Let the air out of accommodation in river (7) 5 Partly on cement at one time (4) 6 Pole frequently made hot as gears may be (4-6) 7 Seat I clean around (5) 8 Try to die inside to get appointment (6) 9 I left in time although active (7) 10 Initiate a dog and slouth (10) 11 Without being thoughtful it could be dear (5) 12 What art's designed in head-gear (5-3) 13 Disturb right inside marsh (18) 14 Easy to argue and quiet about it (6) 15 Early change to broadcast aneur (5) 16 Teacher you in France put to right (5) 17 Narrative poem seen in some pictures (14) 18 Engage a quiet fieldman (7) 19 Characteristics passed on here—unusually tidy (3) 20 Riddle of the picture show? (6) 21 Follow home, but when in it one is out of favour (13-3) 22 Ruin clergyman using kitchen word (-4-3) 23 Puffer bed (4) 24 Raise the stakes on edition in Russian currency (8)

BBC 2

6.40-7.55 am Open University. 11.00 Play School. 4.30 pm Cricket: Fourth Test—England v India. 6.30 pm Open University. 6.55 Classic Curling.

BBC Radio 1

(S) Stereophonic broadcast Medium Wave 8.00 am As Radio 2. 8.00 Andy Poulter. 8.05 Sport. 8.15 News. 8.30 Radio 1 Roadshow. 12.30 pm News. 12.45 Paul Burnett. 2.00 Tony Blackburn. 4.31 Kid Jensen. 5.00 Summer Soul. 8.00 Mike Read. 9.50 News. 10.00 John Peel (S). 12.00. 5.00 am As Radio 2.

BBC Radio 2

8.00 am News Summary. 8.03 Tony Blackburn. 8.15 David Hamilton (S). 8.30 More Music (S). 9.15. 5.05 Waggoner's Walk. 8.20 John Dunn (S). 8.45 Sports. 10.00. 10.02 Country Club (S). 9.00 Folkvare. (S). 9.55 Sports Desk. 10.02. Jim Gaird with Jimmy Edwards. 10.30. 11.00. 11.05. 11.10. 11.15. 11.20. 11.25. 11.30. 11.35. 11.40. 11.45. 11.50. 11.55. 12.00.

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FINANCIAL TIMES SURVEY

Thursday August 30 1979

مكثان التحليل

Mexican Oil and Gas

Mexico's sudden re-emergence as an important oil exporter is likely to have a significant effect on world markets in the 1980s. The rapid increase in the nation's proven reserves of oil and gas is attracting a steady stream of would-be buyers in search of crude supplies from one of the few oil-producing countries now willing to boost exports.

Major increase in proven reserves

By Kevin Done and Hugh O'Shaughnessy

MEXICO IS hardly a newcomer to the international oil scene, but its re-emergence as an important force in the world oil market, after nearly two decades in which it languished as a net importer of crude, has occurred with surprising speed. Extravagant claims have been made for the role it could play over the next decade in compensating for the limitations on crude oil production that are being introduced by members of the Organisation of Petroleum Exporting Countries, which have borne the brunt of supplying the world's incremental energy needs over the last 20 years. Together with the North Sea and Alaska, it is making a notable contribution to the growth of world oil production outside the OPEC bloc, and it is clear that it has the potential to emerge as one of the world's more significant oil exporting countries over the next decade. Following a relatively short period of intensive

exploration its proven reserves have been boosted to levels, that would have seemed impossible even five years ago.

As a result rather imaginative suggestions have been made to the effect that Mexico could develop by the end of the 1980s into another Saudi Arabia, now the world's dominant crude oil exporter with production running, at least temporarily, at 9.5m barrels a day.

Such comparisons take little account, however, of the broader state of the Mexican economy and the daunting social problems the country faces. The present administration is aware of the damage as well as the benefits that could accompany a too rapid rise in oil revenues. It appears determined to try to control the inward flow of petrodollars to allow time to diversify Mexico's economic base.

The level of reserves that Mexico is rapidly establishing could give it the foundation for developing a production capacity of as much as 10m barrels a day by the end of the next decade.

But such technical appraisals give little weight to the extreme sense of nationalism that attaches to the Mexican oil industry. Mexico was the first country in the world to take over its oil industry and expropriate the assets of the international oil companies. (The industry was nationalised in 1938, nearly 25 years before OPEC was founded.) Arising from this historic action a deep distrust has grown up in some quarters of even a comparatively low level of oil exports, which arouse suspicions that the administration is selling off Mexico's national heritage. In addition, given the strong

fears that the Mexican economy could not tolerate too sudden an inflow of petrodollars, the higher that world oil prices rise, the less will be the crude oil output necessary to meet the Government's targets for growth.

The administration of the present Mexican President, Sr. Jose Lopez Portillo, which is now nearing the half-way point of its six-year term, has declared on many occasions that petroleum revenues should ideally be used for the benefit of the whole population. The oil industry is not labour intensive and the failure to use the newly won oil wealth to create jobs could cause serious social unrest.

Revenues

"The economy's ability to absorb petroleum revenues will be the most restrictive factor in determining production levels, especially for export, and is uppermost in the minds of top Mexican Government officials," a U.S. Senate report declared earlier this year.

Equally, President Lopez Portillo warned recently that oil production would not be increased beyond the country's ability to "digest" the resulting income.

Estimates exist, particularly in the US, suggesting that Mexican exports as high as 4.5m to 5m barrels a day could be technically feasible from the early 1980s. More realistic assessments show that a developing Mexican economy is likely to be capable of using revenues from exports of no more than 1.5m to 2.5m barrels a day by 1985.

Already, inflation is taking off again. The forecast at the beginning of the year was for

	Estimated proven crude oil reserves (billion barrels at January 1, 1978)**	Crude oil production (million barrels a day—1978 average)*	% change 1978/77
Saudi Arabia	(1) 165.7	(3) 8.3	-10.3
USSR	(2) 71.0	(1) 11.7	+ 5.9
Kuwait	(3) 66.2	(10) 1.8	+ 4.7
Iran	(4) 59.0	(3) 5.2	- 8.2
Iraq	(5) 32.1	(5) 2.8	+ 4.2
Abu Dhabi	(6) 30.0	(13) 1.3	-12.8
United States	(7) 23.5	(2) 8.7	+ 5.5
Mexico	(8) 26.0*	(14) 1.3	+22.9
United Kingdom	(13) 16.0	(16) 1.1	+30.9

(Figures in brackets give world ranking.)
* As at December 31, 1978. Source: Pemex.
** Source: Oil and Gas Journal. Reserve figures are only indicative.
† Source: BP Statistical Review. (Current Mexican production at 1.6m b/d. UK at 1.7m b/d; current world ranking, Mexico, 13th; UK 11th.)

an increase in 1979 of 12-13 per cent, but it appears unlikely that it will now be less than 20 per cent. Unemployment, together with under-employment, is estimated to be as high as 50 per cent. Mexico's oil revenues could be as much as \$4bn this year and in 1980 they will be far in excess of this figure, causing fears that inflation will be driven even higher.

There is also concern that the strengthening of the peso will make Mexican exports less competitive. This could hit the manufacturing sector hard and create a rather lopsided economy dependent on oil as its only export of importance.

Mexican oil production is now running at more than 1.6m b/d, compared with the average for last year of 1.3m b/d and a total output of 900,000 b/d in 1978 when the Portillo administration took office. The target is to reach 2.25m b/d by the end of next year and the Government has made no commitment

beyond that date. Output at this level will bring Mexico into the same league as substantial members of OPEC such as Nigeria, Kuwait and Venezuela. In an interview with the Financial Times, Sr. Jose Andres de Oteyza, the Industry Minister, indicated that the Government's ceiling could rise to 2.5m b/d in 1981-82 but no formal commitment has yet been made.

The higher production levels are not being reached without difficulty and for much of the year Mexico's crude oil customers have been suffering cuts in supplies of up to 40 per cent of contract quantities as a result of the failure by Pemex (Petróleos Mexicanos), the Mexican State oil company, to reach its production targets.

It has suffered from production difficulties at the oil fields, but these have been exacerbated by congestion at the ports—which has held up the export loading of crude and the importing of equipment—and the inadequacy

of the rail network in moving much-needed pieces of equipment quickly around the country.

Mexico's rapid emergence as a growing oil exporter has been thrown into sharp focus by the continuing turmoil in Iran and the dramatic reduction in crude supplies from that country. A growing line of potential buyers has streamed into Mexico City in recent months in search of new supplies from a secure source.

Mexico has welcomed the attention for the opportunity it has offered for diversifying its customer base away from the U.S.—since U.S. companies are still taking about 80 per cent of all Mexican crude exports—but it has been a frustrating time for would-be clients. Under the present ceiling, all the country's surplus output has already been sold to the end of 1980 and there are a number of Governments that also have letters of intent

committing the first 200-300,000 b/d that comes available, when this limit is raised.

The foundation for the steady increase in production has been the rise in the country's proven reserves of oil and gas, which has been one of the most extraordinary phenomena seen by the oil industry in recent years. A more sophisticated approach has allowed it to return to old oil-producing areas and make floods of massive importance, such as the Chicoutepac Field, which it claimed earlier this year to be one of the largest oil deposits in the Western hemisphere.

Within weeks of President Lopez Portillo taking office, however, official proven reserves of hydrocarbons (Mexico uses a combined figure for oil and gas) were raised from 6.34bn barrels to 11.18bn barrels. Reserve figures are at best only indicative, but Mexico changed its technical definitions to bring them more into line with international practice and this caused the first upward revision. By the end of December, 1977 proven reserves had risen to 16bn barrels and by the end of 1978 the figure had increased to 40.1bn barrels together with 44bn barrels for probable reserves and 200bn barrels for potential reserves.

Of the latest reserve figures published, crude oil accounts for 25.6bn barrels, condensate for 2.8bn barrels and natural gas for 11.8bn barrels (58.9 trillion cu ft). The figures have been questioned in some quarters, but they have been examined by the same U.S. consultants used by much of the international oil industry. The intensive drive for new exploration was launched in the early 1970s, when Mexico was still a net oil importer and was suffering from

the oil price rises in 1973-74. Pemex, which has a total monopoly on all oil operations within Mexico, was greatly aided in its new surge of activity by the great strides that have been made in developing exploration and drilling techniques and equipment over the past decade. A more sophisticated approach has allowed it to return to old oil-producing areas and make floods of massive importance, such as the Chicoutepac Field, which it claimed earlier this year to be one of the largest oil deposits in the Western hemisphere.

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Entry into a new era of expansion has brought with it a need to raise international finance however, and to learn from outside experience, particularly in developing the more challenging offshore oil discoveries. At least to a limited extent Pemex is having to come in from the cold and join the international oil community.

Its management, which was already stretched to meet the demands of the very ambitious

CONTINUED ON PAGE VIII

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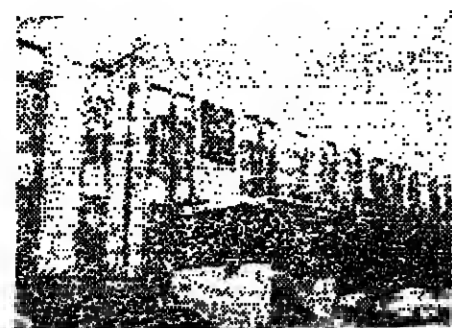
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Surge in onshore exploration

MEXICO'S RE-EMERGENCE as an oil producer of world importance stems from major onshore discoveries, made in the early 1970s. In the steamy, tropical swamp lands of the southern states of Chiapas and Tabasco.

This new oil province, based on the Reforma fields, enabled it to overcome 17 years of dependence on imports to meet rapidly rising domestic demand, and, by the end of 1974, the country was again able to produce a small surplus for export. Last year the southern fields accounted for just over 52 per cent of total Mexican production.

The finds revitalised Pemex's activities and led to an extraordinary surge in exploration and development activity in most parts of the country. Last year Petroleos Mexicanos, the Mexican state oil company, completed 83 exploration wells — 69 on land, 10 offshore and five in lagoon areas — with a success rate that was as high as one in three, far above the international average and as good as the North Sea when exploration drilling there was at its most spectacular in the early 1970s. In addition, last year 223 development wells were completed.

The exploration programme over the five years from 1973-78 is being accelerated in order to meet the target of completing a total of 1,212 exploration wells both onshore and offshore. Exploration work is being carried on in 26 of Mexico's 31 states and has borne rapid results in meeting Pemex's primary target of proving reserves of oil and gas. There have been some technical changes in the way the country calculates its reserve figures, but the increases have nevertheless been dramatic.

Since the end of 1975, Mexico's proven hydrocarbon reserves (the total of crude oil, gas liquids and natural gas) have risen by 534 per cent to a level of 40.2bn barrels at the end of 1978. Further increases are likely at the end of this year when account is taken of exploration success during 1979. Sedimentary basins, the geological formations that have the potential for bearing oil or gas, cover more than three-quarters of the landmass of Mexico, and according to Pemex geologists only about 10 per

cent of this area has been closely explored. This leaves about 70 per cent of the country still to be explored in detail, and in addition there are exploration prospects with great potential on the Continental Shelf off both the Gulf of Mexico and the Pacific coast. Already proven offshore fields in the Gulf of Campeche are playing a big role in boosting total reserves and the first oil production from this new region began to flow in June.

The major excitement onshore in recent months has been caused by Pemex's announcement of a major new field in the east-central part of Mexico in the region of Tampico and Misantla on the coastal plain of the Gulf of Mexico. Pemex claims that the Chicontepec Field has vast potential recoverable oil reserves, which make it one of the largest accumulations of hydrocarbons in the western hemisphere. Reserves in place are estimated at no less than 106bn barrels, of which Pemex claims that some 17.6bn barrels can be recovered. (The UK's total of proven recoverable oil reserves in discoveries to date is 10.2bn barrels.)

Several new wells were drilled to confirm the new geological data and many of the wells which had been drilled in earlier years were re-worked. There are now about 433 wells, all of which are in production. The deposits of hydrocarbons in the Chicontepec Field are located at relatively shallow levels from 3,000 to 6,000 feet and the thickness of the oil bearing rocks is only about 200 feet.

The oil will not be won easily and this massive field can only be developed through the drilling of several thousand production wells, each individually producing little more than about 100 barrels of crude oil a day. But development of the field on such a scale could bring substantial industrial growth and employment to an area of the coastal plain that has previously been neglected and which at the moment is only sparsely populated with small towns and villages.

The story behind the delineation of the Chicontepec Field is typical of much of Mexico's recent exploration history onshore. The presence of hydrocarbons in the area had been known for many years, but their real potential had never been understood because of the lack of sufficiently sophisticated exploration and production techniques.

Over a period of many years more than 1,200 wells had been drilled in the Chicontepec area for the purpose of exploring potential oil deposits at fairly deep levels. Because of the limited technology available at the time, however, and because

of incomplete geological knowledge of the area, shallower oil discoveries that were made, were not exploited as it was assumed they would be unprofitable.

As part of the Government's drive to re-evaluate Mexico's oil potential a new study was made of the geology of the Veracruz coast in the old Tampico - Misantla producing region and the existing data were re-interpreted. The result was the discovery of a so-called "paleo-channel," a gigantic underground canyon, formed many millions of years ago. This "channel" was filled with alternating layers of clay and sandy deposits, according to Pemex geologists, which have stored enormous amounts of hydrocarbons. The canyon covers an area of about 1,275 square miles, stretching to a length of 76 miles. It has an average width of 15½ miles.

The cost of developing the field will be far higher than for a conventional oil field, either onshore or offshore. Earlier this year Pemex said the plan could cost more than U.S.\$8.7bn to implement. During the 13-year development period, however, cumulative production could amount to as much as 2.6bn barrels, worth at today's prices \$83bn. The 13-year period would cover only the development of the field and Pemex is certain that production would continue from the area for several decades.

The development of conventional oil fields, such as those in the Reforma area in the southern states of Chiapas and Tabasco, depends on a small quantity of highly productive wells. Chicontepec on the other hand will depend on the drill-

ings of a high number of very low productivity wells. As a result, Pemex should be able to plan the development in careful stages in an attempt to match its needs for equipment and labour with the ability of local industry to meet its demands. Crude oil output from Chicontepec has not been included under the Government's present production ceiling. (The quality of the oil varies widely from heavy (22 degree API) to very light (47 degree API) crudes, but the average appears to be relatively heavy at about 30 degrees API. (Mexico's main export crude is 34 degrees API.)

The Reforma area is certain to stay at the centre of Mexican oil production for many years and large parts of this prolific oil province remain to be developed.

A total of 22 rigs were working in the area by the beginning of 1979 and it is possible that the Reforma fields could sustain a production level as high as 3.5m b/d when the province is fully developed. (Productivity per well averages more than 5,000 b/d.) Whether such a high output is actually reached in the early years will depend finally on political and

economic rather than technical decisions about Mexico's ability to absorb the very high revenues that would result. More than 100 structures have been identified in the Reforma area, of which 19 are already in production. Secondary recovery programmes using water injection are being introduced at some of the main fields to maintain or enhance production levels. At the same time, many of the new discoveries have a very high ratio of gas to oil (as much as 7,000 cubic feet per barrel) which is adding considerably to Mexico's gas reserves.

The Reforma area is limited to the south by the Chiapas mountain range, but exploratory work in this province in the area of Tuxtla Gutierrez and near the border with Guatemala have indicated attractive prospects. Apart from Reforma, Chicontepec and the Gulf of Campeche, the other area attracting most attention from Pemex is the Sabinas basin, located around the city of Monclova.

As many as 25 structures have been identified by seismic work in the area. Drilling last year indicated that the basin is rich in gas with productivity averaging 3m cubic feet a day per well. The finds could play an important part in supplying the needs of industry in the north of Mexico, and could eventually provide extra volumes for export to the U.S.

Exploration drilling is also under way in Baja California, Mexico's Pacific coast, with wells being sunk both on and offshore.

On the Pacific Continental Shelf, offshore from Sinaloa, Nayarit, Oaxaca, and Chiapas, initial seismic work has indicated the potential for hydrocarbons in the area, but no drilling has yet taken place.

Kevin Done

Growth

The oil will not be won easily and this massive field can only be developed through the drilling of several thousand production wells, each individually producing little more than about 100 barrels of crude oil a day. But development of the field on such a scale could bring substantial industrial growth and employment to an area of the coastal plain that has previously been neglected and which at the moment is only sparsely populated with small towns and villages.

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Dynamic growth in the petrochemicals sector

BACKED BY abundant, low-cost reserves of both oil and gas, Mexico's petrochemicals industry has become one of the most dynamic sectors of the economy. Mexico is already the largest petrochemicals producer in Latin America, but by the early 1980s it should also be emerging as a significant power in the world market.

The present Government embarked on an ambitious \$3bn investment programme in 1977 in order to boost petrochemicals production to the level of self-sufficiency by 1980. With a large and growing population the industry has a big domestic market to serve, but it is also aiming at world export markets and by 1982 at least 20 per cent of production could be going to North America and overseas.

Mexico is the major oil producing country in the developing world have set their sights on adding value to oil and gas production by transforming these raw materials into petrochemicals, but Mexico has done more than most to achieve the goal.

An expansion plan involving the construction of no less than 60 plants was set in motion in 1977 and a further ten plants have since been added to the programme. During 1977 and 1978 15 projects were completed, but this still leaves another 55 now under construction.

The basic petrochemicals industry is wholly under Government control with Petroleos Mexicanos (Pemex) holding a 100 per cent monopoly. The sector reserved for the State includes all the basic petrochemical building blocks, such as ethylene, propylene and benzene. These products, which come directly from the processing of oil and natural gas liquids (ethane, propane and butane), are used in the manufacture of a wide range of products from plastics and detergents to synthetic fibres and paint.

Pemex's monopoly goes beyond the primary building blocks, however, and includes the most important bulk plastics, such as polyethylene and polypropylene together with several other chemicals that are considered to be key raw materials in the national economy. In total, Pemex has reserved for it the exclusive manufacture of about 45 basic petrochemicals.

The manufacture of substances that are derived from these products is open to the private sector, but even in this so-called "secondary" petrochemicals sector foreign companies are restricted to taking only a minority 40 per cent stake in any production plants.

When the present hectic building programme is finally completed, Mexico's petrochemicals production capacity will have quadrupled in little more than five years and by 1982 there should be an installed capacity for producing more than 1.8m tonnes. From 1970 to 1978 petrochemicals became firmly established as the most dynamic sector of the whole Mexican economy and since

	Volume ('000 tonnes)			Value (million U.S.\$)			
	1970	1975	1977	1970	1975	1977	1978
PRODUCTION							
Basic petrochemicals	1,931.9	3,634.9	4,290.2	5,788.1			
Derivative petrochemicals	1,596.1	2,903.0	3,477.1	3,824.8	65.7	218.5	425.7
Total	3,527.0	6,497.9	7,767.3	9,612.9	293.3	662.5	2,377.0
EXPORTS							
Basic petrochemicals	66.0	47.8	30.3	706.2	2.0	9.2	4.2
Derivative petrochemicals	36.0	21.3	58.4	115.0	4.3	19.0	47.9
Total	102.0	69.1	88.7	821.2	6.3	28.2	52.1
IMPORTS							
Basic petrochemicals	289.5	414.0	615.7	455.4	25.5	79.0	217.1
Derivative petrochemicals	174.2	286.0	594.0	625.4	54.7	144.0	220.2
Total	463.7	700.0	1,210.7	1,080.8	80.2	223.0	437.3
DOMESTIC CONSUMPTION*							
Basic petrochemicals	2,486.1	4,017.4	4,753.5	5,220.0	92.9	288.3	638.6
Derivative petrochemicals	1,734.5	2,891.9	3,411.0	3,149.0	345.4	1,015.9	1,840.4
Total	4,220.6	6,909.3	8,164.5	8,369.0	438.3	1,304.2	2,479.0

* Domestic consumption—domestic production—impports+exports.
Source: Petroleos Mexicanos.

1977 it has been second only to the main petroleum sector. From 1970-78, the chemicals industry grew at an average annual rate of 11 per cent in real terms, compared with an average GNP growth of 4.5 per cent a year.

The chemical industry accounted for about 5.2 per cent of Mexico's Gross National Product last year, with total output worth U.S.\$ 4.3bn. Of this basic petrochemicals accounted for 11.5 per cent of sales and secondary petrochemicals for 48 per cent.

stream in the early 1980s Mexico will have a production capacity in most basic petrochemicals, which will rival that of many developed countries.

Mexico is already the most self-sufficient chemicals producer of all the developing countries. It will have an installed capacity to produce 4m tonnes a year of ammonia (the UK has a current capacity of 1.7m tonnes); 1.5m tonnes of ethylene (the UK could have 2.5m tonnes a year by 1984/85); 1.2m tonnes of aromatics, such as benzene, toluene and paraxylene; 340,000 tonnes of low density polyethylene; 200,000 tonnes of high density polyethylene; 190,000 tonnes of styrene; 270,000 tonnes of vinyl chloride monomer (used in the manufacture of the commodity plastic polyvinyl chloride); 280,000 tonnes of acetaldehyde; 330,000 tonnes of ethylene oxide and 175,000 tonnes of acrylonitrile.

During its formative years in petrochemicals Pemex usually followed the cautious policy of building small plants from which technical experience could be gained. But since the 1973-74 oil crisis it has thought far more ambitiously and most of the plants now under construction are being built to world-scale proportions. The 500,000 tonnes a year ethylene plant that is due to come into production next year will more than double the capacity of the existing four plants. Two similar plants are due to follow in the early 1980s.

As the new giant complexes are commissioned many of the earlier, small-scale plants, which are now uneconomical, can be shut down.

Inevitably, the task of bringing so many new plants into production in such a short period has created many problems of most complexities and Pemex is an exception. There have been shortages of several basic chemicals in Mexico this year.

due to a drop in output from several existing Pemex plants. To some extent Pemex has augmented faltering production at home with increased imports. Output of styrene, in the first quarter of the year fell by about a third, for instance, causing shortages of the chemical during April.

By May, however, styrene purchases overseas appeared to be on a sufficient scale to meet the domestic plastics industry's needs. Other chemicals have been in shorter supply, particularly acrylonitrile and ethylene oxide.

Pemex was scheduled to bring on stream a new 50,000 tonnes a year acrylonitrile plant at the beginning of the year in Tula, with which it had hoped to bolster falling output at its older plant at Cosoleacaque.

But the start-up of the new plant has been delayed for several months. As a result, at least one large customer, Fibras Sinteticas, which uses acrylonitrile to manufacture acrylic fibres, has to cut its output by nearly half, because of the shortage of feedstock.

Other Pemex chemicals customers, buying products such as ethylene oxide, have also had to restrict manufacturing operations, and local consumers of this product are sceptical about Pemex's ability to start up its new 100,000 tonnes a year plant at La Cangrejera before 1980.

All these building delays can only further postpone the date at which Mexico reaches self-sufficiency and will necessitate a higher level of imports in the meantime. According to Sr. Jose Luis Garcia Luna, Pemex manager of petrochemicals development, Mexico last year imported basic and derivative petrochemicals worth U.S.\$444.6m, compared with exports worth only \$121.6m, a net trade deficit of \$323m.

Increase

With so many plants coming on stream the volume of basic petrochemicals production is rising rapidly and increased by 37 per cent last year to 5.8m tonnes. According to Sr. Jorge Diaz Serrano, the director-general of Pemex, output should rise quickly again this year to about 7.4m tonnes. Several new products should be manufactured in sufficient quantities to allow some surplus to be sold on export markets to try to reduce the industry's trade deficit.

When the six-year petrochemicals investment programme was first planned, the total costs were estimated at about U.S.\$2.2bn, but as a result of the increase in the number of plants to be built, along with rising costs for equipment and construction the total investment now exceeds \$3bn.

The main concentration of building work is at two new petrochemical complexes in the south-east of the country at La Cangrejera and Morelos. Existing plants are being expanded, too, however, at sites such as Pajaritos, Cosoleacaque and Texmelucan and an entirely new petrochemicals complex is being planned for a site in Tabasco province, close to the oil town of Villahermosa. When all these plants are on



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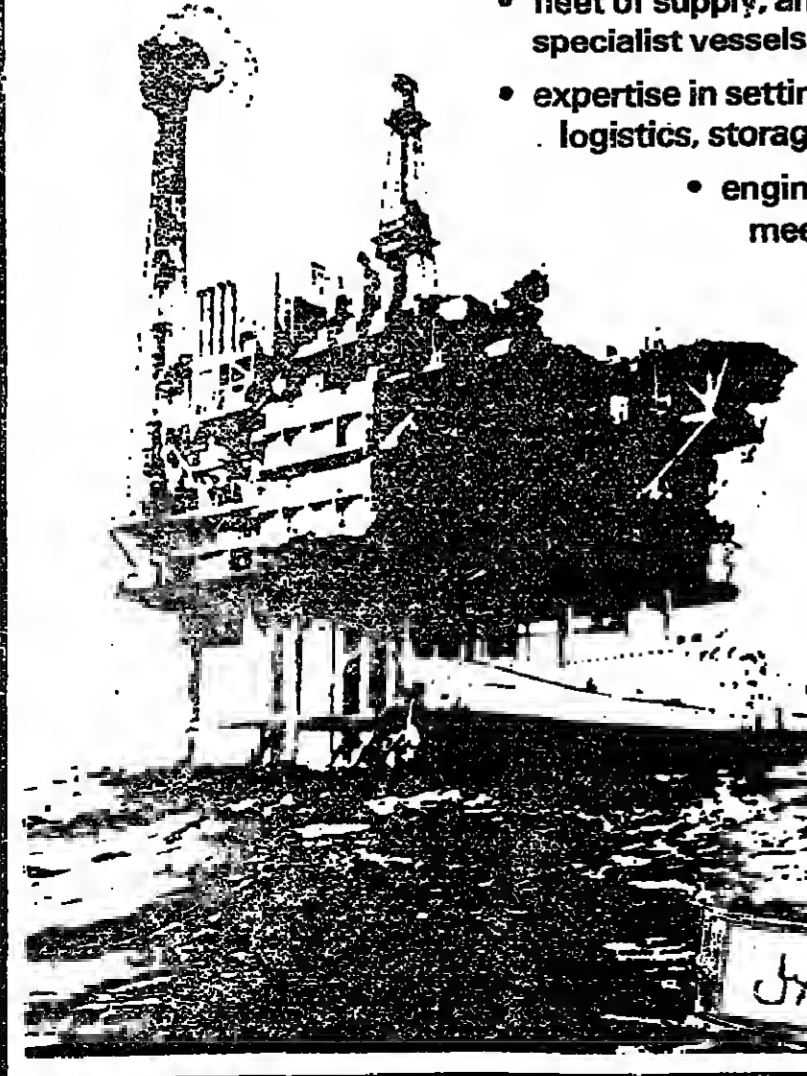
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Rapid progress in offshore projects

THE SEARCH for oil and gas off the coasts of Mexico has inevitably been overshadowed in recent months by the disastrous blow-out of the Ixtoc 1 exploration well in the south-east corner of the Gulf of Mexico. Alongside the desperate attempts to seal the well and cope with the mounting pollution, however, Pemex, the state-owned oil company, has also been pressing ahead quickly with the development of earlier, neighbouring finds in the Gulf of Campeche, an area which is promising to become one of the world's most prolific offshore oil provinces.

Mexico has been producing oil offshore since 1959, but in the past it has limited such developments to extensions of existing onshore production areas in relatively shallow water. There are three producing regions close inshore along the 1,200-mile eastern Continental Shelf, Arenque, Faja de Oro and Santa Ana, which together average production of about 40,000 barrels a day of crude oil, less than 3 per cent of Mexico's current output.

These operations will quickly be dwarfed, however, by the development plans for the Gulf of Campeche, which will mark Mexico's arrival as a major offshore oil producer. The first oil started flowing from the Cantarell complex of fields in June at about 20,000 barrels a day, but by the end of next year Pemex is aiming to increase production to some 500,000 b/d, the limit of the capacity of the existing pipeline. A second phase of the development could boost production to at least 1m b/d in the early 1980s.

The new Gulf of Campeche oil province is being developed at a hectic pace. Although the oilfields are located beneath rather shallower waters than the North Sea, it is still presenting Pemex with one of its most severe technological challenges to date. Serious seismic work was not started in the area until 1972, but this preliminary exploration work identified more than 60 well-defined structures, which held the strong promise of yielding hydrocarbons.

The Gulf of Campeche extends over a sedimentary basin of nearly 3,500 square miles, of which the Cantarell complex accounts for some 270 square miles. Exploratory drilling started two years after the initial seismic work, and in 1975 the first well, Chac 1, struck oil at a depth of 11,480 feet in a rock formation of Palaeocene age. One of the attractions of this oil province, however, is that good prospects exist for finding oil and gas in deeper formations as well in the Cretaceous and Jurassic strata.

A total of 15 wells have since been completed offshore leading to the discovery of seven commercial oil and gas fields. The Gulf of Campeche is destined to play a major role in both boosting Mexico's crude oil production and in raising its slated proven reserves. Pemex has admitted to a figure of some 3bn barrels of proven reserves for its offshore fields, but this is certain to rise and could climb substantially if, as expected, Mexico's crude oil reserves are upgraded again before the end of the year. The one consolation of the Ixtoc blow-out is that this latest exploration well has discovered yet another major field, for which reserves in the region of 800m barrels have been suggested.

Pemex's short-term drilling target is to identify up to 10bn barrels of proven reserves offshore, but senior engineers are already indicating that a higher total could emerge after a further four-five years of intensive exploration activity. A total of 50 exploration and production wells are planned for offshore Mexico during 1979.

Attention was first drawn to the Gulf of Campeche during the 1940s and 1950s, when shrimp fishermen from the village of Ciudad del Carmen reported oil seepages along the sea floor. The accounts eventually reached a petroleum engineer called Cantarell, who encouraged Pemex to begin exploration in the area. His name has since been given to the first complex of producing fields.

The series of oil reservoirs that have been located lie about 40-50 miles to the north of Ciudad del Carmen. They form part of a basin which extends from the onshore Reforma fields in the provinces of Tabasco and Chiapas northward to an area in the Gulf of Mexico about 225 miles from Ciudad del Carmen. The major part of the structures that have been mapped lie in water depths ranging from about 115-250 feet, which mean that development of the fields can be carried out much less expensively than the oil reservoirs that are being exploited in the North Sea. Exploration wells on the Akal and Nohoch structures revealed a thickness of oil-bearing rock of more than 3,280 feet. (Several of the North Sea fields are being developed with "pay zones" of only a few hundred feet.)

Quality

Results of the early drilling work in the Gulf of Campeche suggested that the crude to be produced in the area would be rather heavy with a high sulphur content. The apparent quality of the oil, with a specific gravity of about 24 degrees API, made Campeche crude less attractive than most of Mexico's onshore production. But the latest offshore finds have generated a new wave of excitement in the oil industry as they have discovered crude of a much higher quality. Finds like Akkatun and the ill-fated Ixtoc well have tested a light, low-sulphur crude (with a gravity of 31-34 degrees API) which has much more in common with the onshore fields.

The scheme to develop the Cantarell fields was launched from the design stage in 1976, but such as been the pace of the development that by the end of last year the first platforms were already being floated out. The project will eventually involve the installation of more than 30 offshore platforms, of which 22 will be for drilling, another five for production and the rest for accommodation. About half of the installation work will be completed by the

end of 1979, when 16 platforms will be in place, according to Sr Jorge Diaz Serrano, the director general of Pemex. Four platforms were in place by the of June, from each of which a total of 12 production wells will eventually be drilled.

The reservoirs that are being developed in the first stage of the Cantarell project are collected around the Akal and Nohoch discoveries. (All the structures mapped by the initial seismic work have been given Aztec names.) A maximum of 161 production wells could be drilled, but the initial development programme calls for at least 82 wells to probe the 5 Akal and Nohoch structures. The Cantarell complex is likely to be extended in the early 1980s when the Chac 1, Chac 2, and Akkatun finds, which are presently being delineated, are also brought into production. Before these fields can be developed, however, the Government will have to raise its present oil production ceiling of 2.25m barrels a day for total onshore and offshore output, and the extra flow of oil will also necessitate the building of a second pipeline.

At present oil is being brought ashore from Campeche through a single 100-mile, 36 in diameter pipeline to a landfall at Dos Bocas, near the town of Ciudad del Carmen. This site is being developed as a major new crude oil export terminal with storage capacity for 11m barrels, but for the moment Cantarell crude is piped further inland, where it is integrated into the onshore oil pipeline network. Because the present Campeche crude output is much heavier than Mexico's main export grade—Isthmus—it is likely that most of the offshore output will be refined in Mexico rather than exported.

The development of the Cantarell fields is severely testing Pemex's management capabilities, and the blow-out at Ixtoc is clearly stretching resources to the breaking point. The onshore headquarters for both operations is the small fishing town of Ciudad del Carmen, on

Desperate attempts to seal the Ixtoc blow-out

THE BLOW-OUT at the Ixtoc exploration well in the Gulf of Campeche at the beginning of June has become one of the world's highest-ever oil disasters. The scale of the accident has even surpassed last year's sinking of the Amoco Cadiz tanker in the English Channel.

For seven weeks from June 3, when the well first went out of control, oil was gushing from Ixtoc at the rate of 30,000 barrels or more than 1m gallons a day together with 15m cubic feet a day of gas. Desperate attempts to seal the well from the top eventually succeeded in slowing down the flow to an estimated 20,000 barrels a day on July 23, but by then pollution from Ixtoc was already stretching in vast broken patches across the Gulf of Mexico.

Losses

The loss of the crude alone has cost Pemex, the Mexican State oil company, about U.S.\$50m and the cost of the operation to try to shut down the well and to deal with the mounting oil pollution has added extra costs of some \$42m. Pemex has estimated that the bill for dealing with the blow-out, including the recruitment of specialist personnel, the drilling of relief wells, and the hiring of oil pollution equipment from around the world is increasing at the rate of about \$500,000 a day.

Of the 20,000 barrels a day that have gushed from the well for much of August, Pemex has claimed that about 10,000 b/d has been burned into the atmosphere and that a further 5,000 b/d has evaporated. About 1,000 b/d is being picked up by a fleet of emergency vessels in attempts to scoop the escaping oil off the surface of the sea once it has been corralled inside floating booms.

The future of an important part of Mexico's fishing industry is clearly under threat as the pollution borders important oyster beds and shellfish breeding grounds.



From one vulnerable stretch of coastline, Pemex itself has moved thousands of recently hatched turtles of a rare species already under threat, and has taken them to more sheltered waters in river estuaries.

The real impact on the ecology of the Gulf will not be known for many months, but the visible pollution already covers many hundreds of square miles with some of the oil seeping up in small tar balls as far away as the beaches of South Texas.

The problem of controlling the widely dispersed patches of the various slicks has been worsened by the particular characteristics of the oil. Instead of floating on the surface, some of the oil has been drifting along in globules at depths of up to 40 feet, well below the shallow booms

being used to try to collect it.

As was shown by the eight-day blow-out at the Ekofisk Field in the North Sea two years ago, equipment for dealing with oil pollution in the open sea is still at a fairly rudimentary stage of development. The oil companies end up relying much more on the natural recuperative powers of the sea to digest the growing quantities of crude oil which are being spilled into it around the world.

Chemicals have also been used to try to disperse some of the more concentrated parts of the oil slick near the scene of blow-out, but as with previous serious oil pollution accidents it is being suggested that the chemicals are as dangerous for the marine ecology as the oil itself.

The blow-out at Ixtoc, 58 miles to the north of the

fishing town of Ciudad del Carmen, has had important repercussions within Mexico and has raised fresh doubts about the pace at which the whole oil industry is being developed. It has thrown a particular cloud over the future of Pemex's charismatic director-general, Sr Jorge Diaz Serrano, who has been talked of as a future presidential candidate.

In a country as nationalistic as Mexico it has also led to questions over the degree of foreign involvement in the domestic oil industry. The rig, which was working on the fateful Ixtoc well was under contract from Sedco, one of the largest U.S. drilling companies.

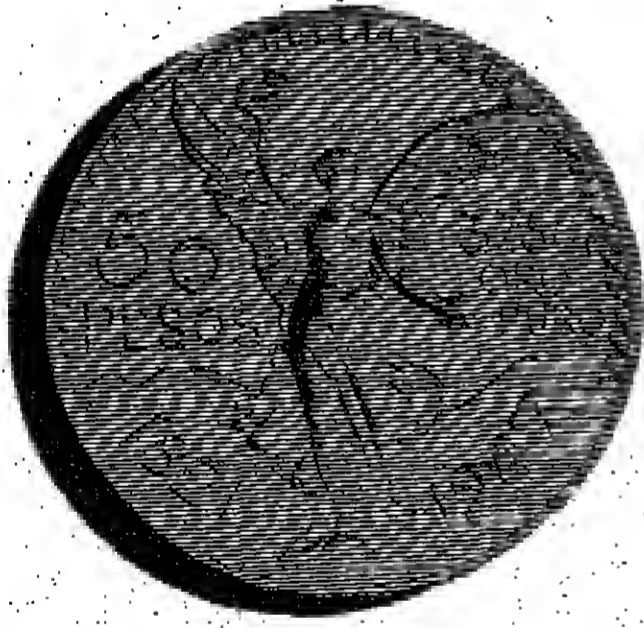
Sr. Diaz Serrano has made clear that the use of some foreign expertise and equipment in the development of Mexico's burgeoning offshore oil reserves is inevitable, but his statements have failed to allay completely public fears about foreign participation in Mexico's oil industry.

Matters have been further complicated by the fact that Sr. Diaz Serrano was a founder member of the Mexican drilling company, Permargo, which contracted in the Sedco rig. This fact alone has raised many questions in the Mexican Press over Pemex's contracting policy. But the director-general said recently that he had sold all his shares in the company and had severed any connections with it in October, 1975.

The main hope for controlling the blow-out lies in the drilling of two relief wells to the same depth as the existing well. When they reach the target depth, mud and cement can be pumped down with the hope that this will be sucked up into the Ixtoc well, where it will set hard and seal off the flow of oil and gas. This is a long process, however. The first relief well was begun on June 11, and is unlikely to be completed before the second half of September. The second relief well will not be finished before the beginning of October.

K.D.

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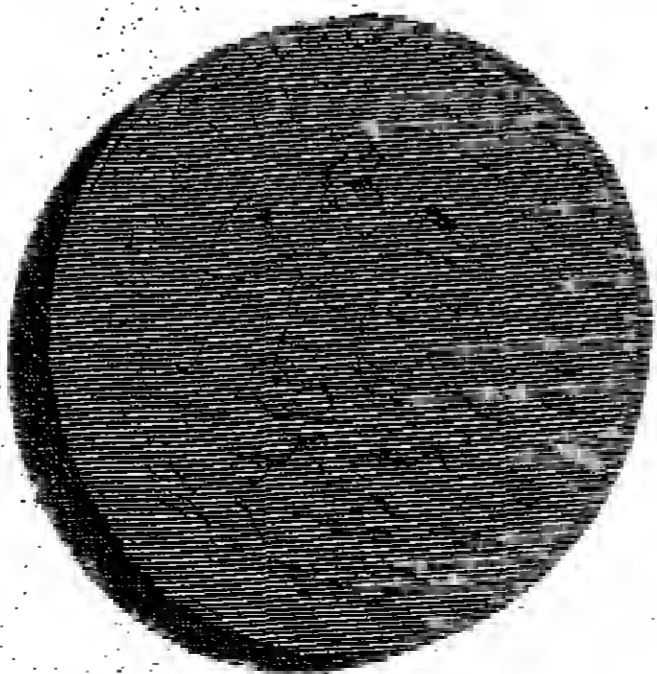


Illustration: Gold coin minted to commemorate the Centennial of the Mexican Independence. Contains 37.5 grams of pure gold.

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MEXICAN OIL AND GAS IV

Plenty of would-be buyers

MEXICO HAS the potential to emerge in the later 1980s as one of the world's major oil exporting states outstripping even Iraq and Iran. By the end of next year, the country will already have established itself as one of the more important oil producers with output on a scale that will rival several members of the Organisation of Petroleum Exporting Countries such as Kuwait, Libya and Venezuela.

For the moment, however, the Government has only committed itself as far ahead as the end of 1980 with the formal target of exporting 1.1m barrels a day (a barrel contains 35 imperial gallons) during the second half of the year.

All this additional export oil, which will become available gradually over the next 12 months as production increases, has already been committed to new and existing customers under long-term contracts. But other would-be buyers of Mexican oil have hardly been deterred by the fact that they will have to wait until 1981 at the earliest for new supplies to come on the market.

A growing line of potential customers, ranging from the Heads of State of some of the world's leading oil-consuming countries to the chairmen of the major international oil companies, have streamed into Mexico City in recent months in search of secure supply contracts for the future. Their presence is a vivid reminder of the dramatic change that has overtaken the fortunes of Mexico's oil industry during the 1970s.

From 1957 until the second half of 1974, oil production was unable to keep pace even with rising domestic industrial demand, and Mexico actually became a net importer of crude oil. The discovery of the vitally important Reforma oil fields in the southern states of Chiapas and Tabasco in the early 1970s transformed the industry's prospects, however, and by the second half of 1974 Mexico was again producing a surplus of crude allowing it to return to export markets.

During the first six months of 1974, Mexico was still having to import 33,884 barrels a day of crude oil, but by the end of the year it was exporting 60,000 b/d and six months later the total had doubled to 120,000 b/d. Last year exports averaged 365,000 b/d, an increase of just over 80 per cent compared with 1977. An equally impressive rise is forecast for 1979 with the target set at an average of 672,000 b/d.

In arranging new customers for its burgeoning exports, Mexico has been over-ambitious, however, and has over-sold its available supplies for this year. Port congestion, delays in getting equipment to the oilfields and production difficulties forced it to cut contract supplies to customers by up to 40 per cent from April to June this year.

The allocations have been eased to about 30 per cent in the third-quarter of the year and Pemex is hoping to build up supplies to the full contract quantities during the last three months of the year.

Exports are currently running at about 550,000 h/d, some 100,000 b/d below the original target for August. Of this total the U.S. is taking 85-88 per cent. Spain has a contract for 60,000 b/d, and Israel for 45,000 b/d.

Several new contracts have been agreed for next year as Mexico seeks to diversify its markets with the higher level of exports. By the end of next year, Spain will be receiving an extra 100,000 b/d and a similar deal has been agreed with Compagnie Francaise des Petroles (Total), the French oil company.

Exports are currently running at about 550,000 h/d, some 100,000 b/d below the original target for August. Of this total the U.S. is taking 85-88 per cent. Spain has a contract for 60,000 b/d, and Israel for 45,000 b/d.

Several countries have attempted to set up counter-trade deals with Mexico, which would guarantee some access to Mexican markets for their manufactured goods in exchange for buying Mexican crude. But oil is currently a seller's market, and Mexico has no need to resort to such deals which could restrict the scope of its import purchases. In a similar vein it is showing little interest in the various crude oil exchange deals that have been proposed, preferring to deal directly with final customers.

For the future the level of

Mexico's oil exports will be determined chiefly by the ability of the economy to absorb the rapidly rising oil revenues. Estimates from outside the country have suggested that Mexico has the reserves and could develop the technical capacity to be exporting as much as 4.5m-5m barrels a day in the early to mid 1980s. But more realistic projections of the economy's ability to use the higher revenues indicate a level of exports of no more than 1.8m-2.5m h/d by 1985, rising to a maximum of perhaps 5m h/d by 1990.

Mexico could scarcely have chosen a more auspicious period to return to world oil markets. The turmoil in Iran and the 10-week balking of all crude oil exports from that country demonstrated to the oil-consuming countries the fragility of the long supply lines from the Middle East. Countries and oil companies eager to gain firm contracts from non-OPEC sources looked to Mexico as one of the few oil producing countries in the world that was actually increasing output and which at the same time could offer the prospect of secure supplies.

Inevitably, Mexico's major market for its crude oil, as for most of its exports, is the U.S. This year about 85 per cent of its crude sales are being made to the U.S. for a group of more than 14 companies, including sales to the U.S. strategic reserve. Petroleos Mexicanos (Pemex), the Mexican State oil company which is responsible for all crude oil trading, is trying to diversify its markets and has talked ambitiously of trying to reduce America's overall share in its oil exports to some 60 per cent. It has been eagerly pursuing new markets in Europe and the Far East, but for countries outside the western hemisphere, Mexican crude is an expensive buy.

Traditionally, Mexico has

U.S. CUSTOMERS FOR MEXICAN CRUDE OIL

Figures expressed as '000 barrels a day (All contract supplies subject to allocation cuts)

Customer	1st quarter 1979	4th quarter 1979
Shell Oil	100	160
Exxon	100	160
Atlantic Richfield	40	90
Clark	40	70
Mobil	20	40
Amoco	20	40
Coastal	20	40
Phillips	10	30
Sun Oil	10	20
Union Oil	10	20
Tenneco	10	20
Cities Service	10	20
Charter	10	20
Others	15	28
Total	425	778

Sources: U.S. industry estimates.

MEXICO'S CRUDE OIL EXPORTS

Figures expressed as '000 barrels a day. (All contract supplies subject to allocation cuts)

	1978	1979	1981
United States	478	776	—
Spain	60	160	210
Israel	45	45	—
France	—	190	—
Brazil	—	20	—
Japan	—	1100-2000	—
Canada	—	—	—
Sweden	—	—	—
Total (by year end)	778	1300	7

†No firm contract yet agreed with Japan. *Can only be fulfilled if 1.1m b/d 1980 export target is raised.

Sources: Pemex.

MEXICAN CRUDE OIL PRICES

(Figures in U.S. dollars/barrel)

	Mexican Isthmus	Arabian Light
1978	13.40	12.70
1st quarter	13.40	12.70
2nd quarter	13.40	12.70
3rd quarter	13.10	12.70
4th quarter	13.10	12.70
1979	14.10	13.34
1st quarter	17.10	14.54
2nd quarter	17.10	14.54
3rd quarter	22.60	18.90

Offshore

CONTINUED FROM PREVIOUS PAGE

the tropical island of Carmen, which is bursting at the seams as it tries to deal with the sudden influx of oil personnel. Some Pemex technicians sleep in tents on the beaches at Carmen, because accommodation in the town is hopelessly inadequate.

Although conditions offshore in the Gulf of Campeche are not as hostile as in the North Sea, many of the companies that have pioneered new technology in the UK and Norway are flocking to Mexico as an obvious market into which to expand.

Their opportunity could come when Pemex moves into deeper water in the 1980s, but for the moment work that cannot be carried out in Mexico itself, but which has been subcontracted to the U.S. Construction of the offshore platforms for Cantarell has been a case in point. Brown and Root, of the U.S., was awarded contracts for 10 of the structures, which are being built at Houston, Texas. Four other platform contracts have gone to Fluor Corporation (Montecel), a branch of the

largest engineering company in Mexico, and two others have been awarded to Bosson, a joint venture between a Mexican and a French company.

Dutch and Norwegian offshore supply companies have also gained a small foothold, usually through some form of joint venture, and there are signs finally that one or two UK companies could also be making progress with contracts under discussion for the organisation and control of onshore supply bases and supply boats.

Pemex is the bastion of nationalism in an intensely nationalist country, but its senior executives are aware that at least some offshore technology will have to be imported from overseas. This knowledge, coupled with the fact that the state oil company is seeking to diversify its purchases away from the U.S., could open up markets for European companies in one of the world's most exciting offshore oil provinces currently under development.

K.D.

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The largest fleet of supertankers in Spain

Big effort to boost refining capacity

PEMEX, the State-owned oil corporation, is pushing ahead with an ambitious programme to increase greatly the country's refining capacity and to lay a national gas and oil pipeline system.

The amount of crude oil processed last year increased by only 5.5 per cent to 831,700 h/d. Average daily production of crude rose by 22.5 per cent to 1.3m b/d.

As a result, overseas sales continue to be almost exclusively crude oil and not the more profitable value-added products. Crude exports were worth \$1.5bn in 1978 and refined products \$9.3m. Imports of refined products were worth \$144m.

This situation will substantially change when the Cadereyta refinery, near Monterrey in north Mexico (inaugurated on March 18, the 41st anniversary of the nationalisation of the oil industry) is operating at full capacity.

With a population of 67m, Mexico has a huge domestic market for refined products and an export potential in this area. The Cadereyta refinery—Mexico's largest—was built at a cost of 12bn pesos (\$526m) and will have the capacity to process 235,000 b/d compared with the 82,000 barrels total remaining eight refineries. At the moment, Cadereyta is processing 100,000 h/d.

Expansion

The refinery will supply the country's rapidly expanding northern industrial areas with most of its energy needs. Until it came on stream, supplies to the states of Nuevo Leon (capital, Monterrey, stronghold of the private sector), Coahuila, Chihuahua and, to a lesser extent Tamaulipas and Durango, came from the refinery at Ciudad Madero at some distance and cost process crude which is pumped from Ciudad Madero. Gas comes from the Monterrey-Reynosa pipeline and water from wells in the Sierra de los Ramones area.

The refinery includes primary distillation plants with a capacity of 235,000 b/d a catalytic cracker of 40,000 b/d and a sulphur extraction plant for naphtha of 38,000 b/d. The refinery also has 74 storage tanks for a total of 6m barrels.

At the other end of the country at Salina Cruz in the State of Oaxaca, on the Pacific coast, a smaller refinery with a capacity of 170,000 h/d is being constructed at a cost of 9.3bn pesos (\$407m). There is already an oil pipeline from Minatitlan (in the oil-rich State of Veracruz) to Salina Cruz refinery. This should be inaugurated later in the year.

Six storage tanks, each with a capacity of 500,000 barrels, are also being built at Salina Cruz, which will eventually be developed as a port, probably to ship crude to Japan, which has started Government talks with Mexico. All of Mexico's ports are on the Gulf side which tends to inhibit trade with Japan—a potentially rich but distant client, as it imports virtually all its oil.

Speed

During the past year, Pemex has been laying gas and oil pipelines at an amazing speed. The latest oil pipeline to come into operation is the 36-inch diameter, 100-mile-long underwater pipe which brings ashore the oil from the Bay of Campeche.

This pipeline connects the offshore fields (which came on stream in June) to Dos Bocas where work has started on constructing a port capable of storing 11m barrels and loading 250,000-tonne tankers.

Since the port is in early stages of development, the oil is pumped on from Dos Bocas—a further 43 miles to the inland terminal of Cardenas; from there, the oil is carried by a third pipeline of 65 miles to Nuevo Teapa and the port of Pajaritos for inclusion in the national pipeline system or for export.

Offshore production is now only 19,000 b/d but when it rises to a projected 300-300,000 b/d by the end of this year and 500,000 b/d by the end of 1980, so more pipelines will be needed.

When offshore production in Campeche reaches 500,000 b/d, a second pipeline from the fields to Dos Bocas will be necessary. One idea being discussed is that when offshore production reaches that level, then some of it could be sent through the pipeline from Minatitlan to Salina Cruz for export and for processing.

Apart from Cadereyta and

Salina Cruz, a stabilisation plant to process 200,000 h/d is being built as part of the huge petrochemicals complex at La Carbonera.

The most spectacular pipeline laid so far (and it is unlikely to be exceeded) is the 774-mile long, 48-inch diameter pipeline from Cactus to the Reforma fields to San Fernando, near Monterrey. It was inaugurated in March at the same time as the Cadereyta refinery, but has not yet come into operation due to repairs and test runs.

The pipeline crosses 20 rivers, 221 canyons, swamps and deserts and, for political reasons, was built basically at a cost of 15.3bn pesos (\$671m). The system was originally planned to carry gas exports of 2m feet a day to the U.S., but talks with the U.S. authorities broke down at the end of 1977. The Mexican Government bullishly declared that it would still go ahead with the pipeline but would use it to carry gas for domestic purposes and not to the U.S. Talks re-started this year and an agreement is expected to be reached by the time the Mexican president goes to the U.S. in September.

Intention

Whether a long-term, substantial agreement is reached or not, Pemex officials say that the corporation intends to use far more gas internally. This is clear from the National Industrial Development Plan which estimates that, between now and 1986, Pemex will spend 28bn pesos (\$1.1bn) on compressors—one of the largest items in its future shopping list. Some 1,600 miles of gas pipelines (of which the Cactus-San Fernando stretch is part) are also planned.

En route to San Fernando, the Government plans to supply gas to Coahuila and Tampico on the Gulf coast, which are planned as new industrial development zones in line with the Government's policy of moving industry out of overcrowded Mexico City.

Gas pipelines are also planned for central Mexico to supply areas such as San Luis Potosi, Leon and Pacific coastal areas such as Lázaro Cardenas, an area also planned as an industrial development zone, with fiscal incentives to encourage more industry to move there.

William Chislett

Much interest from foreign companies

MANUFACTURERS of oil equipment and foreign oil companies are flocking to Mexico in the hope of participating in the country's oil boom. But they are finding out both that the country is intensely nationalistic about its oil, and that a thorough knowledge of the intricate workings of the Mexican system is also needed to penetrate the market.

The snag is that Mexico nationalised its oil industry in 1938 and so, for political reasons foreign participation in oil exploration and development—which has been confined chiefly to offshore and is not very great—has to be kept in the background.

Exploration is done both by wholly-owned private Mexican companies working with Pemex and by Pemex itself or, in some cases, by joint ventures with majority Mexican participation using mainly technology developed by the Mexican Petroleum Institute. Mexico has had 41 years' experience in developing its oil industry.

However, in the realm of supplying equipment there is tremendous scope for foreign companies, either by exporting to Pemex or establishing a joint venture.

Last year Pemex bought about \$200-million worth of equipment, ranging from pipelines to compressors and more specialised machinery. Well over half of it had to be imported because manufacturers in Mexico could not cope with the demand. This year the same amount, probably more, will be imported.

In 1977 Pemex had to import most of the 48 in diameter pipe needed to build a 774-mile pipeline connecting Cactus in the south to San Fernando, near Monterrey, because Mexico's industry could not meet such a demand in the given time.

At the same time work had started on developing the offshore fields in the Bay of Campeche. Again pipeline contracts had to be awarded to foreign companies, mainly in this case Brown and Root in Houston, Texas, because the few

Mexican companies were working flat out on the gas pipeline. Sr. Raul Cisneros, director of supplies for Pemex, said: "As long as Mexico cannot produce this equipment or can produce it but not sufficiently quickly to meet targets, then we shall be looking to foreign companies and importing. When we can we shall obviously stop imports."

Clearly this will be a long process. In the meantime the rush has started among foreign companies to establish themselves in Mexico. At the end of July 15 companies were awaiting approval from the Foreign Investment Committee to set up joint ventures in different areas of the oil industry. Companies already established total about 30.

A member of the American Chamber of Commerce said: "The flow of people through these offices is enough to fill the Sheraton Hotel every day."

Ventures

The Mexican EPN Group and the Lanzagorta Group, the country's largest holding companies in the oil business, recently set up joint ventures with U.S. companies such as Delaval Turbines, McDermott, Stockham Valves and Walworth. The Chihuahua Group has a joint venture with Smith International.

Brown and Root and Haliburton are actively contracted by Pemex, Idemco, Rolls-Royce, Schlumberger are all here. The Dutch Netherlands Offshore Company partners Proteca, one of Mexico's most powerful construction companies, in a joint construction agreement, and upended three jackets in the Campeche development. Uglands Rederi, of Norway, also took part in this development and operated a derrick barge.

The need for equipment will be huge in the coming years. Pemex is investing about \$300 million a year to reach a production plateau of 2.25m barrels a day by the end of 1980 and an export plateau of 1.1m b/d. After that there will be strong pressures

on Pemex to continue increasing output.

Pemex has already committed the 1.1m b/d and has additional preliminary agreements for a further 170,000 b/d to Spain, Sweden and Canada. This oil can be supplied only if Pemex gets permission from the Government to increase the 2.25m b/d.

"Not until at least 1983 will Mexico be on the way to producing a lot more equipment itself," said an expert in the equipment business.

At the moment Pemex gives a 15 per cent advantage to national or joint venture companies when it puts out tenders. Pemex's suppliers are mainly from the U.S. and to break this virtual monopoly is a problem for European companies.

The representative of a British oil company, trying to establish a commercial relationship with Pemex, lamented: "When someone in Pemex wants something he just gets on the first flight to Houston or New Orleans and meets some of his buddies from his days when he trained or worked in the U.S. If you mention Manchester or Birmingham to Pemex engineers they just stare at you."

The "Texas connection" is a strong one. Pemex's director, Sr. Jorge Diaz Serrano, has numerous contacts from his Texas days as a young engineer which have been kept up.

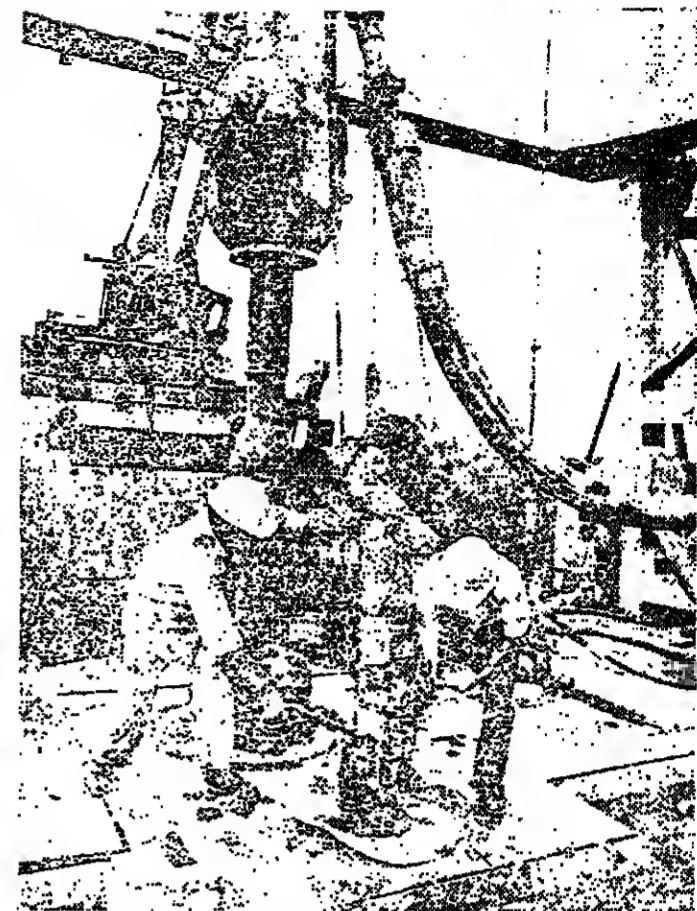
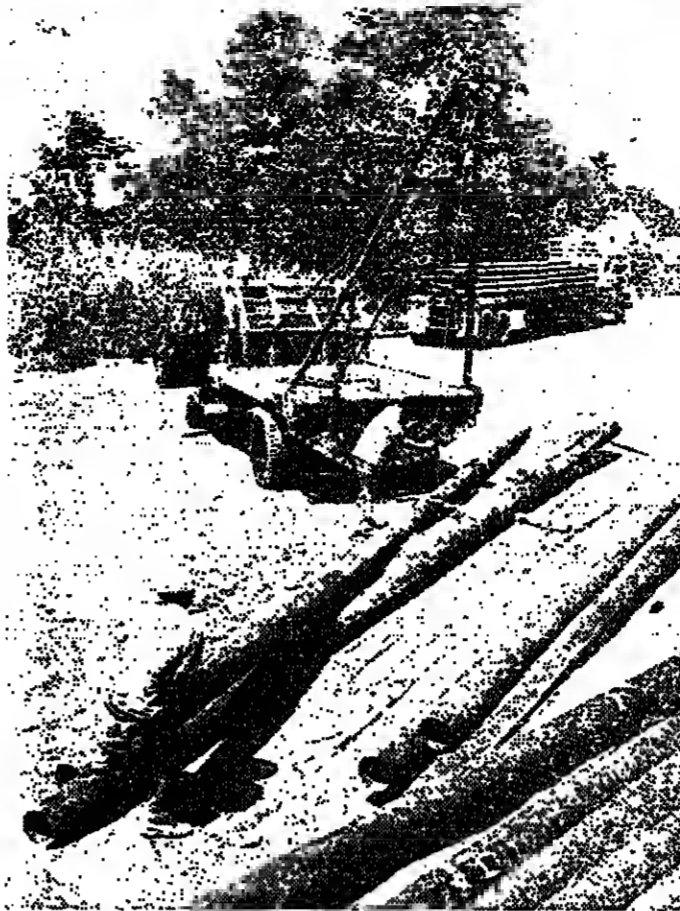
One glimmer of hope for Britain in a field where it is conspicuous by its absence, is that with the advent of offshore production in the Bay of Campeche, Pemex may find that it needs technology developed in the North Sea. But as yet there is no sign of this, for water depth in Mexico's offshore production is very shallow so far compared to the North Sea.

Apart from the U.S. domination the other problem, endemic to other sectors of Mexican industry, is for a company to establish itself. There is no doubt that contacts in high places go a long way towards solving it.

The following case illustrates the point. Recently several businessmen with many years' experience in Mexico set up a company to identify advanced technological needs for Pemex, and to put companies offering these needs and equipment in touch with Pemex. It also pursues joint venture possibilities.

A member of Pemex is on the company's board and the company pays "retainers" to Pemex employees to keep their eyes open for anything which might be of interest to the company. This way the company knows exactly what Pemex is looking for and can go straight to the right person and offer a service. The company reports promising business.

William Chislett



The development of Mexico's oil and gas industry will bring huge demands for equipment in the coming years. Above, left: pipes being moved from a store in the Reforma fields in the State of Tabasco; and, right, roustabouts at work on a rig, near Villahermosa.

OPEC invitation declined

IN ITS relations with the U.S., on one side, and the Organisation of Petroleum Exporting Countries on the other, Mexico has been treading a delicately cautious path. It has shown every sympathy with the OPEC position but has so far decided against accepting the organisation's repeated offers to become a member.

Mexico knows that the animus in the U.S. is so strong against OPEC that, if it were to join, U.S. criticism of the action would reach a crescendo. Furthermore Mexico would run the risk of U.S. trade sanctions.

At the time when the Arab members of OPEC decided to limit exports to those countries seen to be supporting Israel in the 1973 war, U.S. legislators in a move based more on emotion than reason decided to punish all members of OPEC, Arab or non-Arab, by refusing tariff preferences for their manufactures. This measure has already

been applied to Venezuela and Ecuador in Latin America though they could hardly be farther removed from the Arab-Israeli conflict. Were it to be applied to Mexico, whose principal market is the U.S., it could cause severe damage to Mexico's export prospects. The potential damage would be much greater than that suffered by those OPEC countries which export little other than oil or which are not as dependent as Mexico is on the U.S. market.

Decision

The Administration of President Luis Echeverria is widely understood to have agreed informally with President Gerald Ford that Mexico would not accept OPEC membership. Nationalist objection to this deal has been muted a little by the fact that Mexico nationalised its oil industry more than 40 years ago, long before OPEC was even thought of.

But, having made that decision, Mexico has made it clear that it will seek all the price benefits which stem from OPEC pricing policy and President Echeverria and President Lopez Portillo have several times emphasised that Mexico will never undercut OPEC. Mexico has moreover expressed interest in getting together with Britain, Norway, Canada and other major oil producers which are not members of the organisation for talks with OPEC on ways of co-ordinating policy.

There is, nevertheless, some continuing nervousness in OPEC circles about future Mexican oil policy and fear lest U.S. pressure becomes so great as to oblige Mexico to retreat from OPEC price levels.

Venezuela, one of the founder members of OPEC, also wonders whether increasing Mexican production and exports to the U.S. will not one day pose something of a threat to its own oil exports to that country.

Mexicans for their part feel that the Mexican action in holding out strongly for a reasonable price for natural gas sold to the U.S. should assuage OPEC fears about its pricing policy.

Having taken account of U.S. susceptibilities about OPEC, Mexico is in no particular hurry to tailor its oil development to the needs of the U.S. market.

Indeed, there has been no little incredulity in Mexico that the U.S. should appear to expect its neighbour to push ahead with the job of increasing production to fill shortfalls in U.S. imports and to sell its products at less than the going price.

Needs

"Mexico's oil and gas are to be developed in accordance with Mexico's needs," President Lopez Portillo has said firmly.

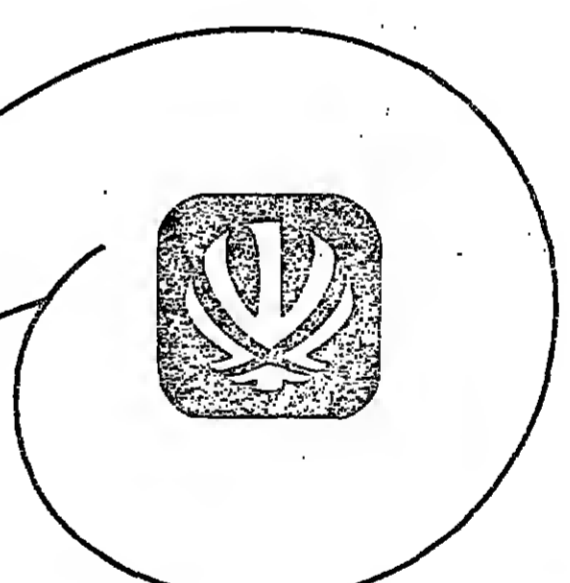
With well over half all Mexico's exports already going to America—and the U.S. providing the largest slice of the tourist trade—the Mexican Gov-

ernment is anxious that its dependence on the U.S. should not increase. For that reason it has been waiting for America to match its asking price for the sale of natural gas and has rejected U.S. arguments that if Mexico does not sell to the U.S. it will not be able to sell anywhere.

The U.S. is, in fact, taking 85 per cent of oil exports but agreements (some preliminary) have been signed with Spain, France, Brazil, Sweden, Canada and, most importantly, Japan, which should dilute U.S. dominance of the market.

The difficulty about diversification is that non-U.S. markets are often unwilling to pay the premium price that Mexico receives from the U.S. which takes into account the cheap transport costs for Mexican oil when compared to the tanker freights which have to be paid for Saudi Arabian or Venezuelan oil.

Mugh O'Shaughnessy



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Problems on gas exports

THE RATE at which the Mexican gas industry will be able to grow during the early 1980s has been thrown into uncertainty by the lack of any conclusive agreement with the U.S. over natural gas exports.

When the first set of negotiations broke down at the end of 1977, Mexico embarked on an ambitious programme of trying to switch important parts of manufacturing industry and the power industry away from oil to natural gas as their basic energy source. New outlets were needed for its increasing gas production, much of which would otherwise have had to have been flared wastefully into the atmosphere.

Talks with the U.S. were finally resumed earlier this year after a visit by President Jimmy Carter to Mexico City in February appeared to clear the air of mistrust and misunderstanding that had clouded relations between the two countries. Both sides are still hoping to reach agreement by the time the Mexican President, Sr. Jose Lopez Portillo, visits Washington next month. But negotiations in recent weeks have not proceeded smoothly and the bargaining to find an acceptable price formula has become increasingly tough.

Scale

It is already clear that the scale of the contract first envisaged in 1977 has in any case been substantially reduced and the Mexican Foreign Ministry said this month that the new deal will only concern supplies of about 300m cubic feet a day of natural gas compared with the 2bn cubic feet a day discussed two years ago.

Mexican natural gas production is increasing rapidly in line with the sharp rise in crude oil production. Much of the gas output comes in the form of associated gas produced along with the crude oil. If there are no available outlets for this gas, the only alternative is to flare it into the atmosphere. The problem of making use of associated gas production is common to all major oil producers, but it is one which will become increasingly acute for Mexico, where many of the recent onshore oil discoveries have a very high ratio of gas to oil.

Natural gas production reached a new peak last year of 2,561m cubic feet a day, an increase of 25 per cent over

1977. Of this, 63 per cent came from associated gas production, chiefly from oil fields in the southern states of Chiapas and Tabasco, while the remaining 37 per cent was produced from independent gas fields.

The prolific southern fields, which account for the majority of Mexico's crude oil production, also produced 68 per cent of the country's natural gas. The Poza Rica fields along the coastal plain of the Gulf of Mexico produced 7 per cent of the total, with the remaining 25 per cent coming from fields in the north of the country, chiefly around Reynosa.

Mexico's record on using its associated gas bears comparison with most oil-producing countries. But the wastage of gas is still a sensitive domestic issue, which could cause serious problems for Pemex, the Mexican State oil company, during the early 1980s. It claims that about 13 per cent of gas production—some 336m cubic feet a day—was flared last year, when oil production was averaging 1.3m barrels a day.

By contrast in 1976, when oil production had barely reached 900,000 barrels a day, Pemex was flaring 550m cubic feet a day of natural gas. According to Sr. Jorge Diaz Serrano, the director-general of Pemex, flaring earlier this year, when oil production was averaging 1.5m b/d, had been cut back to only 200m cubic feet a day and by the end of the year it should be reduced to some 100m cubic feet a day. (For comparison, the UK, which is producing 1.7m b/d of crude oil, is currently flaring up to 700m cubic feet a day of natural gas.) Total gas production in Mexico this year is expected by Pemex to reach an average of 3,318m cubic feet a day.

When the immediate prospect of exporting gas to the U.S. faded at the end of 1977, Mexico defiantly declared that it could use all its natural gas output internally. It embarked on a programme of trying to switch important fuel users from oil to gas for their basic source of energy. As an important part of this plan, the Federal Electricity Commission is completing conversion work at seven of its major power stations around the country in the states of Durango, Jalisco, Nuevo Leon, Hidalgo, Mexico and two in Veracruz. Switching to methane (natural gas) as the main fuel source

will also free more oil either for export or domestic use.

One of the main difficulties in bringing the surplus gas production (which is largely derived from fields in the south of the country) to potential consumers (much of the heavy industry is in the north) has been caused by deficiencies in the national gas transmission network. Pemex has gone a long way towards solving this problem in recent months, however, by building a major 774-mile 36 in diameter gas trunkline from Cactus in the southern oilfields to San Fernando, near Monterrey, the northern industrial centre. The pipeline was originally planned to carry the 2bn cubic feet a day of gas exports north to the U.S.

Breakdown

After the breakdown of negotiations with the U.S. in 1977, however, the Government decided that the pipeline would still go ahead, but that the gas would be used internally. Only construction of the final leg of the pipeline from San Fernando to the U.S. border was postponed indefinitely.

The pipeline represents one of the most ambitious projects that Pemex has undertaken. It was built in 17 months at a cost of US\$700m. Nearly 18,500 construction workers were employed on the project. The line crosses 20 rivers and 251 canyons and passes through several swamps and deserts. It was "inaugurated" in March on the anniversary of the nationalisation of the oil industry 41 years earlier, but it has still to come into operation. Having been built at such speed it is clearly taking longer than expected to commission the pipeline. It is still being tested to detect and seal off any leaks.

When it comes into use, probably later this year, the line should be capable of carrying up to 800m cubic feet a day of gas with the pressure generated at the southern oilfields. With the addition of up to 17 costly compressors, however, the capacity of the line can be boosted to 2.7m cubic feet a day according to demand.

Along the route to Monterrey, Pemex has announced plans to build a number of offshoots from the trunkline to feed gas to towns such as Coahuacoalcos and Tampico. Several such areas are being planned as new indus-

trial zones in line with the Government's policy of moving industry out of overcrowded Mexico City.

Exact figures on the expected level of gas production over the next couple of years are hard to come by, but in 1976 Pemex talked of producing 4bn cubic feet a day when oil production increased to 2.25m barrels a day. This point should be reached by the end of next year.

Talks of using all its gas internally has clearly been a negotiating ploy on the part of the Mexican Government in its talks with the U.S. It has become apparent that however successfully large parts of industry can be switched to burning natural gas, there is still likely to be a sizeable surplus available for export in the early 1980s. The Mexican Petroleum Institute has suggested that Mexico will have a production capacity of almost 5bn cubic feet a day in 1982 with an estimated local demand of only 2.1bn cubic feet a day. The resulting gap can certainly be narrowed by further stimulating domestic consumption.

In addition, some of the independent gas fields can be shut in—as is already happening in the southern producing areas around Ciudad Pemex—to reduce supply. But at some point exports to the U.S. appear inevitable.

Mexico's proven gas reserves currently stand at 58 trillion (million million) cubic feet and it could have enough capacity both to meet increased domestic demand and to produce a surplus for export. The reserve figures will probably be boosted before the end of the year to take account of exploration success during 1979.

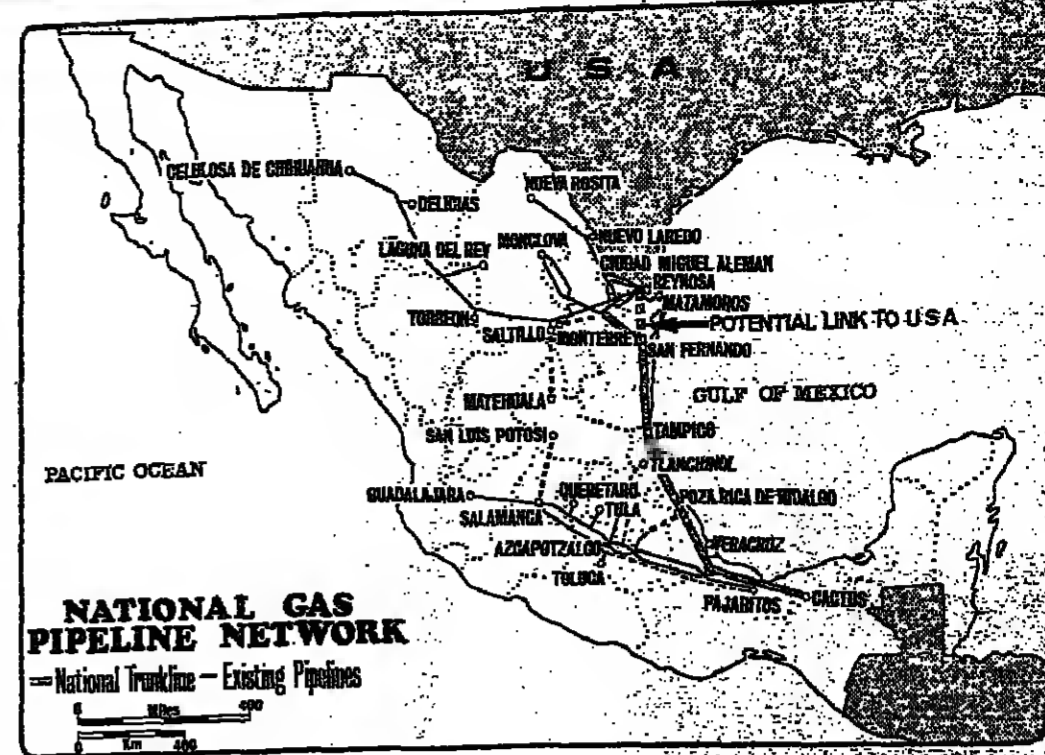
The first round of negotiations between the U.S. and Mexico in 1977 failed when the U.S. Government objected to the price that had been agreed by Pemex with a six-member consortium of U.S. gas companies led by Tenneco. The 1977 pricing formula set a tariff of \$2.50 per thousand cubic feet and linked future escalation directly to the price of number two fuel oil in New York harbour. As a result of the rapid rise in oil prices in the last eight months, the U.S. would now be paying about \$4 per thousand cubic feet for Mexican gas.

This is far in excess of prices

paid to domestic U.S. gas producers and is also much higher than the \$2.50 per thousand cubic feet currently paid to Canada for its gas exports to the U.S. In six sessions since February the Mexican and U.S. Governments have moved slowly towards producing an agreed framework, within which the gas companies can then negotiate a detailed agreement, but some of the early momentum has been lost. The Mexicans have continued to press for the gas price to be linked to the price of the fuels it would be substituting.

If agreement is reached the amount to be supplied will be about 300m cubic feet a day, the Mexican Foreign Affairs Secretary said earlier this month, rather than the 2bn cubic feet a day discussed in 1977. But the two parties are still bargaining fiercely over the price—either side of \$3.50 per thousand cubic feet—and on a formula for future increases.

There is much more at stake for Mexico than simply the issue of gas contract, however.



The negotiations have become a matter of national pride and the Government cannot easily afford to lose face by giving in to pressure from its powerful northern neighbour. Any agreement must be sufficiently attractive to appease the domestic critics that claim vociferously that Mexico is selling its national heritage to the U.S.

In the long term the failure to export gas could act as some sort of brake on oil production, but it is only one factor in the argument. Ultimately the level of gas production will also depend on:

- The success of the domestic conversion programme and the resulting increase in local demand.
- The ratio of gas to oil in future oil discoveries.
- What opportunities emerge for using excess gas output as a means of secondary recovery for oil production through gas re-injection into the oil reservoir.
- The success of the domestic conversion programme and the resulting increase in local demand.
- How well the extra petro-

Pemex, the pivot of Mexico's economy

PETROLEOS MEXICANOS (Pemex), the giant State-owned oil corporation, is a bureaucratic monster with a reputation for inefficiency and waste. It is all the more remarkable that this third largest corporation in Latin America, in terms of sales (after Petroleos de Venezuela and Brazil's Petrosbras), should have become the pivot of the Mexican economy and he moving with some success towards fulfilling the Government's dream of making the country financially independent.

Pemex is the bastion of nationalism in an intensely flag-waving country. Its four 12-storey buildings in Mexico City are named after key dates in Mexico's history: 1910 (Mexican Independence); 1910 (the revolution which overthrew the Right-wing dictatorship of Porfirio Diaz); 1917 (the country's constitution which enshrined the principles of the revolution); and 1938 (the nationalisation of oil).

Founded on June 7, 1938, less than three months after the Government of General Lázaro Cárdenas became the first to the world to nationalise all foreign-owned oil companies, Pemex has, during the last 40 years, laid the groundwork for Mexico's industrialisation by supplying cheap fuel. More recently, with the discoveries of immense offshore and onshore oil and natural gas deposits, it has started to move into high gear with an increasingly vigorous export policy.

Power

No other organisation is more representative of contemporary Mexico. It is a bureaucratic hot-house, with a total labour force, including temporarily hired workers, of around 100,000, where some top appointments are said to be still made more on a basis of political patronage than talent. Its union, the most cosseted in Mexico, has worked itself into a position of tremendous power and political clout. The way Pemex works is shrouded in secrecy—its public approach to anything resembling "foreign" borders, at times, on the xenophobic.

The general public regards the corporation with a mixture of awe and disdain, quick to rally behind it in times of trouble, or when it might be under attack, but equally quick to criticise it in private for its vast reputation.

Last year, Pemex's oil exports were worth \$1.8bn, while imports (mainly petrochemicals and capital goods) were worth \$1.2bn. This year, however, Pemex's balance sheet should really start to reflect the results of the massive investment programme, aimed at boosting oil production from 1.6m b/d to 2.25m b/d by the end of 1980. Even after subtracting imports and foreign interest payments, Pemex should be left this year with around \$2bn trade surplus, on the basis of earning \$3.5bn in oil exports.

In the first quarter of this year Pemex's oil exports were worth \$662m. Since then, there has been a substantial increase in the price of Mexican oil for the second and third quarters, with the possibility of another rise for the fourth quarter. But Pemex's financial picture is infinitely more complicated than this, for the monopoly is engaged in a costly investment programme of at least \$17bn, with a heavy borrowing requirement between 1977 and 1982, the end of the six-year term of office of president Jose Lopez Portillo.

Nevertheless, last year's balance sheet shows how distant are the difficult days when Mexico cast off the foreign domination of its oil industry and struggled for survival in the face of a boycott imposed by the oil companies; Britain broke off diplomatic relations for three years.

Then, American observers thought that Pemex would die a natural death, and that it would only be a matter of time before foreign companies were allowed in again. Later, Paul Getty scoured the soul of Pemex with his remark: "It is the only oil company I know that loses money."

How wrong these views have been proved to be. Pemex's investment last year totalled \$2.7bn pesos (\$2.7bn), 76 per cent more than in 1977. Pemex was able to finance a good proportion of this investment from its own funds.

Revenue from foreign and domestic sales increased by 44 per cent in 1978 to 11,370m pesos (\$5.1bn). Expenditure, including operating costs, investment, debt interest and taxes, was 164,400m pesos (\$7.4bn).

The heavy investment programme is a burden on Pemex's resources at the moment, but is vital if the corporation is to reap the reward in the future from increased production. Pemex borrowed 51.3bn pesos (\$2.25bn) last year from foreign and domestic creditors—86 per cent more than in 1977.

Debt service and amortisation amounted to 18.3bn pesos (\$892m), or 18 per cent of total income. As of December 31, 1978, the long-term debt stood at 47.5bn pesos (\$2bn). Pemex's net indebtedness at the same time was 33bn pesos (\$1.4bn) and its gross debt is estimated at 109bn pesos (\$4.7bn).

Pemex will continue for some time to be one of Mexico's major foreign borrowers and under increasingly good terms unless the present excess of liquidity on international financial markets tightens. As each new oil discovery is announced, so Pemex's rating seems to get better and better.

In August Pemex started to arrange a \$1.8bn banker's acceptance facility in the U.S. money markets which, according to bankers, is the largest ever operation of its type. The facility will be used to generate short-term finance for future oil and gas exports to the U.S.

Optimism

In many ways, Pemex is being used as a sounding board for Mexico's other loans. The prospects of Pemex are considered so good that in the two latest Euro market loans—not directly for Pemex—Mexico, a developing country, is receiving loans on terms hitherto only granted to major industrial countries.

In one of these Euro market loans, \$120m is being raised for the State's foreign bank, Banco Nacional de Comercio Exterior, with a 10-year maturity at 1 per cent above LIBOR.

Earlier this year, Pemex announced that it was to retire well ahead of schedule two Eurocurrency credits, totalling \$600, which were contracted in 1976 and 1977 when Mexico was undergoing a severe financial crisis after the 80 per cent devaluation of the peso.

There is growing criticism from the newly-legalised Left, (including the Communists, who for the first time are represented in the new Congress, elected in July), that the Pemex financial picture is not what it should be because of inefficiencies, wasted resources and corruption.

These critics point to the enormous cost of operating Pemex—43.4bn pesos (\$1.9bn) last year—an excessive current expenditure, compared to capital expenditure.

It is difficult to pin down allegations of corruption. There is a cosy relationship between Pemex and the Government and no Pemex official is known to have come to trial for alleged "mismanagement" of funds. But

the belief is widespread that bribery and corruption are rife among sections of the oil industry.

Pemex's image is not helped by the fact that its permanent staff of 54,775 enjoy the best salaries and conditions in Mexico. The long line of U.S. businessmen for its top executive posts, with Pemex's head office in the grand building in the city, contrast to the mass of beggaring Indians around the city who cannot afford the bus fare.

Union

Union leaders and other Pemex staff owe their position of strength to historical circumstances. After the nationalisation of oil in 1938, which marked the high tide of Mexican populism, a fierce dispute developed between the Left and Right-wing sectors of the ruling Institutional Revolutionary Party as to whether foreign investment should be allowed to return to the oil industry.

President Miguel Alemán (1946-52) adopted a more pro-U.S. capitalist approach but could not sway the lobby behind the pro-labour, reform-minded former president, General Cárdenas, who was responsible for the oil nationalisation.

Under Alemán, the head of Pemex, Antonio Bernudez, refused to make Pemex an official concern, thus eliminating the need for foreign participation and capital. To do this he had to seek the support of the unions and the pro-Cardenas faction.

Between 1938 and 1944 oil production slackened because of lack of resources. What little funds existed were deployed to build a national distribution system.

In this period, the corporation drilled 128 wells, as against 480 in the period 1952-57. Under Bernudez, the pace accelerated again and 129 wells were drilled. But a basically conservative policy was still followed, with exports falling. The period, 1938 to 1958, saw the implementation of a strong import-substitution policy with the price of fuel oils, over these years being, in most cases, substantially reduced. This enabled

the country's industrial base to be laid.

But by 1958 Pemex was in dire financial straits and its debt to the State of 3,800 pesos (as against 59m pesos in 1952) was converted into 90-year, 3 per cent bonds.

Foreign loans were then allowed and a capital intensive petrochemicals industry was started under President Lopez Mateos (1958-64). By 1960, 70 per cent of Pemex's investments were covered by loans.

The idea of taking advantage of the then low international prices to import cheap oil was mooted during this presidency. It was vehemently rejected by the next President, Gustavo Diaz Ordaz, when drilling was intensified.

Then, in 1972, came the development which means that anything else altered the panorama for Pemex. At the same time that Mexico started to import oil on a significant scale, because production was not sufficiently developed, Pemex discovered the Reforma oil fields in the southern states of Chiapas and Tabasco. They changed Pemex from a drain on the Treasury to become a major taxpayer, which last year contributed 30.2bn pesos (\$1.3bn), about 12 per cent of total Mexican Government receipts—as against 19.7bn pesos in 1977.

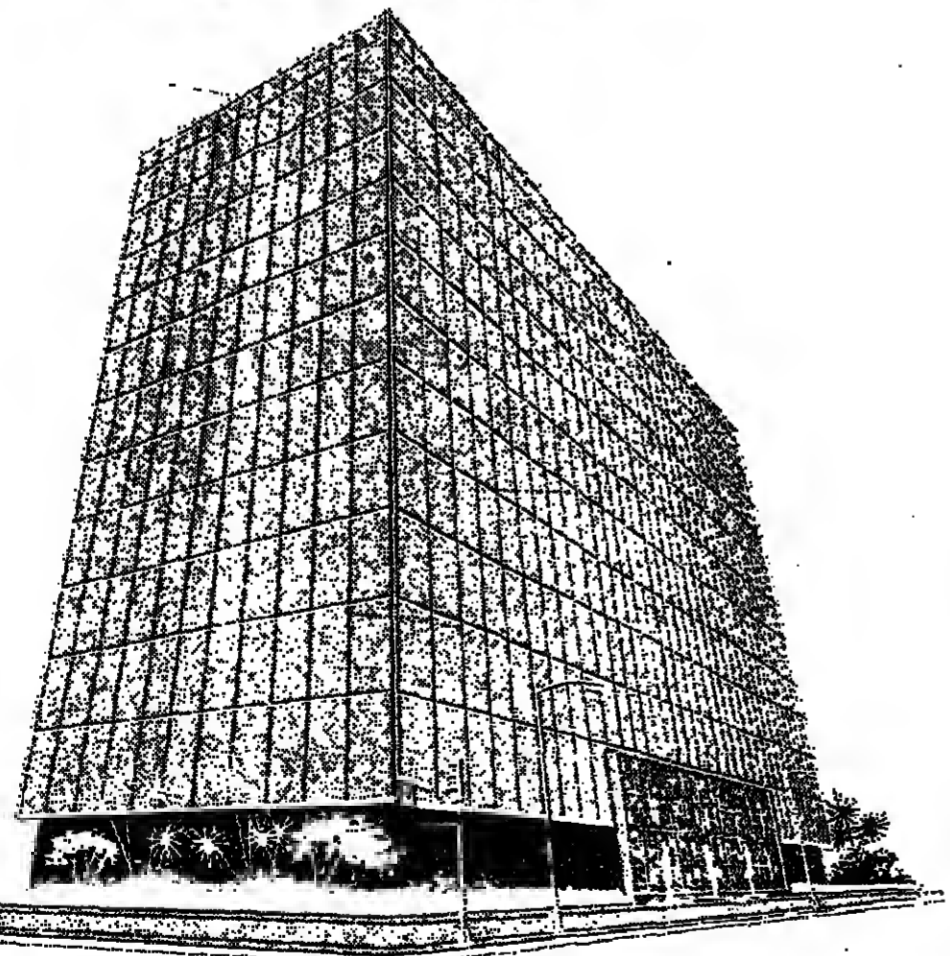
Pemex pays federal taxes to the Government at the rate of 12 per cent on total revenues from petrochemicals, and at the rate of 7 per cent on other revenues. The corporation also covers a 60 per cent tax plus 2 per cent ad valorem on import purchases and export sales.

The Reforma discovery—a major one in the world oil context—was the first large find by Pemex since the "golden lane" at Poza Rica was developed by foreign companies in the early part of the century.

In 1973, a 15-year price freeze on oil prices was lifted. Pemex's exploration and development budget went up by a much-needed 60 per cent to enable the Reforma area to be exploited. By 1975, imports stopped and since then Pemex has gone from strength to strength with proven hydrocarbon reserves increasing sevenfold since then to the present 40bn barrels.

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مصارف الامم المتحدة

MEXICAN OIL AND GAS VII

Leading personalities in the industry

Among the most influential men in Mexico are Sr. Jose Andres de Oteyza — a Government minister and chairman of the board of Pemex, the State oil corporation — and Sr. Jorge Diaz Serrano, the head of Pemex. The most respected critic of Pemex is Sr. Heriberto Castillo, as WILLIAM CHISLETT reports in the following profiles.



Jose Andres de Oteyza

AS MINISTER of National Patrimony and Industrial Development and, at the same time, chairman of the board of Pemex, the State-owned oil corporation, Sr. Jose Andres de Oteyza is a key figure in Mexico's oil industry. It has been his job to draw up a plan on how to use the oil revenue to expand industry.

The National Industrial Development Plan came out in February and is the first coherent policy on how the oil wealth should be used. Also, for the first time, it goes beyond the period of an incumbent administration and outlines industrial strategy until 1990. President Jose Lopez Portillo's term of office ends in 1982.

Normally, economic plans parallel the six-year presidential terms of office, but as Sr. de Oteyza was quick to recognize, longer-term planning is needed if Mexico is to avoid going down the inflationary road of other oil-producing countries, such as Venezuela.

The plan's principal author is only 36 and was plucked out of

his job as co-ordinator of the Institute of Social, Political and Economic Studies of the ruling Institutional Revolutionary Party to head the ministry in 1978.

After a prize-laden four years at the National Autonomous University studying economics, he spent two years at King's College, Cambridge, for his M.Sc. (Econ.) and returned to Mexico to hold a series of top Government posts.

With a reputation for having all the facts at his finger tips and being able to present them in detailed speeches without using notes, Sr. de Oteyza is a rising star in Mexico.

But for the fact that his parents are Spanish he would most probably be one of the candidates as the country's next President. However, the Mexican Constitution bars anyone not of Mexican parentage from being President.

His parents fled Spain at the end of the civil war in 1939. The basis of the plan, at least until the end of the present administration, unless there are any surprising and radical changes of policy, is that Pemex will reach a production platform of 2.25m b/d by the end of 1980 with exports of 1.1m b/d. The platform will then rise to around 2.5m b/d with exports of 1.5m b/d by 1982.

"The money from these exports is what we have estimated the economy can digest," he said in an interview.

The plan predicts that with the petrodollars flooding into the country—over \$4bn from crude exports this year based on current prices—the Mexican economy can "take off."

Priorities go to steel, electricity, capital goods, agro-industry, petrochemicals, pharmaceuticals, textiles, shoes and cars. Decentralisation plays a prominent role with the creation of 11 new development zones and attractive fiscal incentives will be given to the private sector to go to these areas and complement public sector works.

Unemployment, which coupled with underemployment is estimated at about 50 per cent, is Mexico's most pressing

problem. The minister rejects the charges that the plan's estimate that 12.6m new jobs will be created between now and 1990, is unreal. He argues that with 10 per cent economic growth—as is projected after 1982—the creation of so many jobs is possible. "Japan and Brazil created a considerable number of jobs when their economies grew at 10 per cent," he says.

Sr. de Oteyza is an expansionist, as his job requires him to be. He does not hold to the theory, which is current in some Government circles, that Mexico should slow down its development in order to try to reduce inflation.

Inflation this year, he says, would be about 18 per cent higher than originally forecast. The risk here is to grow very little and still have high inflation which is what is happening in many countries. The U.S. is in recession and has high inflation. We believe that

inflation should not inhibit us from growing. It will not be the decisive factor," he adds. "The fundamental factor is to grow and to grow quickly because we have a population which is increasing very quickly (by about 3 per cent year) and which has alarming levels of poverty."

Sr. de Oteyza sees the oil as an "historic and, perhaps, last chance" to accelerate the country's growth. And clearly there is far more oil than Pemex has so far officially estimated.

When I asked the minister for an estimate of the country's immense offshore oil reserves in the Bay of Campeche (which came on stream in June), he replied with a broad grin: "I can't give you that figure." He then chuckled as I tried to persuade him to give some comparisons. All he would say to this key question was that the 40bn barrels of proved reserves took into account only a "small part" from offshore.



Heriberto Castillo

SR. HERIBERTO CASTILLO, head of the Left wing Mexican Workers Party (PMT), is the most vociferous and respected critic of Pemex, the State-owned oil corporation, which, he argues, is far from solving the country's immense social and economic problems, but

only aggravating them by increasing production in order to boost exports.

If he ever became Mexico's energy minister (of which he knows there is not the slightest chance), he would radically change the country's oil policy. He would hold production to a level required for national needs, cut exports to a minimum, increase the domestic price of oil and gas and give far more importance to developing alternative energy sources particularly nuclear and fostering agricultural growth.

Otherwise, he says, Mexico will not solve its problems and will only use up all its oil and become heavily in debt.

Sr. Castillo, an agile, white-haired 51, holds no official position and further makes a point of distancing himself as much as he can from the Government by devoting most of his time to his Marxist-based party. Nevertheless, his carefully prepared arguments—albeit rather extremist—do exercise a persuasive sway over the Left and are beginning to be taken into account by Pemex.

Few officials would admit to having any contacts with Sr. Castillo, but, in fact, his opinions are sought.

The basis of his argument against Pemex is that: "No under-developed country in the world has emerged from underdevelopment by selling its oil.

Such resources create riches where they are consumed and not where they are produced—look at the difference between oil-producing countries such as Iran, Saudi Arabia and Venezuela—and then look at the U.S."

Sr. Castillo, an engineer, who has, incidentally, taken out a patent on a bridge he designed admits that Mexico is afloat on a sea of oil, but fears that governments may be so eager to get it out of the ground, under pressure from oil-importing countries, that by the next century Mexico will itself be importing oil—"By then there will be few oil markets if world consumption continues at its present rate," he says.

When we met in the tatty PMT offices, which are dotted with revolutionary posters and a pencil drawing on his wall of General Emiliano Zapata, hero of the 1910 Mexican revolution, Sr. Castillo was busy working out an equation. His mathematical mind makes his arguments sound quite convincing.

"Mexican politicians have doctorates in lying," he says. "I know of no other country where a Government so often does the opposite of what it says."

In 1968 he was beaten up after speaking in the Plaza de la Constitution. He escaped from his assailants and went into hiding for nine months

until he was found by the police and imprisoned, without trial, until 1971. He was accused of being the intellectual author of the student demonstration just before the 1968 Olympic Games in Mexico City when the army massacred many demonstrators.

While he was in prison he was offered freedom if he lived in Uruguay. He turned down the offer—and also another suggestion, made after he was released, to be director of the country's science and technology council. Attempts were made to "buy" him, he says, and finally, when he was asked what he wanted and replied: "To be free and to form my own political party." To his astonishment he was then told that the Government would not only permit it but would also finance it. He declined the offer.

In 1973 he was again attacked and later, from his hospital bed, made a Press statement, blaming the government. The next day, his broken ribs bandaged up, he was taken to Los Pinos, the residence of the then president, Luis Echeverria, where he dined with him and several ministers. Again he was offered a job.

Subsequently he formed the PMT, but did not take part in July's congressional elections, claiming that the interior ministry would not grant the party official status.

Jorge Diaz Serrano

AS THE head of Pemex (Petroleos Mexicanos), the State oil company, which has been thrust into the forefront of Mexico's economic future, Sr. Jorge Diaz Serrano is the best-known and, probably, most influential person in the country, after President Jose Lopez Portillo.

Three years ago, Sr. Diaz Serrano was a little-known, but highly successful, oil engineer who disputed the official versions that Mexico was running out of oil—which, seen in the light of today's reserves, seems like the understatement of the century. His chance to prove that he was right came when Sr. Lopez Portillo became president in December, 1976, and appointed his long-standing friend as head of Pemex.

Three weeks after he took over, Sr. Diaz Serrano had the country's proven hydrocarbon reserves raised from 6bn to 11bn barrels. A year later, after beefing up exploration, these proved reserves were boosted to 16bn barrels, later to 22bn—and now they stand at 40bn.

Sr. Lopez Portillo took a gamble when he appointed his friend to be head of Pemex, for Sr. Diaz Serrano lacks political experience in a job which is also regarded as a political post. Former Pemex chiefs have included past heads of the ruling Institutional Revolutionary Party.

Over the past three years, Sr. Diaz Serrano, like the President himself, has had to build up a power base, he is widely respected for his technical abilities and professional approach to the job.

Recently, however, he has come under a cloud because of the blowout on the offshore rig Ixtoc, in the Bay of Campeche, which has caused the world's worst oil disaster.

The normally docile Mexican Press ran stories alleging that Sr. Diaz Serrano had maintained "an interest" in the drilling company which was contracted by Pemex to drill the Ixtoc well, but Sr. Diaz Serrano insists that before taking on his job at Pemex he sold all his shares in various companies connected with the oil industry.

Sr. Diaz Serrano, aged 38, studied mechanical engineering and after graduating he worked for the Government's National Irrigation Commission before winning a scholarship to study at the University of Maryland. From there he went briefly to the Chicago Pneumatic Tool Company and, on returning to Mexico, joined a U.S. engineering firm, Fairbanks Morse.

His keen business sense was soon evidenced when he realised that Fairbanks Morse sold machinery but did not install it, so he set up a company to do just that. And when he was asked for machinery which Fairbanks did not make,



he set up another company to build this equipment. By the mid-60s, business was booming. Between 1956 and 1965, Sr. Diaz Serrano formed several more companies to provide maritime and transportation service as well as dredging and drilling in swamp and lagoon areas.

At the end of the 60s, he became philosophical about his business empire which included the Golden Lane Drilling Company in Houston. His rough-neck days in Texas have stood him in good stead and a lot of business such as supplying equipment which Pemex cannot handle is contracted out to Texan firms.

However, his U.S. connections have not gone down well with the nationalistic Left-wing anti-selling energy lobby, which accuses him of "selling Mexico's hirthright."

His business sense was soon put into practice at Pemex which he tends to operate more as a business than a bureaucracy. As soon as he took over he started to streamline the unwieldy corporation, applying modern management techniques and delegating authority to engineers in the field. He disposed of a lot of the endless memorandums and won support for his frank approach.

In 1972, he enrolled at the National Autonomous University to learn French and to study the history of art and the history of Mexico.

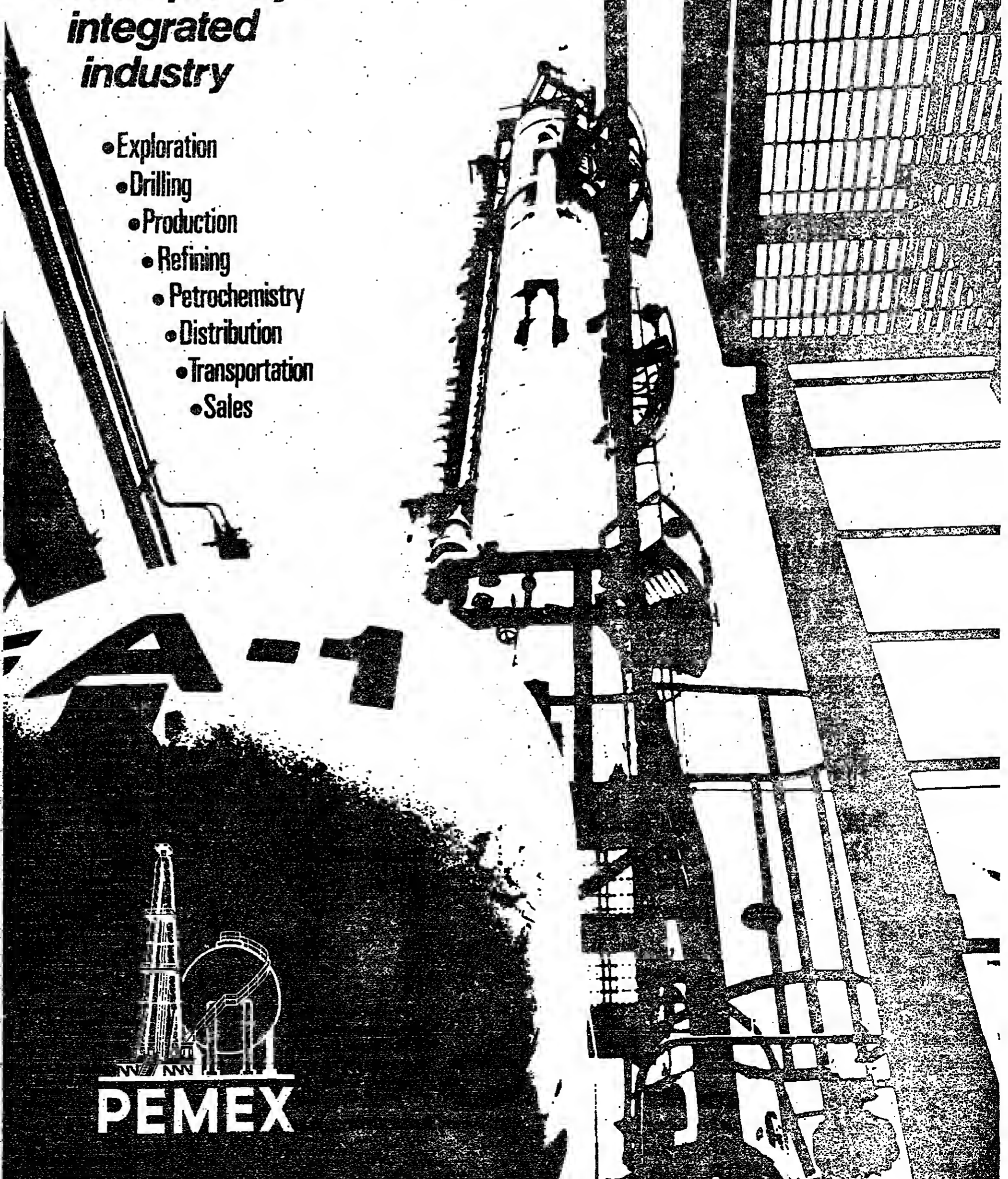
At this time, he saw a lot of his friend "Pepe" Lopez Portillo who was working at the Ministry of National Patrimony, doubtless discussing, during the final months of the Echeverria administration—when Sr. Lopez Portillo's presidential nomination was known to the country's inner circle—what should be Mexico's oil policy.

Sr. Diaz Serrano is not given to revealing very much new in his few encounters with the Press—which is not surprising given his almost daily visits to the scene of the oil spill disaster and numerous trips abroad, not to mention his frequent visits to Los Pinos, the presidential residence.

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PEMEX

Capital markets' confidence in Pemex

THE THIRD largest international financing of the last decade was unveiled early in August with the announcement that Petroleos Mexicanos, the State oil agency, was to raise a \$1.5bn facility by way of prime bankers' acceptances in the U.S. money market.

It is a measure of Pemex's own stature in the international capital markets, as well as the recovery of Mexico from the economic crisis of 1978 which ended the country's remarkable post-war record of stability, that the banking community worldwide was able to take this significant financing as a matter of course.

The facility in fact marks the largest borrowing by any developing country in the Western capital markets.

While Mexico is still classed as a developing country with intermediate income, it has now established itself a unique credit rating of its own among the world's banks, notwithstanding its accumulated public sector foreign debt which should total \$28bn-\$30bn by the year-end.

A variety of factors, ranging from Mexico's strategic importance as a non-OPEC oil-exporter to its industrialisation programme over the next 20 years which promise attractive orders for Western and Japanese companies, has contributed towards this new perception.

The \$1.5bn Pemex facility ranks with the \$3bn raised in 1978 by Canada from the international banks to help safeguard its own economic stability, and the \$2.5bn Eurocurrency loan mounted by Britain in the mid-1970's to help meet its worsening balance of payments.

The credit line will be used for financing the export of Mexican crude oil to world

markets, thereby covering much of Pemex's short-term borrowing requirements.

Few bankers who rushed to reduce their commitments in Mexico when the country appeared to be on the verge of collapse three years ago could have foreseen the speed with which it would win back the confidence of the major banks.

In fact, Mexico's position has improved so radically that the country has renegotiated sizeable chunks of its foreign debt, prepaying old high-cost loans and replacing them with credits with much lower costs. The proportion of short-term debt in the overall borrowing total, much of which was incurred in the crisis of 1976, has also been reduced substantially.

Move

The first move towards prepayment of old uneconomic loans was initiated by Pemex itself last March, when it gave notice to its bankers that it wanted to retire two Eurocurrency credits totalling \$600m.

The loans involved comprised a \$300m facility arranged in 1976, and a transaction for a similar amount in 1977. Both carried five-year maturities with margins ranging between 1½ and 1¾ per cent over Eurodollar interbank rates.

At one stage in 1976, Mexico's credit rating had deteriorated to the point where Eurocurrency margins of 1½ per cent were conceded.

By contrast, the United Mexican States, via Germany's Westdeutsche Landesbank, are currently mounting a \$200m loan for a five-year term at a spread of just ½ per cent.

Mexico can now justly claim, thanks largely to the potential of its oil, to be the first of the

developing nations to offer substantial amounts of its Eurocurrency debt at terms to which hitherto only the major industrial countries could aspire.

Pemex itself is regarded by many bankers as the jewel in Mexico's crown, when it comes to preference among international banks for the various Government agencies in Mexico which regularly tap the international money markets.

Ironically, much of this particular status afforded to the oil agency is based on fairly superficial analysis. In essence, this theory suggests that Pemex is the "best" risk in Mexico, based purely on the fact that the agency's expected cash flows are such as to leave it in the strongest position, compared with other State bodies, to meet principal and interest payments on its debt.

In reality, Pemex must, in this context, be purely regarded as a straight-forward Mexican State public sector borrower, and not subject to any particular privileged status.

Nevertheless, the perception that Mexico's recovery has been fuelled by its role as an oil producer and, as such, Pemex embodies this potential, is deeply implanted in much of the Eurocurrency market's thinking.

Foreign bankers acknowledge, however, that the stern economic discipline adopted by Mexico after 1976, including a large peso devaluation, the pursuit of more cautious development programmes, and the success in meeting economic targets set by the International Monetary Fund, also contributed to the attainment of stability.

For the foreign banks, the key figures for Pemex itself centre around the plans for total investments in the 1977/82 period costing \$18bn.

Of this, at least \$9bn will

probably be borrowed from foreign sources, although only 30 per cent will consist of purchases of foreign goods and services.

According to some foreign banks' tentative calculations, up to \$5bn may be necessary for the servicing of these borrowings, bringing the total cost for external Pemex debt to \$14bn.

This compares with expected export income from petroleum and derivatives of about \$40bn over the six-year period.

According to calculations by Mr. Armen Konyoundjian, the senior economist for the London-based International Mexican Bank, the net benefit to Mexico's trade should work out at \$26bn in the period, to which could be added some \$2bn represented by import savings.

Overall, oil and gas should thus contribute \$28bn to the Mexican trade accounts in the six years up to 1982, or an average \$4.6bn annually.

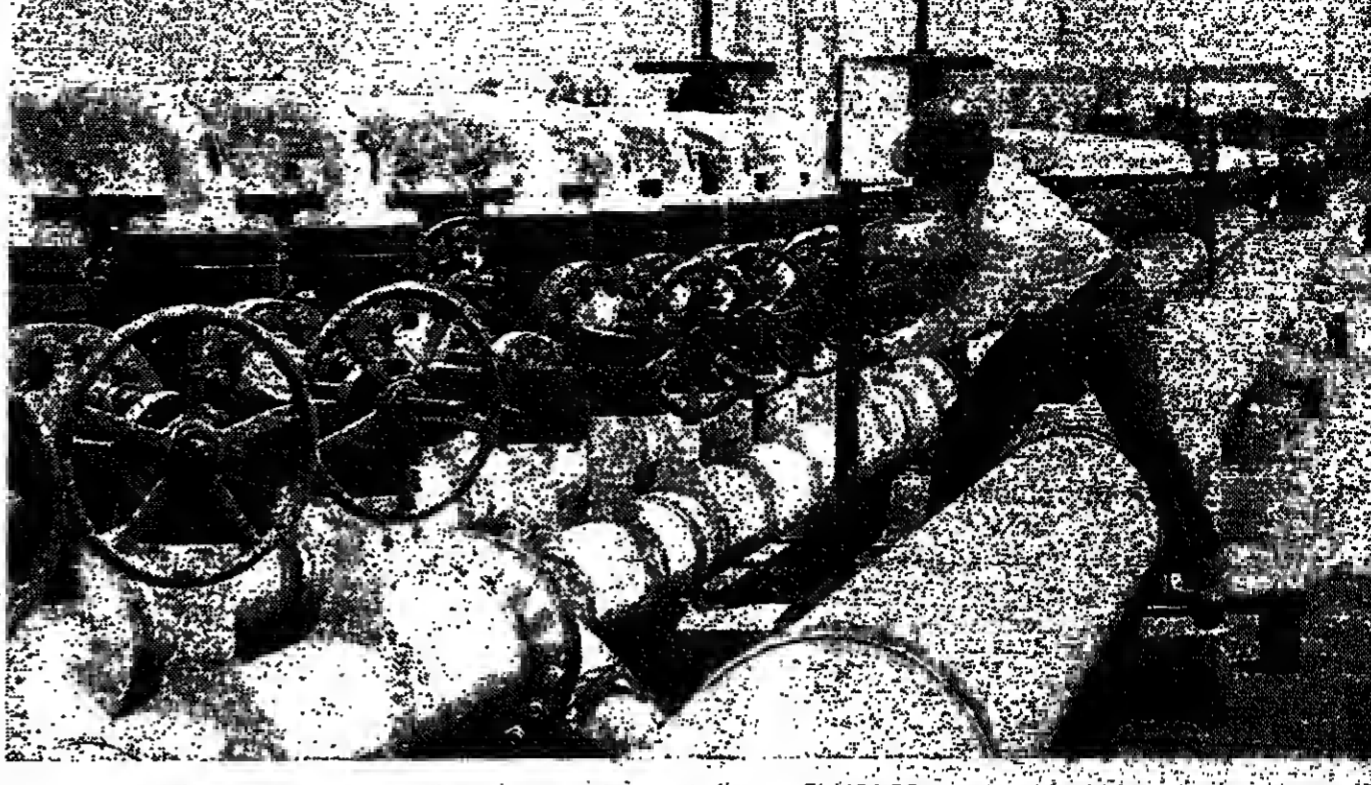
This annual trade benefit is more than three times the trade deficit for 1978.

Exports

Among foreign banks, it is perhaps the Japanese which lately have been ahead of the pack in courting Mexico City.

Japanese banks were recently reported to be studying the idea of making long-term cheap credit available to Pemex as part of a Japanese package for buying Mexican oil.

Japan is extremely interested in importing Mexican crude, although it has reservations over the price of the oil, which is higher than most comparable OPEC grades. At the same time, Tokyo is keenly conscious of its vulnerability to sources of OPEC supplies, particularly from the Arabian Gulf.



Well-head feeds at the Antonia J. Bermudez separation plant on the San Maria River, Mexico.

Pemex is understood to have been offered \$500m for a 10-year term at a straight 8½ per cent interest rate—some 3 per cent less than Eurodollar interbank rates.

The thinking behind offering cheap credit to Pemex is that this would be a means whereby the private Japanese oil companies could reduce the price differential between OPEC and Mexican oil. Japanese private banks and companies would get cheap finance from their own

Export Import Bank, because it would ultimately be used to secure oil supplies.

The commercial banks would then make that money available to Pemex for oil development at a slightly higher rate, but which would still effectively reduce the price differential.

For Japan, the oil would perhaps not be the only incentive.

Mexico's ambition to become a major industrial economy before the end of this century promises Japanese industry immensely attractive orders, in terms of such infrastructure areas of steel, transportation, and harbour development.

One subject that is frequently aired among the international banks is whether Mexico can be expected to become a net exporter of capital, due to its expanding oil revenues, sometime in the early 1980s.

Mexico's public sector foreign debt will probably rise to near \$30bn by the end of this year; the second largest debt total of any country after Brazil, and

one major legacy of the effort needed to recover from the 1976 crisis.

The prospect of OPEC-type surpluses from Mexico is clearly an attractive idea, particularly for banks with the largest commitments in loans to the country.

Impact

But the impact of oil on Mexico, bankers agree, will obviously not be similar to the transformation of the Gulf Arab oil producers, who remain the largest producers of monetary surpluses among OPEC members.

Some bankers believe there is little likelihood that Mexico will be able to generate such capital surpluses in the next 10 to 12 years—the period covering the maturities of most outstanding Mexican State loans overseas.

Mexico still has a residual need for balance of payments deficit financing. The improve-

ment in the payments position will, probably, lag behind the more healthy trade picture, as no early decline in foreign debt servicing requirements is expected up to 1982. But thereafter the early 1980s should witness an absolute decline in gross financing needs.

As well as the payments situation, foreign bankers believe that Mexico's own capital markets will not be sufficient to meet the substantially greater demands on them in coming years, and various supplemental sources of foreign capital will still be required.

Even at its optimum, Mexican oil production will represent a relatively small part of GNP, even when the oil production plateau of 3.5m b/d is reached early in the 1980s. Mexico can expect to generate some \$9bn of revenues annually (at 1979 prices).

This is equivalent to 10 per cent of Mexico's 1979 GNP figure of \$32.4bn.

John Evans

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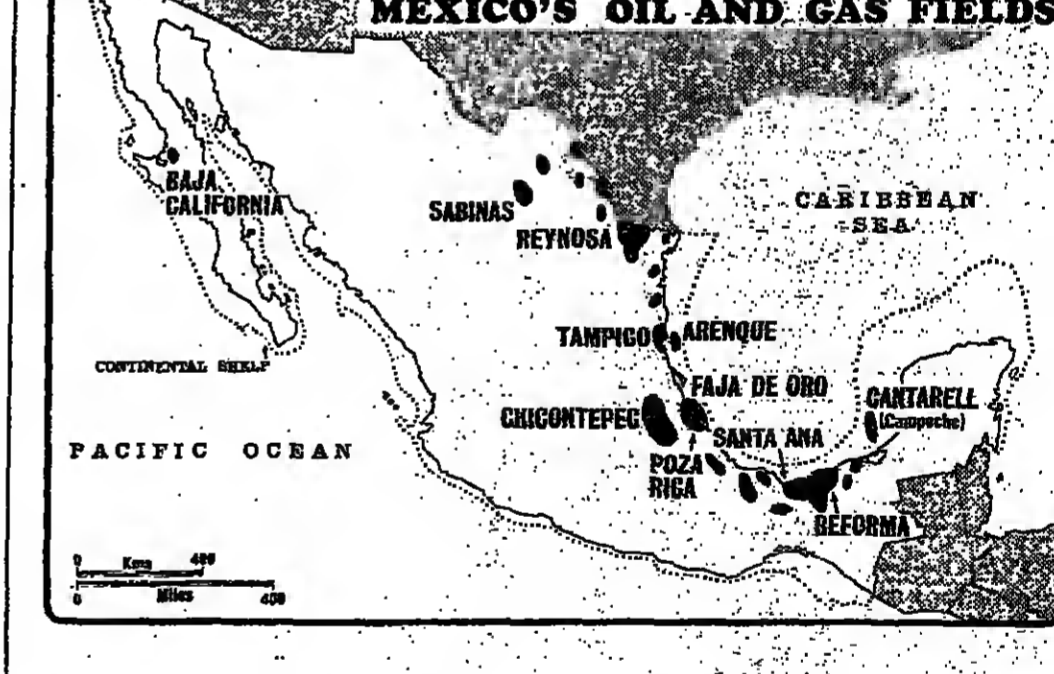
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مكثامن الأصيل



Reserves

CONTINUED FROM PAGE ONE

development plan, has been taxed beyond its resources by the 1978 offshore blow-out in the Gulf of Campeche. This accident has become one of the oil industry's worst ever disasters, judged by the volume of oil that has already flowed from the broken well. Pemex has sought assistance to deal with the blow-out from around the world.

The accident has raised doubts within Mexico about the speed at which the oil industry is being expanded, but the development of hydrocarbons must inevitably remain the key to Mexico's future and is at the centre of the present economy.

Oil and gas provide 87.5 per cent of all Mexico's primary energy requirements. Just 6.9 per cent comes from hydro-electricity, 5.3 per cent from coal and 0.3 per cent from geothermal sources. In 1976, oil-fired power stations also accounted for 59.1 per cent of all the electricity generated in the country, with 39.9 per cent coming from hydro-electricity, 0.3 per cent coming from coal and 0.7 per cent from geothermal energy.

It is clear that oil will not be a panacea for all the social ills of the country. The figures contained in the World Bank's World Development Report, published this month, show how deeply rooted are the country's social problems. Mexico's population, now 63m, is growing at the rate of 3.3 per cent a year and is projected to continue to grow until the year 2075. One out of four adult Mexicans is unable to read or write; while the bottom 20 per cent of the population share a

mere 2.9 per cent of total household income, a low percentage even by the standards of the middle-income countries. It will need more than a few years of high oil revenues to bring prosperity, literacy and health to the remote country districts of Mexico or to bring acceptable living conditions to cities such as Mexico City whose population, according to the World Bank, will reach 32m by the end of the century.

Effect

The most important effect of the oil boom may well turn out to lie in the political, rather than the economic, sphere.

It is the big oil revenues, produced by Pemex, and accruing to the Federal Government, which do much to strengthen the hand of the State. This will be a major innovation, as for many years the Government has seen its influence steadily declining relative to the powerful private sector. It is only a slight exaggeration to say that under the previous Echeverria administration private business had become so strong that it was able to ridicule government attempts to increase taxes or restrain prices.

Whatever the domestic effects, it is plain that the new oil wealth has already had very positive results for Mexico in one important field, that of foreign relations.

Mexico as a country is being courted with extreme assiduousness by many nations whose chancelleries, a decade ago, seldom gave Mexico a second

thought. Israel, for instance, now very heavily dependent on Mexican oil, all the more since the Ayatollah cut off supplies of Iranian crude to Tehran. Japan, too, is seeing Mexico in a new light, the Mexican Government negotiating the sale of up to 200,000 barrels a day to it. Mexico star in Central America and the Caribbean, where economic have been seriously imperilled by the oil crisis, is also shining more brightly than ever. The opportunities given to Preside Lopez Portillo to exert discreet but powerful pressure on the governments of such Central American trouble spots as El Salvador, or to assist struggling administrations such as those of Jamaica and Nicaragua, are very extensive.

Most important, however, is the Mexicans has been its transformation that their oil wealth has wrought on its relationship with the U.S. For the first time for many decades Mexico finds itself with strong cards in its hand as it plays its eternal poker game with the colossus to its north. Washington's anxiety to have access to Mexican oil and gas has meant that Mexico can in its turn press for more considerate treatment for the migrant workers that sends to the U.S. and for non-oil exports.

Perhaps for the first time since the chaotic days of the Mexican revolution, 70 years ago, the U.S. Administration has been obliged to set up a special study of Mexican problems. Whatever happens to Mexico, it will not be ignored in the future. Washington, as it was wont to be in the past.

The true limits of insular monetarism

IF ANYONE is expecting to find in this article support for the idea that the British Government should abandon its monetary guidelines, attempt to push nominal interest rates downwards or intervene in the foreign exchange market to bail out by devaluation employers and unions who connive at otherwise unrealistic wage settlements, he should give up reading at this point.

Inflation is a monetary disease—its course is determined by monetary forces and not by exhortation or public interference with individual wage and price decisions. The doubts that need airing are not on this central issue, but on the question of whether a fixed target rate of growth of one particular statistical monetary measure, chosen by the central bank as itself an adequate monetary policy in a world of competing currencies. The practical lesson is that policy needs to be somewhat tighter than the published numbers suggest.

The distinction that I want to highlight is between monetarism in the broader sense—where it mainly means sound commonsense economics—and some of the more technical doctrines. The main contribution of monetarists to public understanding has not been in their much publicised fixed money supply growth rule, but in two other areas. First they have shown that full employment policies based on spending ourselves into a target unemployment rate are bound to fail. This is not because of a mythical balance of payments constraint, but because the minimum sustainable unemployment level depends on real—not monetary—forces.

If wages are prevented from reaching market-clearing levels;

if the cost of living on social security relative to the gains from taking a job is low for important groups; if the capital stock has been depressed by political disincentives or uncertainties; or if labour mobility is impeded by bad housing policies, then traditional full employment policies can have at most temporary success—and nowadays not even that—at the expense of accelerating price increases.

Fallacies

The second contribution of monetarists has been to expose the fallacies of wage and price controls, which do not affect inflation, except temporarily, but do create new distortions and inequities likely to impair the workings of the price mechanism and thus increase the long run unemployment level. If monetarists, such as Friedman, have made these truths more widely understood, then it is because they are better general economists than their opponents.

The defect of monetarism—in the narrower sense of the fixed domestic money supply rule—is that it concedes too much power to official intervention, underates the influence of competition in providing monetary substitutes, and takes official statistics far too much at their face value—all matters which Anthony Harris has discussed in some detail. It also seems to be that in his own special subject, Milton Friedman is a dirigiste planner; or to be more precise that is what some of his more mechanistic disciples tend to be. For the professor himself tends to make common-sense adaptations to events and differing national circumstances.

It will demonstrate how monetarist arguments cut across

normal political allegiances. I point out that the main Chicago pioneer in the 1930s of the constant money supply rule was Paul Douglas, a Democrat who accepted nearly all the left-wing platform of his time—such as a "planned economy," public housing and the encouragement of unions. Douglas became a war hero, a U.S. Senator, and a hawk on Cold War issues but never abandoned his interventionist and egalitarian domestic policies. He also continued to champion the monetarist rule and was a moving force behind the Treasury-Federal Reserve Accord of 1951, which abandoned the pegging of interest rates and opened the way to Fed control of the money supply.

By contrast, Chicago economists such as Frank Knight and Henry Simons, whose political position was close to Friedman's today, favoured in the 1930s a discretionary monetary policy designed to offset velocity fluctuations. In our own day, F.A. Hayek, of Road to Serfdom fame, has made it clear that he is a monetarist only in the broad sense of believing in inflation to be a monetary disease and not in the narrower sense of putting his trust in fixed national monetary targets.

As Hayek has recently written: "The fundamental objection to the adequacy of the pure quantity theory of money is that, even with a single currency in circulation within a territory, there is, strictly speaking, no such thing as the quantity of money, and that any attempt to delimit certain groups of the media of exchange expressed in terms of a single unit as if they were homogeneous or perfect substitutes is misleading."

This could almost have been a quotation from the Radcliffe



Professor F.A. Hayek and Senator Paul Douglas—examples of how monetarist arguments cut across the doctrinal allegiances.

Report of 1959, notorious for downgrading monetary policy. The mistake made by Radcliffe, but not by Hayek was to suppose that because money was difficult to measure, the limitations of its supply was unimportant and (h) to believe that that monetary policy could be conducted by the discretionary control of some subtle and immeasurable "state of liquidity" without any clear cut guidelines.

Historical

The main defence of the simple Friedman monetary rule is that the ratio of the money velocity to the conventional definition of the money supply has historically been fairly stable or has changed very gradually. There are of course sharper temporary changes in velocity, but these are not sufficiently predictable to be offset by official action. On the

owners of OPEC balances, to name only a few examples.

Does the evidence really suggest that there is much stability in the international demand for dollars, marks, yen, sterling and gold? Stricter monetarists would be right if they replied that much of the instability derives from the unpredictable, erratic and inflationary behaviour of national governments, but this is hardly likely to vanish overnight.

Important evidence of the ineffectiveness of national money supply regulation comes from the expansion of the Euro-currency. The most basic explanation I have seen of this phenomenon is that banks which are prevented by reserve asset requirements, in excess of their own prudential limits, from expanding at home, will instead expand overseas where such restrictions do not apply.

The invention of new monetary instruments to replace old, and competition between currencies, is likely to become more important as communications improve further and capital markets become even more closely linked. As British exchange control barriers come down, these external complications as well as the well-known domestic shifts into assets outside the official definition of the money supply and the price level as "a useful rough approximation in a given territory where only one kind of money is employed. But it becomes seriously defective when there is competition between different currencies."

It is perhaps unfortunate that Hayek's exposition is centred round his proposal for controlling, privately issued, currencies. There is already competition between official national currencies in the international capital market, amongst world-wide corporations and the

place from one currency to another. One argument for abolishing exchange controls, over and above all the usual ones, is that when there is free competition between currencies, the foreign exchange market will give earlier warning signals when conventional money supply monetary indicators are misleading, as they have been doing for the dollar.

It may in the end be found that only money linked to a commodity such as gold, of some intrinsic non-monetary value, will survive really free competition. This is the view of another far out school of Austrian theorists who would regard Hayek's conception of purely paper currencies as itself rank inflationism. But these issues will be decided by events rather than by argument and then only in the very long run.

Reserve base

There are also some more immediate policy lessons. Not only is it necessary to switch over to a reserve base method of controlling the domestic money supply, but the reserve ratios which central banks influence through their open market operations should be those freely chosen by the commercial banks (influenced only by consumer-protection type laws) rather than unrealistic ones invented for control purposes. It will be important to take into account overseas as well as domestic deposits, and world as well as domestic demand, in formulating monetary growth rules.

In a world of competing national currencies ultimately it may be best to leave the job of price stability to the managers of one or two currencies such as the D-mark and

the yen, who have shown that they are good at it. The correct monetary rule for national authorities will then be to carry out whatever policy leads to a stable exchange rate, without intervention, against the yen and the D-mark.

This is not a course to be commended, however, to countries with bad inflationary records, such as the UK and Italy. There will be any number of fair weather supporters for a policy of exchange rate stability against the German mark in these brief periods such as the present when it would lead to looser UK monetary policies, but who will fall by the wayside when longer-term relationships reassert themselves and an exchange rate target calls for tightness. An abandonment of the present monetary guidelines now, or failure to adopt medium-term ones, would rightly be regarded as an inflationary U-turn, however much was said about moving to an exchange rate target instead.

The time for an exchange rate target designed to keep the pound close to the D-mark will arrive when such a policy requires reducing the domestic guidelines for monetary growth rather than expanding them. Until then simple-minded monetarism will still be the best course—so long as the authorities keep an eye on all possible definitions of money, not for the purpose of apologies, but to make sure that they are not creating too much money through the many back doors in the system.

The Denationalisation of Money, Institute of Economic Affairs, 1978, second and later editions only.

Samuel Brittan

Letters to the Editor

Underlying strategy

From Professor Patrick Minford
Sir,—I would like to comment both on Samuel Brittan's article on August 2—Unbelieving Monetarists are not enough—in which he kindly referred to my views and on the latest statements from Terry Burns and Alan Budd of the London Business School about the public sector borrowing requirement.

The first point being made—by myself by the LBS, by David Laidler and Gordon Pepper—about the PSBR is that it is legitimate when pursuing a long run strategy to allow the traditional fiscal stabilisers to work. These stabilisers are of two sorts: the automatic reduction of tax revenue and increase in social security payouts when output declines, due to the fixity of tax and benefit rates, and the modest use of variations in tax rates to respond to expected economic slack or demand pressure.

The key point about these stabilisers is that everyone knows how and when they will work and so they impart no shocks in themselves to the economy; rather they allow some dampening of other shocks.

The second point being made is that where there is no clear long run strategy it is hard for people and firms to distinguish between short run "stabiliser" deviations and underlying changes. In these circumstances illustrative figures such as the £114bn discussed by the LBS are frankly alarming, because, if taken seriously and misinterpreted, they could give the impression of a change in underlying strategy. Such figures while only illustrative—and the LBS make clear their preference for a lower figure—are in any case a lot higher than I believe would be appropriate in any conceivable circumstances in 1980-81, as I argue below.

For these two reasons, Samuel Brittan and all those cited stress as I do the need for an early commitment by the Treasury to a clear long term path for the PSBR and the money supply, together with a clear statement of what sort of stabilising reactions they propose to follow and allow. Armed with such information, people will not be alarmed by temporary deviations on these critical magnitudes.

All this said, it remains the case that significant progress must be made in the aim of reducing the PSBR as a fraction of GDP in 1980-81 regardless of the output prospect. Furthermore, while some slowdown in output growth is likely in 1980 because of more sluggish world economy, it should not be exaggerated. I am surprised by reports (Peter Riddell, August 23) of virtually unanimous opinion inside and outside Whitehall that there will be a severe recession in 1980. Such opinions must rely on a supposed "monetary crunch" between high inflation and the reduction in the PSBR and in money supply growth; the groundless assumption is made that inflation will not respond to this reduction so as to avoid such a crunch. It is groundless because people and firms will recognise the monetary constraints that face them; normal economic behaviour will then

dictate that they set their prices and wages in money terms consistently with these constraints.

Hence the main effect of a systematic reduction in the PSBR will be on inflation; this systematic reduction must proceed regardless of the internationally induced slowdown in the UK. The resulting reduction in interest rates will rise in the real value of private sector financial asset holdings will in any case be beneficial to private sector confidence and willingness to spend.

(Prof.) Patrick Minford, University of Liverpool, Eleanor Rathbone Building, P.O. Box 147, Liverpool.

Public sector borrowing

From Mr. R. Coghlan
Sir,—The suggestion (August 23) by the London Business School that a public sector borrowing requirement of £104bn would represent a significant tightening of financial policy, because of the low level of demand expected next year, has attracted a great deal of attention. It is a standard "Keynesian" suggestion which has been spotlighted because of the monetarist stance generally adopted by the LBS. But "Keynesian" it is and the proposal can make little sense within a monetarist analysis.

It is reasonable to argue that the Government should avoid the dangers of making policy unnecessarily deflationary that is, a point worth making. That, however, has little to do with the size of the PSBR, particularly under present circumstances. Money is important because there is a relationship between the overall level of demand within the economy and the finance required to make those demands effective. It is recognition of this financing requirement that distinguishes a monetary approach to economic analysis from the "Keynesian" approach.

If it is accepted that financial conditions within the economy, as reflected in the supply of money, are an important determinant of overall demand, then the Government have options other than increasing the PSBR which will serve to maintain a given level of demand. The BS's implicitly assuming that the present PSBR of £8.3bn (or £9.3bn if asset sales are excluded) is acceptable or even optimal, and that the only way to stimulate the economy is through further increases in the PSBR. It is to be expected that there are benefits to be derived from fiscal management which may include the size of the PSBR but these are generally microeconomic and distributional in character and should have their major impact on the supply side of the economy, not on aggregate demand.

Recognising the importance of money and the financial side of transactions suggests that it would be better for the Government to cut the PSBR still further and to sell less public sector debt. This would allow interest rates to fall and in this way to stimulate private sector demand. Movement in this direction is essential if the Government is to achieve its objective of stimulating private sector out-

put, and, hopefully, of running a current account surplus on the balance of payments.

Richard Coghlan, McAnally, Montgomery and Co., 18, Finsbury Circus, EC2.

Production line painting

From Mr. R. Clark
Sir,—Art on a handful of rice. In Men and Matters on August 16 was read with interest but tinged with some amusement.

Hong Kong is not the only place where cheap copies of oil paintings are or have been reproduced. For many years paintings on a production line basis have been produced in Europe along with various signatures and potted biographies. We agree copyright should not be infringed and deplore any attempt at this. Your article, however, only gives one side of the story.

Hong Kong and other areas in the Far East are not all hot beds of fakes—fiddles—and sweat shops producing just "wall decor." The Chinese and other eastern peoples have a history of many thousands of years of painting. They have many talented artists who not only paint in their traditional styles but also in European styles. Their exporting to this country the efforts of their fertile imaginations is no different from print manufacturers exporting their prints to Hong Kong, etc., which they do. It is simply a matter of business economics.

After all the public is the final jury in the purchase of "mass art" and will only buy what they like and consider a reasonable purchase.
R. L. Clark, Oriental Art, Hillbeek House, Roundwell, Beaufort, Maidstone, Kent.

New auditing requirements

From Mr. B. Mogford
Sir,—The requirement that companies should be subject to audit was laid down in order to protect that company's shareholders and creditors. Small companies in the audit situation are prone to two particular problems. The cost of the audit is relatively greater than in the case with larger companies. The auditor tends to be more closely involved with directors and management of the company, so that he is, prima facie, less independent.

Because of this close association and the application of subjective standards, shareholders and creditors in unsond companies have often not been protected by the carrying out of an audit. This blanket approach—"audits for all"—has resulted in higher costs for sound companies without necessarily achieving the benefits envisaged for shareholders and creditors of unsond companies. There is merit in extending the market economy approach to audits. If the directors of a company wish to have an audit, they can buy one. But they would not be compelled to spend money on an audit if they could not see an economic justification for so doing. There are, however, conse-

quences to allowing companies to opt out of an audit. The more powerful creditors, eg banks, will require audited accounts before they advance money to the company. Therefore, many small companies will, from a purely practical point of view, continue to be audited. It seems to me doubtful that a mere review would satisfy creditors such as banks.

Abolishing compulsory audits would undoubtedly also lower reporting standards. (This is human nature and it would be foolish to think otherwise.) Therefore, as a quid pro quo, shareholders and creditors including banks, inland Revenue, Customs and Excise and trade creditors should have the right to petition for an audit. The petition would be made to a newly constituted Board of Commissioners of Small Companies, this body being financed by a levy on all companies. The Board would consider the prima facie evidence of the need for an audit; where it thinks fit, appoint the auditors (who should be independent of the company's present accountants) and pay the audit fee.

The major advantage of this procedure is that publicity about the appointment of auditors to a company would immediately place creditors on guard, delay being the principal enemy of a creditor of an empty in danger. Undoubtedly, fear of an audit petition being made in respect of the company would help maintain general reporting standards.

This approach would release small companies from legislative burdens of an audit where circumstances permit; release accountants to perform a more productive management accounting role; while increasing the powers of members and creditors, and increasing the independence of auditors. Care would have to be exercised to control the tendency of bureaucracy to burgeon, and to ensure the fair allocation of audit work.
Brian Mogford, 318, High Street, Harborne, Birmingham.

Part of income

From Mr. A. Lister
Sir,—I have read with interest the comments concerning the taxation of the use of cars provided by employers for their employees. I am a director of a company which owns 50 vehicles and my views are as follows.

The day of the oncost "perk" as a supplement to considering earnings is really past. Irrespective of type of car, an employee's first priority is, how much is be/she being paid. The "perk" medical expenses, cheap loans etc. are now part of an employer's normal oncost and not really recognised by the employee as part of his income. Any attempt by the Revenue to add a value of these invisible earnings to an employee's income would immediately create an inflationary demand by the employee to be reimbursed for the net loss suffered.

All in all, the Revenue doesn't lose; after all, one man's expense is another's income. I am sure that owners of commercial undertakings in assessing the value of an employee will certainly be aware of the reduction in taxation and adjust accordingly.
Alan Lister, 59 Hampsstead Way, NW11.

GENERAL

UK: Trades Union Congress general council meets in Blackpool.

Transport and General Workers Union delegate conference on industrial civil servants pay offer, Transport House, London.

Cricket: fourth test, England v. India, opens at the Oval, Kennington.

Overseas: Extraordinary session of Japanese Parliament called to announce date of general election.

Mr. Walter Mondale, U.S. Vice-President, continues tour of China.

Today's Events

COMPANY RESULTS

Final dividends: Brown Brothers Corporation, Erskine House Investments, Samporix Holdings, interim dividends: BBA Group, Blue Circle Industries, Lex Refrigeration, Mixconcrete (Holdings), Refuge Assurance Company, Scottish Agricultural Industries, Scottish Northern Investment Trust, Shorpe and Fisher, Siewart Wriginton Holdings, interim figures: House Property Company of London, Plessey (first quarter figures).

COMPANY MEETINGS
Abwood Machine Tools, Royal

Victoria and Bull Hotel, Dartford, 12, Barker, and Dobson, Hyde Park Hotel, Knightsbridge, SW, 12, Bassett Group, Social Hall, Livesey Street, Sheffield, 3.30, Peter Brotherhood, Confederation of British Industry, 21 Tottenham Street, SW, 12, CH Industries, The Carlton Tower Hotel, Cadogan Place, SW, 12, Carelo Engineering, Hightown Road, Cleckheaton, 3, Hollis Brothers and E.A. Howard Hotel, Temple Place, WC, 12, Initial Services, Coonagh Rooms, Great Queen Street, WC, 12.15, Investment Company, St. Martin's House, 15, St. Martin's-Ground, EC, 12, James Latham, Leeside Wharf, Clapton, 230, Phillips Patents, Grand Hotel, Aytoun Street, Manchester, 12, Sheffield Refreshment Houses, Kenwood Hall, Kenwood Road, Sheffield, 12, Symonds Engineering, Great Eastern Hotel, Abercorn Room, Middlesex Room, Liverpool Street, 12, Tex Abrasives, George Hotel, High Street, Colchester, 12, Vinten Group, Angel House, Burn St, Edmunds, 12, Wallis Eschlon, Coonagh Room, Great Queen Street, WC, 12, Whittington Engineering, New Whittington, Chesterfield, 12.

Forbes
announces a special advertising section on
BUSINESS EQUIPMENT
TECHNOLOGY THAT FORCES EXECUTIVE DECISIONS
to be published in the November 12, 1979 issue
Written by Harvey L. Poppel, Senior Vice President, Booz-Allen & Hamilton, Inc.
In London: Mr. Ralph Morpurgo, Managing Director, Publicitas Ltd., 525-527 Fulham Road, London, SW6, 1HF, England (01) 385-7723
Closing date: September 24, 1979

UK COMPANY NEWS

Acquisition boost helps Asda jump to £41m

Boosted by acquisitions the taxable profits of Associated Dairies Group rose from £26.2m to £41.0m in the year to April 28, 1979 on turnover well ahead of £536m to £791m.

HIGHLIGHTS

Marks and Spencer has revealed details of its price-cutting exercise and Lex considers the effect on the stores sector and discusses the proposition that the group had allowed its prices to rise to the extent that volume was beginning to suffer.

Pearl expands and holds underwriting loss to £3m

ATTRIBUTABLE profit of Pearl Assurance Co. improved by £0.5m to £3.0m for the first half of 1979. Again there was no tax charge and the underwriting loss was maintained at £3m, against £2.9m.

DIVIDENDS ANNOUNCED

Table with columns: Company Name, Current payment, Date of payment, Correlation of dividend, Total for year, Total last year. Includes Asse. Dairies, Cement-Redstart, Crouch Group, etc.

Crouch Group up 69% to £760,000

AFTER THE midway improvement from £268,000 to £500,000, taxable profits of Crouch Group moved further ahead in the second six months ended March 31, 1979 to finish 69 per cent higher at £760,000 compared with £449,000.

Nurdin ahead to £2.32m and expects second-half increase

ON increased turnover of £129.79m, against £110m, taxable profits of Nurdin and Peacock rose from £1.5m to £2.32m in the first half of 1979.

increased competition. The Asda Superstores had made significant gains in non-food sales as well as in fresh foods and basic groceries.

H. & J. Quick improves

PROFITS BEFORE tax of H. and J. Quick Group, passenger and commercial vehicle dealer, increased from £968,088 to £2,453,592 for the first half of 1979.

Unigate looking for improvement

AN IMPROVED performance at Unigate in the current year is expected by Mr. John Clement, the chairman, in his annual statement.

THIS NOTICE IS ISSUED BY

Lindustries LIMITED REJECT THE OFFER OF 135p PER ORDINARY SHARE BY HANSON TRUST LIMITED

Yesterday a letter from the Chairman of Lindustries was posted to all shareholders. The letter sets out the reasons why the Board of Lindustries and its financial advisers, J. Henry Schroder Wagg & Co. Limited, are recommending shareholders to reject the bid by Hanson Trust.

ISSUE NEWS

EPIC £4.6m rights to cut back debt

A £4.6m rights issue was announced yesterday by Estates Property Investment Company. The cash is to be used to reduce further EPIC's short-term debt and also to fund current development plans.

Walter Alexander

Table with columns: Year to 31 March, 1979, 1978. Rows: Group Sales, Profit before Tax, Tax, Profit after Tax, Earnings per Share, Net Dividends per Share.

David S. Smith Printing and Packaging

Salient points on 1978/79 by Mr. David S. Smith, Chairman. The factory strike in September 1978 combined with the lorry drivers action early in 1979 has resulted in sales being reduced by over £1 million.

OIL AND ASSOCIATED INVESTMENT TRUST LTD.

The consuming countries have again been bedevilled by the policies of some Eastern oil producing countries, particularly Iran. They have increasingly endeavoured to use the supply, not to further their own and consumers' interests.

مكذمان الأصيل

Companies and Markets

UK COMPANY NEWS

Ladbroke rises 20.9% to £16.7m at interim stage

PRE-TAX profits of Ladbroke Group for the half year ended July 3 1979 rose by 20.9 per cent from £13.8m to £16.7m on turnover well ahead at £37.3m against £36.4m.

Mr. Cyril Stein, chairman and managing director, states that turnover is at its highest in the second half of the year and, taking into account the current buoyancy in its operations, the group is set to achieve good results for the full year.

Profit for the year ended January 2 1979 advanced to a record £41.45m (£24.5m) in 1978. The chairman says that trading across the divisions continues at a high level. The effect on profits in the early part of the year, due to bad weather and national industrial disputes, was considerable, but has been largely overcome.

Table with 2 columns: Half-year 1978, Half-year 1979. Rows include Turnover, Trading profit, Interest, etc.

Nu-Swift advances to £0.6m and forecasts year-end record

RECORD pre-tax profits are reported by Nu-Swift Industries, the fire extinguisher group, in the half-year to June 30 1979. And the group forecasts another record at the year-end when it anticipates reporting profits up from £844,000 to £1.25m.

Anticipate record profits for 1979. The net interim dividend is lifted from 0.725p per share to 0.84p. Last year's total was 1.748p.

Phoenix Timber ahead so far. In their annual report the directors of Phoenix Timber say that sales for the first four months of this year show an increase of 25 per cent compared with the corresponding period of the previous year.

Slough Estates £0.7m higher

PRE-TAX profits of Slough Estates were ahead £0.7m to £4.9m for the first half of 1979 and the directors are confident the full-year results will exceed those for 1978.

Thurgar lower at £174,316. PROFITS before tax of Thurgar Baxter, plastic product manufacturer, fell from £231,794 to £174,316 in the 24 weeks to June 16 1979, on sales of £2.7m, against £2.58m.

Barker and Dobson making sweeter noises

THE NEWSAGENTS and confectionery group, Barker and Dobson, was "totally bust" in December, 1975, according to its present chairman, Mr. Ronald Aitken.

Benlox chief confident of profit trend - announces £200,000 cash call. Mr. R. D. Harnett, chairman of Benlox Holdings, builder and contractor, told members at the annual meeting that a small trading profit had been achieved in the first five months of the current year.

BOARD MEETINGS

- List of board meetings for various companies including BBA, Blue Circle Industries, etc.

Thurgar lower at £174,316

PRE-TAX profits of Thurgar Baxter, plastic product manufacturer, fell from £231,794 to £174,316 in the 24 weeks to June 16 1979, on sales of £2.7m, against £2.58m.

CONFIDENCE AT SOMMERVILLE. The chairman of William Sommerville and Son says in his annual statement that having at the moment a full order book, the Board is facing the immediate future with confidence.

Confidence at Sommerville

£10,000 midway deficit at Grovebell. Despite a jump in turnover from £2.25m to £4.35m, Grovebell Group incurred a pre-tax loss of £10,190 for the half year ended May 31 1979, against a £3,162 profit last time.

Nationwide's new Capital Bond offers over 11% - right from the start.

Advertisement for Nationwide's new Capital Bond, featuring interest rates and a coupon form.

Nationwide's new Capital Bond offers over 11% - right from the start.

Advertisement for Nationwide's new Capital Bond, featuring interest rates and a coupon form.

It pays to decide Nationwide

Head Office: New Oxford House, High Holborn, London WC1Y 6PP. Funds raised £160 million. Authorized for issue by the Building Societies Association.

Advertisement for Frazer May International Limited, a member of the Frizzell Group, announcing new services.

Advertisement for Nurdin & Peacock Ltd, The Cash and Carry Wholesalers, showing turnover and trading profit for half year ended 30th June 1979.

Head Office: Bushey Road, Raynes Park, SW20 0JJ. Tel: 01-946 9111

J. Saville Gordon almost doubled at record £1.45m Edward Le Bas slips to £0.21m Johnson Matthey advance eroded by exchange loss

ALMOST DOUBLED taxable profits, from £752,661 to a record £1.45m, are reported by J. Saville Gordon Group for the year ended April 30, 1979, on turnover up by £3.44m to £21.14m.

stepped up to 2.44p (1.625p) net per share with a final payment of 1.94p. In recommending the final consideration was given to cash requirements for capital expenditure, and the likely continuing increases in stock levels.

transport fleet and much of the business going by rail (via its own sidings), only incoming deliveries were affected and the company's high stock levels provided a buffer against declining inventories. This policy of maintaining a high stock level, which enables a quick delivery service, is the key to the company's ability to maintain a growth record when other engineering merchants and metal processors are feeling the pinch.

AFTER advancing 58 per cent at the year-end the taxable profits of Edward Le Bas slipped from £253,000 to £206,000 in the half-year to June 30, 1979. Sales were ahead from £8.18m to £8.36m. The directors say that despite the difficulties in the early part of the year, which affected the industry as a whole, all divisions, with one exception, had a satisfactory first half.

dividend inclusive of tax credit. The midway pre-tax surplus was struck after interest charges fell up from £144,000 to £269,000. Tax takes £102,000 (£165,000) and minorities are the same at £25,000. Stated earnings per share are up from 2.31p to 2.94p and fully-diluted from 1.9p to 2.33p.

TAXABLE profits of Johnson Matthey Group, gold, silver and platinum refiner, increased from £4.52m to £5.66m for the three months to June 30, 1979. Turnover, excluding Johnson Matthey Bankers, was well ahead at £163.77m, against £113.72m. An exchange loss of £1.05m, eroded the advance at pre-tax level, leaving the attributable balance virtually unchanged at £2.22m, against £2.21m.

This has been used to cut tax attributable to base stocks by £0.2m and to increase reserves by £16m. Precious metals are valued at base prices plus attributable tax, the directors say. If market prices had been used, the amount on the balance sheet would have been £2.85m (£30.02m) higher.

loss wipes out the gain at the attributable level. It is going to need sustained activity in the bullion and precious metals market to prevent this being a flat year for Johnson Matthey. But the shares, at 203p, are sustained by the comforting thought that JM does not take stock gains into profits. If stocks were valued at current prices JM's net worth would be £3.38 per share.

At the interim stage profits had advanced from £202,035 to £336,401 and the directors forecast that the second half contribution would be at least as good as that of the first half. Before the year's SSAP 15 tax charge of £239,268, against £338,374 earnings are shown as 14.3p (7.5p) per 10p share, and 12p (4.2p) after the charge. On a fully taxed basis they are given as 8.1p (3.3p). Tax relief associated with the substantially increased stock levels, is the principal reason for the low tax charge, directors explain. The dividend for the period is

For 1978-79 turnover and profits were split as to engineers merchants and stock-holding £6.45m and £7.44,961, and metal trading and scrap processing £12.7m and £704,930.

Severe competition, aggravated in some markets by political problems, is affecting the foundation and construction equipment division. These problems are being overcome but it is too early to forecast the division's performance. The interim dividend is 0.963p (1.019p). Last year the payment totalled 25p share after taxable profits had been lifted from £399,804 to £623,835. The directors say the latest interim is equal to half the 1978

UDISCO BROKERS CHANGES NAME Udisco Brokers, the recently-acquired money handling subsidiary of the Frizzell Group, is changing its name from August 31 to Fraser May International. The company is well-established in UK investment, financial authority and commercial business areas.

Table with 3 columns: 1979, 1978, and 1977. Rows include Turnover, Debt and other int., Depreciation, Profit before tax, Tax, Exceptional credit, Exchange loss, Memoranda, and Attributable.

comment As in the second half of last year, the profits growth in Johnson Matthey's first quarter is being sustained by the excitement in the markets for precious metals and bullion. The group's industrial activities have contributed relatively little. Reduced demand for catalysis by oil refineries is being felt by JM's refining and chemical operations, while the current problems of the British pottery industry have affected demand for colours and transfers. The 25 per cent increase in pre-tax profit is tempered by the fact that last year's first quarter was rather depressed. And an exchange rate

T. Robinson well down HALVED profits are reported by Thomas Robinson and Son, engineer and machine maker. The taxable surplus fell from £391,000 to £176,000 in the first half of 1979, on turnover of £3.65m, against £3.5m. The net interim dividend is held at 0.232p—last year a total of £1.1m (£1m).

comment As in the second half of last year, the profits growth in Johnson Matthey's first quarter is being sustained by the excitement in the markets for precious metals and bullion. The group's industrial activities have contributed relatively little. Reduced demand for catalysis by oil refineries is being felt by JM's refining and chemical operations, while the current problems of the British pottery industry have affected demand for colours and transfers. The 25 per cent increase in pre-tax profit is tempered by the fact that last year's first quarter was rather depressed. And an exchange rate

Johannesburg Consolidated Investment Company, Limited

(Incorporated in the Republic of South Africa)

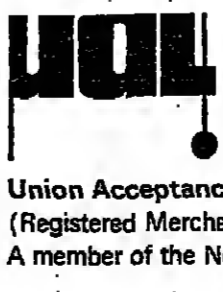
Circular to shareholders and notice convening a general meeting of ordinary shareholders relating to a proposed private placing to raise R40 000 000

Directors B. A. Robinson (British), (Chairman), C. Carrington (British), H. Dalton-Brown (British), G. C. Fletcher, M.C. (A.I.), N. Clarke (British), D. E. Maciver, P. F. Radier (A.I.), K. W. Maxwell (British), B. A. Smith, D. H. Stevenson (A.I.), V. G. Bray, P. A. von Wietling, G. H. Waddell (A.I.), J. A. Holmes (British), F. J. L. Wells (A.I.), C. E. Bayvel, P. R. Wilton (A.I.), B. J. Jackson (British).

Notice convening a general meeting of ordinary shareholders Notice is hereby given that a general meeting of ordinary shareholders of Johannesburg Consolidated Investment Company, Limited ("the Company") will be held in the board room, Consolidated Building, Corner Fox and Harrison Streets, Johannesburg, at 12h00 on Friday, 21 September 1979, for the purpose of considering and, if deemed fit, passing the following resolutions, with or without modification, of which resolutions A and B will be proposed as special resolutions and resolution C will be proposed as an ordinary resolution.

- 2. The following terms shall apply to dividends on the 'A' variable rate preference shares: 2.1 The 'A' variable rate preference shares shall confer the right to receive out of the profits of the Company, which shall determine to distribute from time to time in the form of these presents, a cumulative preferential cash dividend ("the preference dividend").

- 7. Subject to the provisions of the Statutes, the Company shall be obliged to redeem the 'A' variable rate preference shares, at par, together with a premium, payable out of the share premium account of 90 cents per 'A' variable rate preference share, in five annual instalments, the first of which shall be due and payable on 31 December 1987 and thereafter on 31 December in each succeeding year (or if any of those days is a public holiday, on the preceding business day) so that the following proportions of each registered 'A' variable rate preference shareholder's holding on the respective due dates, are redeemed on the respective due dates: 1/5 (one-fifth) on 31 December 1987; 1/4 (one-fourth) on 31 December 1988; 1/3 (one-third) on 31 December 1989; 1/2 (one-half) on 31 December 1990; the full balance remaining on 31 December 1991; subject to each redemption, other than the final redemption, being rounded down to the nearest 100 'A' variable rate preference shares and subject further to the Company having the right, in its sole and absolute discretion, on any redemption date, simultaneously to redeem any residual holdings of less than 100 'A' variable rate preference shares arising from the basic redemption in the year in question or any previous year.



Union Acceptances Limited (Registered Merchant Bank) A member of the Nedbank Group

INTERNATIONAL COMPANIES and FINANCE

Warning from Volvo after First-half profits and sales up at Ericsson

By William Dullforce, Nordic Editor, in Stockholm

VOLVO, the Swedish car and truck group, reports a 67 per cent climb in first-half earnings to SKr 645m (\$133.5m) after an extremely strong second quarter performance during which its profit margin rose to 6.4 per cent of sales.

Group turnover grew by 25 per cent to SKr 11.7bn (\$2,738m) compared with the first six months of 1978. All product groups improved their sales but most significant for

the first half result was the 37 per cent leap in sales of cars to SKr 6.68bn. Despite the halt in deliveries to Iran, the truck division also achieved a 20 per cent increase in sales to SKr 2.78bn.

During the second quarter, Volvo pulled in pre-tax earnings of SKr 410m compared with the SKr 235m reported both in the first quarter of 1979 and the second quarter last year. The profit jump is attributed to the strong sales increase and to higher capacity utilisation.

First half car sales were 32,000 higher than in the corresponding period last year and group factories delivered

Electrolux earnings rise 30%

By Victor Kayfetz in Stockholm

FIRST-HALF earnings of Electrolux before tax and extraordinary items rose by just over 30 per cent to SKr 439.4m (\$104.4m) from the corresponding 1978 figure.

per cent to SKr 6.75bn (\$1.6bn) with Sweden accounting for a virtually unchanged 75 per cent. At the spring annual meeting the managing director, Mr. Gustav Bystedt, forecast 1979 sales of nearly SKr 14bn.

PUK disposal of stake in Rhone-Poulenc

By David White in Paris

THE FRENCH metals and chemicals group, Pechiney Ugine Kuhlmann, has announced the sale of the essential part of its 7.6 per cent shareholding in the Rhone-Poulenc chemical group. It said it had disposed of the shares on the Paris Bourse in several stages over the last two months.

Convertible Eurodollar bond for Asahi Optical

By Francis Ghiles

A CONVERTIBLE dollar bond of \$30m for Asahi Optical, one of the world's leading camera manufacturers and distributors under the brand name of Pentax, was launched last night by Yamachi International (Europe) and Credit Suisse First Boston, Dillon, Read was initially expected to be joint lead manager of this issue but dropped out, he is replaced by CSFB.

PUK is carrying out a restructuring plan and pumping more money into its strong sectors. This particularly concerns aluminium, for which the group is increasing its French capacity, as well as nuclear fuels.

The coupon on this issue has been set at 7 per cent and the final maturity of the bonds is 15 years. The coupon was initially expected to be 6 1/2 per cent but, even after the 1/2 per cent increase, Dillon Read is understood to have been unhappy with the terms.

SIAM COMMERCIAL (CAYMAN) LIMITED... GUARANTEED FLOATING RATE NOTES DUE 1984... THE SIAM COMMERCIAL BANK, LIMITED... ISSUE PRICE 100%... MANUFACTURERS HANOVER LIMITED... CITICORP INTERNATIONAL BANK LIMITED... BANQUE NATIONALE DE PARIS (SOUTH EAST ASIA) LTD... BARCLAYS BANK INTERNATIONAL LIMITED... BARING BROTHERS ASIA LIMITED... CHEMICAL BANK INTERNATIONAL LIMITED... CROCKER INTERNATIONAL (H.K.) LIMITED... DRESNER (SOUTH EAST ASIA) LIMITED... LTCB ASIA LIMITED... MORGAN GUARANTY PACIFIC LIMITED... SANWA INTERNATIONAL FINANCE LIMITED... SOCIETE GENERALE

Robeco Reports on half year to 30.6.79... Period dominated by increases in energy costs, acceleration of inflation and rise in interest rates... Japanese stock market hit new high in May. Policy of reducing Japanese interests nearly completed... Value of ROBECO shares remained virtually unchanged, after stripping out Fls. 8 cash distribution... Cash position strengthened by successful introduction of RODAMCO.

Second quarter setback for Brascan earnings

By Our Financial Staff

THE Toronto-based holding company Brascan expects earnings for the second half to show an improvement over the first six months, which did not meet expectations.

Consolidated Foods sees record

By Our Financial Staff

THE CHICAGO-BASED food processing and distribution concern Consolidated Foods is confident of record sales and earnings in 1980 following a record performance for the year to June 30.

Strike and margins squeeze hit Rexnord

MILWAUKEE—Pressure on a producer of power transmission equipment, is still ahead at the nine-month stage, however, with net earnings of \$38.24m over 3 per cent higher than the previous year's \$36.21m.

The group, which is primarily a producer of power transmission equipment, is still ahead at the nine-month stage, however, with net earnings of \$38.24m over 3 per cent higher than the previous year's \$36.21m.

Kodak in anti-trust suit

By Our New York Staff

IN THE WAKE of the Berkey case, another photographic company, Argus of New Jersey, is taking Kodak, the giant of the photographic business to court.

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices published on the second Monday of each month.

Table with columns for U.S. DOLLAR STRAIGHTS, OTHER STRAIGHTS, CONVERTIBLE BONDS, and SWISS FRANC STRAIGHTS. Includes bond names, amounts, and prices.

Chrysler claims sharp rises in sales

By David Luccelles in New York

CHRYSLER, the ailing US motor manufacturer, claimed yesterday that the first three days of its new cash rebate programme had brought sharp increases in dealer sales of cars and trucks.

Two Financial Times Surveys SAUDI ARABIA and UNITED ARAB EMIRATES

The Financial Times recently published two authoritative Surveys on Saudi Arabia and the United Arab Emirates. Both Surveys give extensive coverage to the economic, political, financial and industrial situations in the two countries.

Citicorp Overseas Finance Corporation Limited... Guaranteed Floating Rate Notes Due 1983... Citicorp logo and contact information.

Tokyo Pacific Holdings N.V. U.S. \$66.10... Tokyo Pacific Holdings (Seaboard) N.V. U.S. \$48.16... Listed on the Amsterdam Stock Exchange.

Companies and Markets INTNL. COMPANIES and FINANCE

INTERNATIONAL CAPITAL MARKETS

New facility for Venezuelan agency

BY ROSEMARY BURR AND FRANCIS GHILES

THE VENEZUELAN telephone utility, Cantv, is raising a one year \$200m credit via Swiss Bank Corporation...

ated bankers' acceptance facility yet raised in the U.S. money markets, the \$1.5bn transaction for Pemex...

Morocco is meeting with a very cool reception in the international capital markets: the joint lead managers, Compagnie Financiere de la Deutsche Bank...

led or been included in the management groups of loans for Morocco decided to join in this loan. However, the management group does include BNP, Societe Generale, UBS, Fuji Bank and Bayerische Landesbank...

This is the latest in a spate of short-term credits to be raised by Venezuelan agencies this year. Market sources estimate that about \$2.5bn in short-term debt has been incurred...

In excess of \$5.5bn has been subscribed, with interest being split roughly equally between U.S. and foreign banks. The amount of the facility will not be increased. The deal is scheduled to be signed in Los Angeles on September 6...

The terms of that loan were identical to those on the loan being syndicated for the Kingdom. Two months ago, the two banks offered to raise \$300m for the Kingdom on a "best effort" basis...

Morocco's foreign currency reserves fell by 41 per cent during the first quarter of this year to \$265m. Since then they are believed to have risen to around \$550m, thanks not least to a \$200m handout from Saudi Arabia.

New parent for Trade Credits

By James Forth in Sydney

SOCIETE Generale, the French banking group, has linked with Trade Credits the Australian finance company, and plans to expand activities into the merchant banking field...

Cement-Roadstone profits up

BY OUR FINANCIAL STAFF

IRELAND'S largest industrial company, Cement-Roadstone Holdings, which also has major interests in the UK and overseas, announced a 24 per cent increase in profits for the half year to IRE 11.1m (\$25m)...

includes a further contribution from Roadstone BV in respect of the harbour contract at Calabar, Nigeria and also the group's share of profits of the T.B.F. Thompson Group from mid-January...

per cent up at IRE2m (\$4.1m). The final dividend is increased to 3.5p a share bringing a total of 5.2p against 3p last year. The chief factor behind the improvement, according to a company spokesman, has been the turnaround from loss into profit at Goulding Chemicals...

Second half rally fails to lift AMI

By Our Sydney Correspondent

TOYOTA motor vehicle assembler and distributor, Australian Motor Industries rallied in the second half of 1978-79, but still registered a 13.8 per cent profit drop. Group earnings dropped from A\$4.45m to A\$3.86m...

Venezuela to buy rest of Indulac

BY JOHN WICKS IN ZURICH

THE VENEZUELAN Government has expressed its wish to acquire full control of Indulac, a national manufacturer of powdered milk in which the Swiss Nestle group has a stake of 40 per cent...

booked "continuing heavy losses." Von Roll says in a letter to shareholders that it has been impossible to improve fundamentally the long-lasting uneconomic nature of the operation...

never rose by over 15 per cent in the first half of this year, though orders did not keep up with this rate and a flattening-off of sales is expected for 1980.

First half recovery for Haw Par

By Our Financial Staff

HAW PAR Brothers International, a Singapore investment company, has reported an un-audited pre-tax profit of \$3.28m (U.S. \$1.31m) for the first half of 1979, compared with a loss of \$255,000 a year ago...

Sea Malta warns on prospects

BY GODFREY GRIMA IN MALTA

SEA MALTA, the island's state controlled national cargo line, faces "dismal prospects" Mr. Albert Mizzi, the chairman, warned shareholders in his annual report. Despite the fact that 1978 proved the best trading year so far, depressed world wide trading conditions, stiff competition, and increased costs left Sea Malta with a loss of M\$64,074 (\$193,764)...

San' Andrea, Sicily, has reported turnover for the year to May 31 up by more than M\$200,000 to a best ever M\$2.45m (\$7.35m) and profit of M\$204,000 compared with M\$180,750 subject to taxation of M\$78,000 against M\$66,300.

The figures exclude any contribution from the Hotel Villa San' Andrea, Sicily, and the Grand Hotel Verdala, Malta, where Kurssaal owns a 19 per cent interest.

Synthetic rubber plant for Sentrachem

BY QUENTIN FEEL IN JOHANNESBURG

THE CHEMICALS group, Sentrachem, South Africa's second largest producer after AECL, yesterday announced a 12.5 per cent increase in pre-tax profits and simultaneously revealed plans to build a R123.6m (\$147m) factory to produce synthetic rubber from coal.

profit statement shows pre-tax profits to June 30 of R38.4m (compared with R34.1m a year ago) and after tax profits up 10.4 per cent to R23m.

AGAs Aktiebolog (Incorporated with limited liability in the Kingdom of Sweden) U.S. \$25,000,000 7 1/2 per cent. Convertible Bonds 1989

The above Bonds issued by AGA Aktiebolog are convertible on and after 1 October, 1979 into fully paid registered free ordinary shares series B of AGA Aktiebolog ("B Shares"). A bonus issue of one B share per five B shares was distributed to shareholders on the register on 20 August, 1979.

The war that never ends

We British are a peaceful people. When a war is over we like to consign it to the history books - and forget it. But for some the wars live on. The disabled from both World Wars and from lesser campaigns, now all too easily forgotten; the widows, the orphans and the children - for them their war lives on, every day and all day.

AGA Aktiebolog

The above Bonds issued by AGA Aktiebolog are convertible on and after 1 October, 1979 into fully paid registered free ordinary shares series B of AGA Aktiebolog ("B Shares"). A bonus issue of one B share per five B shares was distributed to shareholders on the register on 20 August, 1979.

The Army Benevolent Fund

for soldiers, ex-soldiers and their families in distress Dept. FT, Duke of York's HQ, London SW3 4SP

Advertisement for Credit Immobilier et Hotelier, Kuwaiti Dinars 6,000,000, Graduated Rate Guaranteed Bonds due 1989. Kingdom of Morocco. Kuwait International Investment Co. s.a.k. Abu Dhabi Investment Company. Alahli Bank of Kuwait (K.S.C.).

Advertisement for Banque Extérieure d'Algérie, U.S. \$55,000,000, Floating Rate Serial Notes Due 1989. Dillon, Read Overseas Corporation. Crédit Lyonnais. DG BANK. Union de Banques Arabes et Françaises-U.B.A.F.

Advertisement for AGA Aktiebolog, U.S. \$25,000,000 7 1/2 per cent. Convertible Bonds 1989. The above Bonds issued by AGA Aktiebolog are convertible on and after 1 October, 1979 into fully paid registered free ordinary shares series B of AGA Aktiebolog ("B Shares").

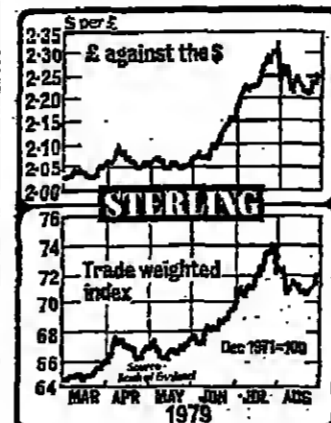
Companies and Markets

CURRENCIES, MONEY and GOLD

Sterling and dollar firm

STERLING continued to advance in more active foreign exchange trading yesterday, while the U.S. dollar had a firm undertone helped by higher U.S. interest rates...

The French franc was one of the few currencies to improve against the dollar, helped by news that the French Government is giving a boost to the economy...



Around lunch, sterling touched a best level of \$2.280-2.280, but eased slightly in the afternoon, to close at \$2.250-2.250, a rise of 30 points on the day...

THE POUND SPOT AND FORWARD

Table with columns: Day's spread, Close, One month, Three months, Six months. Lists exchange rates for various countries like U.S., Canada, Belgium, Denmark, etc.

THE DOLLAR SPOT AND FORWARD

Table with columns: Day's spread, Close, One month, Three months, Six months. Lists exchange rates for various countries like U.K., Ireland, Canada, etc.

CURRENCY RATES

Table with columns: Currency, Rate, Change. Lists rates for Sterling, U.S. dollar, Canadian dollar, etc.

CURRENCY MOVEMENTS

Table with columns: Currency, Rate, Change. Lists movements for Sterling, U.S. dollar, Canadian dollar, etc.

OTHER MARKETS

Table with columns: Market, Rate, Change. Lists rates for Argentina, Brazil, Finland, etc.

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Currency, Rate, Change. Lists rates for various European currencies like German Mark, French Franc, etc.

EXCHANGE CROSS RATES

Table with columns: Currency, Rate, Change. Lists cross rates for Pound Sterling, U.S. Dollar, etc.

EURO-CURRENCY INTEREST RATES

Table with columns: Term, Rate, Change. Lists interest rates for various terms like 1 month, 3 months, 6 months.

INTERNATIONAL MONEY MARKET

German rates firmer

European short term interest rates had a firm tendency yesterday, with German money rates rising quite sharply. Although call money eased to 5.0-5.00 per cent from 6.0-6.10 per cent...

UK MONEY MARKET

Extremely large shortage

Bank of England Minimum Lending Rate 14 per cent (since June 12, 1979). Day-to-day credit remained in short supply in the London money market yesterday...

GOLD

Record close

Gold closed at a record \$315.3314 in the London bullion market yesterday, a rise of \$11 on the day, in fairly active but patchy trading. It opened at \$315.10...

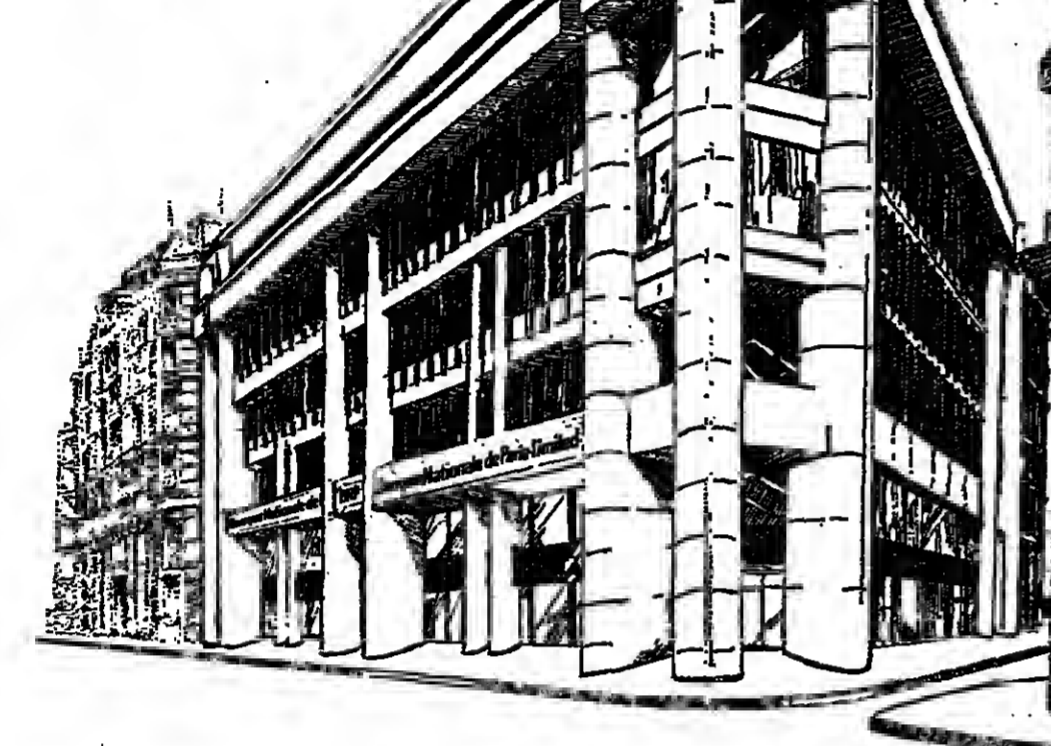
UK MONEY MARKET

Extremely large shortage

Bank of England Minimum Lending Rate 14 per cent (since June 12, 1979). Day-to-day credit remained in short supply in the London money market yesterday...

BNP building for the future

Established in the City of London for over a century, BNP Limited is an international commercial bank. As a member of the BNP Group, one of the world's largest banks, BNP Limited belongs to a network extending over seventy countries.



Banque Nationale de Paris Limited. 8-13 King William Street, London EC4P 4HS. Telephone: 01-626 5678. Telex: 883412 BNP LNB.

ENERGY AND INDUSTRY

... a major international conference to be held in Dusseldorf on 23 and 24 October 1979 organised by the Financial Times and the International Energy Agency in association with London Transport.

- The meeting will assess:
* The oil supply outlook
* Energy for industry - including future price developments
* Energy conservation - business and government policy

- Speakers will include:
Dr. Dieter von Wurzen, Secretary of State for Energy, Federal Republic of Germany
Mr. John G Winger, Vice President and Senior Energy Economist, The Chase Manhattan Bank NA
Dr. N Sarkis, Director, The Arab Petroleum Research Center
Viscount Etienne Davignon, Member of the Commission, Commission of the European Communities
Dr. Ulf Lantzke, Executive Director, International Energy Agency

For further details please complete and return the coupon below

Form for requesting details of the World Conference on Energy and Industry. Includes fields for Name, Title, Company, Address, and a return address for The Financial Times Limited.

A FINANCIAL TIMES CONFERENCE

Vertical text on the right edge of the page, including 'HOSPITAL APPLIES', 'COMPANIES', 'GOLD MINE', and 'Business Opportunities'.

BUSINESS AND INVESTMENT OPPORTUNITIES

READERS ARE RECOMMENDED TO TAKE APPROPRIATE PROFESSIONAL ADVICE BEFORE ENTERING INTO COMMITMENTS

Specialised Distribution Opportunity South East Asia

A new venture being developed in Singapore will provide European manufacturers with an opportunity to share in first class facilities for a distribution and trading base to access the fast-growing markets of South East Asia.

Marketing Improvements Limited

WE ARE a private company with an excellent profit history in a growth industry. Our track record and balance sheet give us access to more capital than we can use in our current business.

CONTAINER LEASING

Department undertakes the management of containers on behalf of owner/operators. As established Container Leasing Managers we can provide a professional service to individuals and companies who already operate or wish to enter the container leasing business.

HOSPITAL SUPPLIES

Long established company supplying all hospitals throughout UK seeks further products. Write Box G.4439, Financial Times, 10 Cannon Street, EC4P 4BY.

PHONE MATE PROVIDES THE ANSWERS

Home Mates, America's best-selling telephone answering machine, now available in the UK. Write Box G.4438, Financial Times, 10 Cannon Street, EC4P 4BY.

UNITED COMPANIES FORMED BY EXPERTS

FOR 200 INCLUSIVE READY MADE 689 COMPANY SEARCHES. Write Box G.4437, Financial Times, 10 Cannon Street, EC4P 4BY.

GOLD MINE

South African mining Britain has 10 mines for sale. Near Johannesburg is next door to one of the highest yielding mines in the Republic.

Business and Investment Opportunities

Businesses For Sale/Wanted Every Tuesday and Thursday

First Class Saudi Arabian Industrial and Construction Company

LOOKING FOR SPECIALISED COMPANIES FOR COLLABORATION OF JOINT VENTURE. For running and maintenance of the following newly-established factories and plants in Saudi Arabia:

INTEREST ONLY MORTGAGES

(NO LIFE ASSURANCE) 10-15 YEARS MINIMUM £100,000. GOOD QUALITY SHOPS OFFICES INDUSTRIALS. GEOFFREY RANDALL ASSOCIATES. 23 BRITON ST. LONDON W.1. 01-499 9381

COMPANY IN THE CONSTRUCTION INDUSTRY

wishing to diversify or expand seeks opportunity to invest in companies with growth potential. Limited capital and excellent management. Resources available to exploit possibilities with or without directors' participation.

CASH FLOW PROBLEMS?

Finance available for payment of all Insurance Premiums. No limit on amounts. Very low rate of interest. Principals only should write to: Castle Court Securities Ltd., 111A Westbourne Grove, London W2 4JW. Tel: 01-727 4474

CONCESSIONARIES REQUIRED FOR THE BRITISH BULLY YAK YEMMAN

MINI PURPOSE UTILITY VEHICLE. Manufacturers and Sellers of the YAK YEMMAN. Write Box G.4440, Financial Times, 10 Cannon Street, EC4P 4BY.

FOOD MANUFACTURE PROCESSING

A progressive private company with substantial marketing, distribution and financial skills, wishes to acquire small/medium companies presently engaged in manufacture or processing of basic foodstuffs (meat, dairy products, etc.). Write Box G.4441, Financial Times, 10 Cannon Street, EC4P 4BY.

MEDIUM/HEAVY ENGINEERING & DIVERSIFIED GROUP

Established 48 years. Profitable until last financial year. Requires financial support. Part or whole equity available. Projected turnover £6,000,000+. Firm orders approaching £2,000,000. Very well equipped. Principals only apply. Box G.4379, Financial Times, 10 Cannon Street, EC4P 4BY.

TRADE PHOTOTYPESSETTERS

Established London Text & Display Typesetters. 8 Linotype Keyboards, 2 VDU Editors, 2 Mergenthaler VIP Computer Typesetters, 3 Computer DIR Cameras & Process Equipment. Write Box G.4456, Financial Times, 10 Cannon Street, EC4P 4BY.

WELL-ESTABLISHED AND PROFITABLE BUILDING AND PROPERTY MAINTENANCE COMPANY

Turnover £500,000 to 31st March, 1979. Profit £100,000. Anticipated turnover for current year £700,000-£800,000. Fully equipped workshops, stores and offices and excellent yard in strategic position close to motorway network. Write Box G.4447, Financial Times, 10 Cannon Street, EC4P 4BY.

FOR SALE

Did established company manufacturing pre-cast and pre-stressed concrete structural units and cast stone. Situated 30 miles from London. Turnover £500,000 p.a. Price including valuable freehold premises £220,000. Enquiries to: Box G.4437, Financial Times, 10 Cannon Street, EC4P 4BY.

CEMENT PAVEMENT TILES FOR SAUDI ARABIA

A Saudi Construction Contractor needs about 200,000 square metres of cement pavement tiles 6 cms. thickness, size 49 cms. x 79 cms. and 59 cms. x 49 cms. European manufacturers or Mediterranean manufacturers are invited to send their best export prices of Jeddah, Saudi Arabia, and the shortest delivery time. The specifications of the tiles are also to be mentioned. The offer should be sent to the following address:

ACQUISITIONS WANTED

A U.S. based research and publications company serving a wide range of companies doing business across national borders is seeking acquisitions that would complement its existing services. Areas of interest:

FINANCE FOR THE GROWING COMPANY

Obtain details of our Factoring and Invoice Discounting Services. ARBUTHNOT FACTORS LTD. Broadfield Place, Hastings TN34 3DG. Contact: S. E. Finch Tel: 0424 430924

HAWKER SIDDELEY 38

DH125 EXECUTIVE JET. 7 passenger, walk-in toilet, head room, dual FD108, 522 engines, Collins equipped, flying in Australian charter category. Write Box G.4438, Financial Times, 10 Cannon Street, EC4P 4BY.

Established Shopping Company

will offer a Directorship/Partnership to suitable individuals wishing to invest. £25,000. Other proposals would be considered. Write Box G.4439, Financial Times, 10 Cannon Street, EC4P 4BY.

FAMILY CONTROLLED COMPANY

ENGAGED PRIMARILY IN DISTRIBUTION OF CONSUMER GOODS. Turnover in excess of £55,000,000 and Net Profits of circa £5,000,000. Steady growth rate achieved. Write Box G.4444, Financial Times, 10 Cannon Street, EC4P 4BY.

CHAIRMAN

of very successful Company delibrately seek small willing to sell majority shareholding. Write Box G.4440, Financial Times, 10 Cannon Street, EC4P 4BY.

BUSINESSES WANTED

T.V. RENTAL COMPANIES

Expanding public company seeks to purchase rental companies in any part of the U.K. Write Box G.4444, Financial Times, 10 Cannon Street, EC4P 4BY.

Acquisition Sought

Progressive private company with marketing, selling and financial skills seeks acquisition of company manufacturing consumer products. Minimum turnover approx. £1m p.a. Flexible financial and employment terms negotiable. Write Box G.4287, Financial Times, 10 Cannon Street, EC4P 4BY.

WANTED CAPITAL LOSS COMPANY

WITH LOSSES, PREFERABLY AGREED, OF £1 MILLION. Write Box G.4451, Financial Times, 10 Cannon Street, EC4P 4BY.

APPOINTMENTS New chairman for Fertleman Group

Mr. John Swaborough has been appointed chairman of the FERTLEMAN GROUP. He has spent 20 years in the rubber industry, and also served on Boards of other companies in transport, the warehouse industry, suppliers of technical components, and in the high power cable industry.

AI SWISS REINSURANCE COMPANY (UK)

Mr. C. E. Geiser has been appointed managing director. Mr. B. K. Doody and Mr. F. J. Turvey become assistant general managers. Mr. G. Wilkinson, financial controller; Mr. J. Henderson and Mr. J. R. Lavers, managers; and Mr. K. Selby, deputy manager.

BANCOMER S.A.

formerly Banco de Comercio, Mexico, has appointed Mr. Volker Mergenthaler as vice-president and general manager. Mr. Brian J. Stanborough as operations manager, and Mr. Robert Barnell as chief dealer of the London branch.

TWO MAGAZINES FOR SALE

Combined annual advertising revenue £18,000. Both well established in specialist sections of growing interest and capable of expansion. Write Box G.4442, Financial Times, 10 Cannon Street, EC4P 4BY.

ZURICH

Once facilities available including secretarial, telephone, sales and local management expertise. Write Box G.4452, Financial Times, 10 Cannon Street, EC4P 4BY.

CONTRACTS £5m reconstruction of M5 motorway

Reconstruction of the M5 motorway from Whitlington to High Green, south of Worcester, is to be undertaken by AMEY ROADSTONE CONSTRUCTION for the Department of Transport.

MARINA

PRIVATE MEMBERS CLUB, CHANDLERY, BOAT REPAIR & SALES BUSINESS. TOGETHER WITH EXCELLENT LIVING ACCOMMODATION FOR SALE AS GOING CONCERN. Write Box G.4453, Financial Times, 10 Cannon Street, EC4P 4BY.

Under a contract worth £13m, the LINFORD BUILDING GROUP is carrying out extensions to Linslade Comprehensive School, Tamworth.

ABBIE ELECTRONICS

in Stone-Platt company is supplying wheelchair/slip equipment worth £16,000 to British Rail. The system prevents wheels slipping on the rails when accelerating or sliding during braking.

Businesses For Sale/Wanted

Every Tuesday and Thursday

WORLD STOCK MARKETS

Companies and Markets

Profit-taking puts midway check on Wall St.

INVESTMENT DOLLAR PREMIUM... Effective \$2.2525 1 1/2% (10 1/2%)... The market pulled back in the trading as profit taking maintained a check at mid-session.

The Dow Jones Industrial Average lost 2 points, and closing prices and market reports were not available for this edition.

declines led advances 7 to 5 on turnover of 1 1/2 billion... Analysts said the soft tone of the dollar, together with rising gold prices, contributed to the weakness. They added that, considering the high level of the Bank Prime Rate, the market was holding up well.

The 0.4 per cent fall in the July index of Leading Economic Indicators was expected. While the decline was not great, it was the second consecutive monthly fall, confirming that the economy is in a recession.

Superior Oil was a prominent casualty, sliding 5 points to 483. Canadian Superior lost 1 to 131 on the American Exchange.

NCR lost \$3 to \$77. Texas Instruments \$4 to \$95 1/2, UAL \$3 to \$27 1/2, Boeing \$4 to \$46, and U.S. Steel \$1 to \$22 1/2.

National Steel up \$1 to \$55 1/2. It announced an 11 mill price increase with effect from October 1 after similar moves by its competitors.

Playboy rose \$1 to \$19 1/2. It plans to acquire Norwich Enterprises of London for an undisclosed cash figure. Norwich runs casinos and off-track betting shops. Caesars World added \$3 to \$25 1/2. It will acquire a hotel/casino at Lake Tahoe, Nevada.

Bank of New York rose \$2 to \$38 1/2. Pennacorp Financial topped the active list, rising \$1 to \$10 1/2. Kaufman and Broad added \$1 1/2 to \$13 1/2.

American Stock Exchange prices declined in active trading. The index eased 0.7 to 218.74 on turnover of 2.67 million shares.

Volume leader Dome Petroleum slipped \$2 to \$36 1/2. Nizam Oil \$1 to \$35 1/2 and Houston Oil \$1 to \$21 1/2.

Major coal producer Utah eased 15 cents to \$53.85 after reporting a drop in first-half profits.

Major miners were generally firm, with MIM up 5 cents to \$33.70, BH South up 6 to \$32.08, North BH up 6 to \$32.05 and Consolidated Gold Fields up 20 to \$48.25.

Germany Leading shares closed higher after quiet trading an average turnover with some issues rising.

One of these was KHD, which added DM 3.90, while GHH and Linde each gained DM 2.

Deutsche Leasing banks up DM 2.90. To Autos, VW gained DM 2.30, Daimler DM 1 and BMW was unchanged.

Chemicals firmed and in Electrical Siemens rose DM 1.50.

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Paris Shares prices continued their recent upward trend in active trading, as strong buying demand met limited selling.

Most sectors were firmer. Construction and Public Works rose on the Government's economy package, which assured during the day. Engineering and Electricals also gained.

Food and Oil shares were well supported, while Cars were narrowly mixed.

Pechnley Uptne Kuhlmann, which on Tuesday announced it had sold most of its 7.6 per cent stake in Rhone-Poulenc on the Bourse, fell Fr.1.60 to Fr.95.50, while Rhone-Poulenc rose Fr.3.90 to Fr.134.

buying interest in Property shares. The Hang Seng index rose 5.38 to 580.88.

HK Land rose 15 cents to HK\$8.60, Cheung Kong 40 cents to HK\$13.20, SIK Properties 40 cents to HK\$10.80, HK Hotels 30 cents to HK\$12.50 and Swire Properties 15 cents to HK\$9.95.

Among the leaders, HK Wharf rose 50 cents to HK\$35.50, Swire Pacific "A" 25 cents to HK\$8.15, Hutchison Whampoa 12.5 cents to HK\$5.00, Jardine Matheson and HK Bank 10 cents each to HK\$11.00 and HK\$13.70.

Wheelock "A" 7.5 cents to HK\$3.35 and HK Electric 5 cents to HK\$4.60.

Market fears of a possible increase in local prime rates has subsided.

Gold shares remained below Tuesday's highs, but recovered some ground in late trading on reduced turnover.

Milan The market closed irregularly higher in moderate trading after the previous day's fall.

Among leading Industrials, Fiat, Pirelli E.C., Olivetti, and Sals Viscosa all gained. Fiat, Olivetti, Pirelli Spa and Olivetti PRI were slightly lower. In Financials, Bastogi IRBS and Centrale, both gained.

Stock prices closed firmer across the board, led by local

Caribbean air link aid sought

A GROUP of Dutch aviation officials is to carry out a study into operations of the Caribbean regional airlines List, which airlines officials hope will lead to appreciable financial assistance from the European Economic Community.

The Council of Ministers of the Caribbean Community, Caribbean and smaller British-Norman Islanders.

Caribbean air link aid sought

for funds earmarked for the area from the EEC.

The Dutch consultants will determine whether the 6.2m units of account for which the airline is eligible would be granted.

Mr. Ian Archer, the airline's general manager, said a list needed at least one new aircraft to replace the 400-1000, the current fleet of 48-seater Avro 748s and smaller British-Norman Islanders.

Notes: Overseas prices shown below exclude 5 per cent premium. Belgian dividends are after withholding tax.

Aug. 23

Aug. 23

Aug. 23

Aug. 23

Aug. 23

Aug. 23

Aug. 23

Aug. 23

Aug. 23

Indices

Table with columns for Index Name, Date, and Values. Includes NEW YORK - DOW JONES and various regional indices.

Table with columns for Index Name, Date, and Values. Includes STANDARD AND POORS and various regional indices.

Table with columns for Index Name, Date, and Values. Includes N.Y.S.E. ALL COMMON and various regional indices.

Table with columns for Index Name, Date, and Values. Includes MONTREAL and various regional indices.

Table with columns for Index Name, Date, and Values. Includes TORONTO and various regional indices.

Table with columns for Index Name, Date, and Values. Includes JOHANNESBURG and various regional indices.

Table with columns for Index Name, Date, and Values. Includes AUSTRALIA and various regional indices.

Table with columns for Index Name, Date, and Values. Includes STOCKHOLM and various regional indices.

Table with columns for Index Name, Date, and Values. Includes BRUSSELS/LUXEMBOURG and various regional indices.

Table with columns for Index Name, Date, and Values. Includes AMSTERDAM and various regional indices.

Table with columns for Index Name, Date, and Values. Includes COPENHAGEN and various regional indices.

Table with columns for Index Name, Date, and Values. Includes VIENNA and various regional indices.

EUROPEAN OPTIONS EXCHANGE

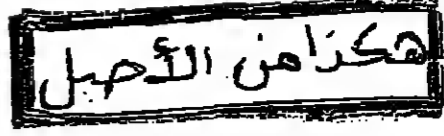
Table with columns for Series, Vol., Last, and Stock. Lists various European options contracts.

BASE LENDING RATES

Table with columns for Bank Name, Rate, and Term. Lists base lending rates for various banks.

Handwritten notes and signatures at the bottom left of the page.

Vertical text on the right edge of the page, possibly from an adjacent page or a large advertisement.



New credit scheme for farmers

FARMERS WILL soon be able to buy a wide range of essential goods and services with the help of a new credit scheme...

W. German production cut boosts zinc market

THE WEST GERMAN zinc producer, Preussag, announced yesterday it was cutting output at two of its main production plants by 15 per cent...

New rise in sugar estimate

WORLD SUGAR stocks are expected to rise to 31.7m tonnes at the end of the 1979/1978 season...

Drought dims Indian crop prospects

SEVERE DROUGHT in many parts of India has dimmed agricultural production prospects for the kharif (summer) crop season...

For regular payments, the current annual interest rate is 9 per cent (effective annual rate for 18 months is 17.7 per cent)...

Potato prices attract imports

BELGIAN and Dutch suppliers have captured about 25 per cent of the British market for processing potatoes...

Malaysian exchange plan

A COMMODITY exchange is to be set up in Kuala Lumpur early next year...

U.S. beef price probe demanded

WASHINGTON — Congressman Benjamin Rosenthal (Democrat, New York) has called for an investigation into allegations that U.S. beef prices have been manipulated by several major beef packers...

Concern over Kenyan wheat

THREE IS considerable concern in Kenya about dwindling wheat production, while demand is rising...

Farm workers earn 14% more

AVERAGE WAGES of hired workers on British farms rose by 14 per cent in the year to last March...

BRITISH COMMODITY MARKETS

Table with columns for Base Metals (Copper, Zinc, Lead, Tin), Rubber, and Soybean Meal, showing prices and changes.

AMERICAN MARKETS

Table with columns for Gold, Silver, and various commodities, showing prices and changes.

PRICE CHANGES

Table showing price changes for various commodities like Metals, Rubber, and Soybean Meal.

EUROPEAN MARKETS

Table showing prices for various commodities in European markets.

I.G. Index Limited 01-351 3466. 3 months Copper 908.1-915.4

CORAL INDEX: Close 436-468

INSURANCE BASE RATES: Vanburgh Guaranteed 11%, Property Growth 11%

COMPANY NOTICES: GOLD FIELDS GROUP, DECLARATION OF DIVIDENDS-UNITED KINGDOM CURRENCY EQUIVALENTS

NOTICE TO BONDHOLDERS: TELEFONOS DE MEXICO, S.A. U.S.\$50,000,000 7 1/2 per cent 1977/1984 Bonds

COCAOA: Cocoa futures continued to ease, reflecting the strength of sterling and further liquidation of long positions to

WHEAT: The market opened 5-10 lower than found steady, after initial trading around 15-20 points higher than was a vacuum

SILVER: Silver was fixed 5.45p an ounce higher for spot delivery in the London bullion market yesterday, at 448.20p

COFFEE: Robusta coffee prices were higher as expected, but after a sharp decline in the early afternoon

WHEAT: The market opened 5-10 lower than found steady, after initial trading around 15-20 points higher than was a vacuum

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LONDON STOCK EXCHANGE

Equity leaders harder after slightly improved trade
Fears of increased competition hit Stores sector

Account Dealing Dates
Optimism
First Declara- Last Account
Dealings tons Dealings Day
Aug. 13 Aug. 23 Aug. 24 Sep. 3
Aug. 28 Sep. 6 Sep. 7 Sep. 17
Sep. 10 Sep. 20 Sep. 21 Oct. 1

A slightly improved trade in leading shares early yesterday led to some dealers dipping to a squeeze on their short book positions. The emphasis was on stocks such as ICI, a much healthier market since recently announcing a second-quarter profits recovery, but often showed through in other first-line industrials which regained small early losses or settled marginally higher on balance.

The early morning dullness was particularly evident in the Stores sector following an advance report of Marks and Spencer's anti-inflation drive. This aroused fears of a High Street price-cutting war developing and the company's competitors sustained sizeable falls. British Home Stores were especially vulnerable and dipped to 245p before closing a net 18 down at 248p. Marks fluctuated between 106p and 111p prior to ending a penny off on balance at 109p.

Neither the immobility of another survey moderately bearish of the UK economy nor the latest rise in U.S. Prime rates had any lasting impact on underlying sentiment. Features stemming from trading announcements became more plentiful, although adverse comment lowered Associated Dairies in which the loss was partially reduced later by the announcement of preliminary figures generally in line with expectations and a proposed scrip issue. Hourly movements in the FT 30-share index ranged from a loss of 1.5 at 10 am to a gain of

2.3 at the 1 pm calculation; the close was below the best at 466.3 for a gain of 1.5. The slight expansion in overall trade was measured by total bargains of 13,612 compared with the previous day's 13,087, the lowest since this measure of market activity was introduced about 12 weeks ago.

A further small overseas interest generated by the later firmness in the pound encouraged a basically firm undertone in Government securities. Domestic investors appeared content to await next week's events, first of which is the banking sector's eligible liabilities on Tuesday.

A renewed demand for investment currency, needed for the purchase of South African Gold shares, took the premium higher to 28 1/2 per cent before a subsequent easing on the firmer rate for sterling brought a close of 28 1/2 per cent, a net gain of 1. Yesterday's SE conversion factor was 0.8993 (0.8928).

A further contraction in Traded Option business resulted in only 181 contracts being completed against Monday's 150 and last week's daily average of 492. ICI attracted most interest, recording 57 deals.

Prov. Financial firm
Buying ahead of the interim figures due next Tuesday helped Provident Financial improve 3 to 96p among quickly firm Hire Purchases. Wagon Finance, which report half-yearly figures tomorrow, edged forward a penny to 43p, while FNFC 9 1/2 per cent convertible 1983 came in for some good support and closed 7 points higher at 27c after 27c. Elsewhere, Guinness Peat continued firmly at 85p, 2, but Standard Chartered, a firm market of late in response to a broker's circular, reacted 6 to 460p. Apart from an improvement of 5 to 285p in Lloyds, the

major clearers remained unchanged at the overnight levels. Pearl stood out in Insurances with a rise of 4 to 250p following the interim figures. C. E. Heath closed a similar amount harder at 192p and Hing Robinson added 2 more at 86p.

Leading Breweries met fresh investment support and closed firm across the board. Allied put on a couple of pence to 94p, while Arthur Guinness rose 3 to 178p. Regionals were selectively higher, Davenport's improving 9 to 109p accompanied by renewed takeover rumours, while Matthew Brown added 4 to 150p. Among Distillers, Tennent's were again wanted and rose 5 for a two-day gain of 11 to 185p. Arthur Bell hardened 4 to 174p, while Distillers rose a similar amount to 227p. Amalgamated Distilled Products put on 2 to 60p and Sandeman finished 5 up at 87p, the latter following revived speculative interest.

Apart from Blue Circle, which eased 2 to 384p awaiting today's half-yearly results, and Cement Roadstone, which, despite the increased interim profits, met Irish selling and shed 3 to 79p. Building descriptions registered several notable gains although trade remained slow. Crouch Group firmed 6 to 80p in response to the good annual results and reflecting the chairman's confident annual statement. Vibroplant also added 6 to 228p. Burnett and Hallamshire "A" and J. Jarvis improved 5 pence to 47p and 150p respectively in this market, while Benlon advanced 3 to 28p on the rights issue proposals announced at the annual general meeting. 10 Timbers, renewed interest lifted May and Hassell 4 to 88p.

Early demand for ICI petered out, but the shares held a gain of 3 at 353p, after 366p. Down to 116p at one stage on the chairman's bid denial, Allied Colloids rallied in late dealing and finished just 2 cheaper on balance at 121p.

Marks & S. volatile
A Press suggestion that Marks and Spencer would soon be announcing a major new price-cutting campaign prompted an early sharp mark-down of the Stores leaders. Confirmation later from M and S that the company is lowering prices on clothing, home furnishings and foods by up to 15 per cent accelerated the fall as nervous sellers appeared fearing the move will spark off a price "war". British Home, its major competitor, were particularly vulnerable and closed 15 down at 248p, after 245p, but M and S ended only a penny cheaper on balance at 109p, after extremes of 111p and 105p. Gossies "A"

gave up 6 to 400p and Burton "A" relinquished 4 to 282p, while Combined English finished a couple of pence off at 85p. Walls, on the other hand, with the help of option business, closed 3 better at 51p.

Profit-taking after the recent strong speculative surge on hid hopes left Stylo Shoes 6 easier at 235p, after 234p. In Electricals, Farnell, 4 up at 250p, and Newman Industries, 3 better at 68p, attracted small buyers, while Kloe continued to benefit from recent Press comment and closed 2 to the gain of 4 for a two-day gain of 10 to 234p. Trading activity improved 6 to 192p, but Deca "A" came on offer and shed 7 to 288p.

Thomas Robinson became a late casualty in Engineering, falling 8 to 74p following news of the sharp contraction in first-half profits. Jones and Shipman gave up 7 to 180p and Stratrite dipped 6 to 130p, while Braham Millar cheapened 2 to 27p. By way of contrast, Saville Gordon firmed 3 to 45p on the better-than-expected results.

Trading statements were responsible for prominence of certain Food issues. Associated Dairies failed to recover from adverse Press comment and finished 4 cheaper at 263p, after 267p, following a proposed 50 per cent scrip issue, but Murdin and Peaseack responded to the excellent interim results with a jump of 10 to 126p, after 128p.

Carters firmed 3 to 148p on the after-hours announcement of the Monopolies Commission's clearance for Tesco's 150p per share cash bid. Elsewhere, Avazza put on 5 to 197p peak of 115p on renewed speculative interest. 4 to 88p.

Avon Rubber good
In firm Hotels and Caterers, Grand Metropolitan added 4 to 145p and Trusthouse Forte rose 5 to 144p. Although the interim profits were slightly lower than expected, Ladbroke hardened a penny to 174p on the dividend increase and the chairman's confident remarks. Elsewhere, Savvy "A" put on 3 to 87p and the "B" 5 to 76p in a thin market as bid hopes revived.

The previous day's trend was repeated in miscellaneous industrials as secondary issues again provided most of the interest. A flurry of speculative buying on the capital. Further consideration of the capital proposals helped E. Fargarty advance 8 to 363p, while comment on the favourable interim figures helped Macfarlane Group (Claxman) improve

2 more to 96p. National Carbonising came in for good support at 77p, up 4, while similar improvements were recorded in Ofrex, 128p, and Winn Industries, 82p. Bentima, 53p, edged forward a penny in response to the results and Nn-Swift Industries added 2 to 30p following news of the better-than-expected interim results and the property revaluation surplus. Edward Le Bas cheapened 2 to 65p following lower interim profits and Johnson Matthey gave up a like amount to 203p on mild disappointment with the first-quarter figures.

A speculative flurry prompted a gain of 2 1/2 to 41p in Hawley Leisure. Annual profits from Motor dealers M & J. Quick proved to be ahead of market expectations and, helped also by the increased dividend payment, the shares closed 2 better at 46p. Other distributors, however, attracted only nominal interest and tended slightly easier on balance. Herona gave up 2 to 50p. Elsewhere, Rolls-Royce hardened 1 to 68p. In Newspapers, Associated, 222p and News International, 188p rose 4 and 5 respectively, but International Thomson shed 1 couple of pence to 348p, following the previous day's annual results. Speculative favourite Associated Book Publishers met renewed interest and gained 8 to 303p.

Properties failed to attract any worthwhile support and usually eased a few pence. MFCP shed 2 to 188p and Great Portland Estates 4 to 320p, but Land Securities held at 288p. Interim profits slightly below market expectations left Storch Estates a penny cheaper at 108p, while the proposed rights issue clipped a like amount from Estep Property Investment, to 147p. A good market on Tuesday followed, but International Thomson shed 2 to 104p on profit-taking. In contrast to the trend in the domestic market, far-eastern influences prompted gains of 2 and 2 1/2 respectively in Hongkong Land, 84p, and Swire Properties, 39p.

Oils improve
A reasonable demand developed for leading Oils with British Petroleum firming 15 to 1,145p, after 1,150p, and Shell adding 4 to 325p. Elsewhere, buyers revived bid hopes helped Avon Exploration and Tricentrel which improved 4 soles to 348p and 224p respectively, while late demand lifted Ultramar 7 to 322p. Aran Energy continued to attract buyers and put on 7 for a two-day gain of 20 to 185p. Still reflecting the Australian Budget concessions on on-shore oil exploration, Weeks firmed 12 more to 237p.

Hunting Gibson provided an isolated bright spot in a subdued Shipping sector, jumping 15 to 280p on buying in a narrow market. LOFS added 1 to 51p, but P & O shed a fraction to 105p.

Among Textiles, Nottingham Manufacturing, a major supplier to Marks and Spencer, cheapened 3 to 123p following the latter's price-cutting proposals. Elsewhere, business was slack and few alterations were made to the overnight levels.

Plantations remained in favour, although in thin markets lifting Castlefield 13 to 323p; Kinta Kellas, 12 to 185p and Bertram 6 to 133p. Harrisous Malayan Estates closed 4 better at 135p.

Gold easier
After being marked down at the outset reflecting the initial downturn in the bullion price, South African Golds staged a good rally along with the metal. Overnight American selling and Continental offerings just after the opening prompted the early losses but the market gradually improved thereafter on good London buying to close showing only minor falls.

The Gold Mines index gave up 19 1/2 to 191.0 and the ex-premium index 1.8 at 171.5, while the bullion price was finally \$125 up at a record closing high of \$316.125 an ounce. News of an overall 13 per cent increase in rough diamond prices encouraged good Johannesburg and London buying of De Beers; the shares moved up to 394p immediately following the news but this was pared to a close of 390p, up 4, as profit-taking emerged. Anglo American Investment Trust rose 1 1/2 to £42 in sympathy with De Beers. Johannes was well supported and advanced 1/2 to £18; on consideration of the much-better-than-expected final dividend, Union Corporation, on the other hand, closed unaltered at 419p, after 418p, as profit-taking followed the increased profits and dividend.

Austrians registered widespread gains in the wake of overnight domestic markets. Rumours of an imminent announcement from the company lifted Pacific Copper 6 to 112p. In the speculative issues, Eagle Corporation jumped 8 1/2 to 144p owing to heavy overnight Australian buying while Swan Resources added 2 1/2 to 20 1/2. Henna 3 to 35p and Farings 2 to 28p.

The coal producer Oakbridge rose 9p despite the sharply reduced earnings which had already been discounted by the market. Peko-Walsend remained unsettled by the proposed rights issue and dipped 6 more to 350p.

FINANCIAL TIMES STOCK INDICES
Table with columns for various indices (Government Secs, Fixed Interest, Industrial, Gold Mines, etc.) and their values for different dates.

HIGHS AND LOWS FOR 1979
Table showing high and low prices for various stocks and indices throughout the year 1979.

NEW HIGHS AND LOWS FOR 1979
Table listing new high and low prices for various stocks and indices.

OPTIONS
Table detailing options for various stocks, including call and put options, with columns for strike price, volume, and price.

LONDON TRADED OPTIONS
Table showing trading volumes and prices for various options on the London Stock Exchange.

MARKS & S. VOLATILE
Table detailing the price movements and trading activity for Marks & Spencer shares.

ACTIVE STOCKS
Table listing active stocks with columns for stock name, denomination, closing price, and change.

RECENT ISSUES
Table listing recent stock issues, including company names, issue sizes, and dates.

FIXED INTEREST STOCKS
Table listing fixed interest stocks with columns for stock name, denomination, and price.

"RIGHTS" OFFERS
Table listing rights offers for various companies, including the offer price and terms.

FT-ACTUARIES SHARE INDICES
Table showing FT Actuaries Share Indices for various equity groups and sub-sections.

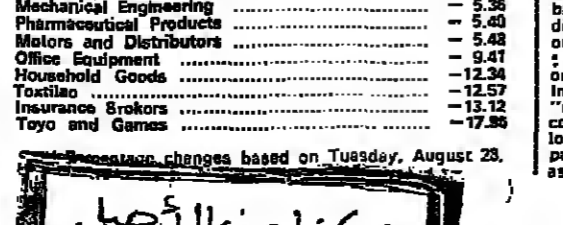
EQUITY GROUPS & SUB-SECTIONS
Table listing equity groups and sub-sections with columns for index number, day's change, and yield.

FIXED INTEREST PRICE INDICES
Table listing fixed interest price indices for various categories like British Government, 1-5 years, etc.

LEADERS AND LAGGARDS
Table listing leaders and laggards in the market, showing percentage changes since December 29, 1978.

From The Banker Research Unit - Four Completely Revised Titles for 1979. Who Owns What in World Banking - 8th Edition. Who is Where in World Banking - 8th Edition. Banking in the United States - 2nd Edition. Offshore Investment Centres - 3rd Edition.

LEADERS AND LAGGARDS
Table showing percentage changes for various market sectors like Gold Mines, Property, Food Retailing, etc.



AUTHORIZED UNIT TRUSTS

Table listing various authorized unit trusts such as Abbey Unit Tr. Mgrs., Friends' Provid. Unit Tr. Mgrs., and others, including their respective managers and performance metrics.

Mutual Unit Trust Managers (g)g

Table listing mutual unit trust managers and their associated funds, including details like fund names, managers, and performance data.

Ridgeway Management Ltd.

Table listing Ridgeway Management Ltd. funds and other financial products, including fund names and performance metrics.

OFFSHORE & O'SEAS FUNDS

Table listing offshore and overseas funds, including fund names, managers, and performance data.

INSURANCE & PROPERTY BONDS

Table listing insurance and property bond companies and their products, including company names and policy details.

NOTES: Prices do not include 5% premium, except where otherwise indicated. Prices are shown in pounds sterling for all units.

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FT SHARE INFORMATION SERVICE

FOREIGN BONDS & RAILS

1979 High	1979 Low	Stock	Price	Yield
35	35	Antofagasta Rly.	35	13.36
42	42	Do. Snc. Pref.	42	13.36
42	42	Chiriqui Rly. 1896	42	13.36
31	31	Do. Snc. 1912	31	13.36
21	21	Do. Snc. 1925	21	13.36
21	21	Do. Snc. 1925	21	13.36
41	41	Do. Snc. 1925	41	13.36
41	41	Do. Snc. 1925	41	13.36
41	41	Do. Snc. 1925	41	13.36
41	41	Do. Snc. 1925	41	13.36

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42	42	Chiriqui Rly. 1896	42	13.36
31	31	Do. Snc. 1912	31	13.36
21	21	Do. Snc. 1925	21	13.36
21	21	Do. Snc. 1925	21	13.36
41	41	Do. Snc. 1925	41	13.36
41	41	Do. Snc. 1925	41	13.36
41	41	Do. Snc. 1925	41	13.36
41	41	Do. Snc. 1925	41	13.36

BRITISH FUNDS

"Shorts" (Lives up to Five Years)

1979 High	1979 Low	Stock	Price	Yield
100	54	First Trust	99 1/4	13.46
99	99	First Trust	99 1/4	13.46
99	99	First Trust	99 1/4	13.46
99	99	First Trust	99 1/4	13.46
99	99	First Trust	99 1/4	13.46

AMERICANS

1979 High	1979 Low	Stock	Price	Yield
111	111	ASA	111	11.00
111	111	ASA	111	11.00
111	111	ASA	111	11.00
111	111	ASA	111	11.00
111	111	ASA	111	11.00

BANKS & HP—Continued

1979 High	1979 Low	Stock	Price	Yield
39	39	Bank of Montreal	39	11.00
39	39	Bank of Montreal	39	11.00
39	39	Bank of Montreal	39	11.00
39	39	Bank of Montreal	39	11.00
39	39	Bank of Montreal	39	11.00

CHEMICALS, PLASTICS—Cont.

1979 High	1979 Low	Stock	Price	Yield
23	23	Dow Chemical	23	13.36
23	23	Dow Chemical	23	13.36
23	23	Dow Chemical	23	13.36
23	23	Dow Chemical	23	13.36
23	23	Dow Chemical	23	13.36

ENGINEERING—Continued

1979 High	1979 Low	Stock	Price	Yield
144	144	Alcon	144	13.36
144	144	Alcon	144	13.36
144	144	Alcon	144	13.36
144	144	Alcon	144	13.36
144	144	Alcon	144	13.36

U.S. & DM prices exclude Int. S premium

HIRE PURCHASE, ETC.

1979 High	1979 Low	Stock	Price	Yield
101	101	Hire Purchase	101	11.00
101	101	Hire Purchase	101	11.00
101	101	Hire Purchase	101	11.00

DRAPERY AND STORES

1979 High	1979 Low	Stock	Price	Yield
40	40	Debenhams	40	13.36
40	40	Debenhams	40	13.36
40	40	Debenhams	40	13.36

BEERS, WINES AND SPIRITS

1979 High	1979 Low	Stock	Price	Yield
102	102	Beck's	102	11.00
102	102	Beck's	102	11.00
102	102	Beck's	102	11.00

CANADIANS

1979 High	1979 Low	Stock	Price	Yield
167	167	Bank of Montreal	167	11.00
167	167	Bank of Montreal	167	11.00
167	167	Bank of Montreal	167	11.00

BUILDING INDUSTRY, TIMBER AND ROADS

1979 High	1979 Low	Stock	Price	Yield
93	93	Timber	93	11.00
93	93	Timber	93	11.00
93	93	Timber	93	11.00

ELECTRICALS

1979 High	1979 Low	Stock	Price	Yield
152	152	Electrical	152	11.00
152	152	Electrical	152	11.00
152	152	Electrical	152	11.00

EDUCATION

1979 High	1979 Low	Stock	Price	Yield
100	100	Education	100	11.00
100	100	Education	100	11.00
100	100	Education	100	11.00

INTERNATIONAL BANK

1979 High	1979 Low	Stock	Price	Yield
86	86	International	86	11.00
86	86	International	86	11.00
86	86	International	86	11.00

CORPORATION LOANS

1979 High	1979 Low	Stock	Price	Yield
107	107	Corporation	107	11.00
107	107	Corporation	107	11.00
107	107	Corporation	107	11.00

BANKS AND HIRE PURCHASE

1979 High	1979 Low	Stock	Price	Yield
228	228	Bank of Montreal	228	11.00
228	228	Bank of Montreal	228	11.00
228	228	Bank of Montreal	228	11.00

COMMONWEALTH & AFRICAN LOANS

1979 High	1979 Low	Stock	Price	Yield
69	69	Commonwealth	69	11.00
69	69	Commonwealth	69	11.00
69	69	Commonwealth	69	11.00

LOANS

1979 High	1979 Low	Stock	Price	Yield
103	103	Loans	103	11.00
103	103	Loans	103	11.00
103	103	Loans	103	11.00

1979 High	1979 Low	Stock	Price	Yield
108	108	Carriers	108	11.00
108	108	Carriers	108	11.00
108	108	Carriers	108	11.00

1979 High	1979 Low	Stock	Price	Yield
108	108	Carriers	108	11.00
108	108	Carriers	108	11.00
108	108	Carriers	108	11.00

1979 High	1979 Low	Stock	Price	Yield
108	108	Carriers	108	11.00
108	108	Carriers	108	11.00
108	108	Carriers	108	11.00

1979 High	1979 Low	Stock	Price	Yield
108	108	Carriers	108	11.00
108	108	Carriers	108	11.00
108	108	Carriers	108	11.00

1979 High	1979 Low	Stock	Price	Yield
108	108	Carriers	108	11.00
108	108	Carriers	108	11.00
108	108	Carriers	108	11.00

1979 High	1979 Low	Stock	Price	Yield
108	108	Carriers	108	11.00
108	108	Carriers	108	11.00
108	108	Carriers	108	11.00

1979 High	1979 Low	Stock	Price	Yield
108	108	Carriers	108	11.00
108	108	Carriers	108	11.00
108	108	Carriers	108	11.00

1979 High	1979 Low	Stock	Price	Yield
108	108	Carriers	108	11.00
108	108	Carriers	108	11.00
108	108	Carriers	108	11.00

1979 High	1979 Low	Stock	Price	Yield
108	108	Carriers	108	11.00
108	108	Carriers	108	11.00
108	108	Carriers	108	11.00

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PEACE HOPE SLIM AS KHOMEINI IS DEFIED

Besieged Kurds fighting on

BY ANDREW WHITLEY

MILITANT KURDS in the besieged city of Mahabad in north-west Iran defied a call by Ayatollah Khomeini to lay down their arms yesterday.

Reports from the region say that an unofficial ceasefire was broken on Tuesday night when Kurdish irregulars, said by the government to be KDP members, attacked an army camp west of the town of Naqadeh with artillery and mortars.

The Kurds have some tanks captured from Government bases, anti-aircraft batteries, anti-tank weapons and some artillery. Their greatest shortage is anti-aircraft guns and ammunition.

Kurdish rebels said half the town's women and children had been sent to the border area as a precaution. In an uncompromising statement, Ayatollah Khomeini said yesterday that the Kurds should surrender and their leaders would be punished as traitors.



Issue seems to be whether the army would be allowed into Mahabad, as the Government and ruling clergy have demanded.

'Blacking' by engineering groups in struggle against unions

BY ALAN PIKE, LABOUR CORRESPONDENT

ENGINEERING employers are going to exceptional lengths to maintain a solid front in the face of national industrial action by members of the Confederation of Shipbuilding and Engineering Unions.

Some companies are in effect "blacking" others by saying that they will cease doing business with suppliers who reach unilateral settlements with the unions.

Today the EEF is taking advertisements in national and regional newspapers telling engineering workers that the industry could not afford to meet the unions' claim in full.

Union leaders and employers' representatives discussed the dispute at the Advisory, Conciliation and Arbitration Service on Tuesday night and agreed to report back to their representative bodies.

Playboy buys Victoria club

BY JAMES BARTHOLOMEW

PLAYBOY CLUB of London has beaten Mr. Eric Morley, former chairman of Grand Metropolitan's Mecca subsidiary, and Mr. Laurie Marsh, a former director of Associated Communications Corporation, in a fight to buy the Victoria Sporting Club casino in Edgware Road, West London.

Sinclair sells off Microvision

BY MAX WILKINSON

SINCLAIR RADIONICS, a National Enterprise Board subsidiary, has sold its Microvision pocket television to Binatone, an importer and manufacturer of radios and television games.

with a 1978 turnover of about £20m, has paid more than £1m for the stocks of Microvision and all future rights to the products.

The Microvision was the only true pocket television set that would run for 10 hours on penlight torch batteries.

Mr. Morley and Mr. Marsh were expecting to buy Norwich until the end of last week. Mr. Morley had been working on the deal for four or five months after his enforced resignation from Mecca.

Weather table with columns for UK TODAY and WORLDWIDE, listing locations and weather conditions.

Commercial Union plans link with Australasian group

BY JOHN MOORE

COMMERCIAL UNION Assurance, one of the largest UK insurance groups, is planning to pool resources with National Mutual Life Association of Australasia in an effort to develop its interests in Australia.

Commercial Union is to acquire the Australasian fire and general insurance subsidiary of National Mutual, a major insurance concern in the Australian market.

Commercial Union said yesterday that the move would help it to reduce costs, gain outlets in the Australian market, and put it in a stronger position while insurance conditions remained competitive in that market.

Worldwide weather table with columns for Y'day and Y'day midday, listing various international locations.

Muzorewa 'hopeful' over talks

BY TONY HAWKINS IN SALISBURY

BISHOP ABEL MUZOREWA, Prime Minister of Zimbabwe Rhodesia, said yesterday he expected to reach agreement with the British Government at next month's summit at Lancaster House in London.

election declared invalid because of "gross irregularities" was postponed indefinitely. The hearing is expected to last at least two weeks, and a new date will not be fixed until after the constitutional conference in London.

Lloyd's syndicates

Continued from Page 1

which time, if the limit is exceeded, the Lloyd's Committee calls for additional deposits from the members, which are lodged in trust and must keep pace with the volume of underwriting business accepted.

Disappointed

He said yesterday that he was "obviously fed up, obviously disappointed." But he would pick himself up and find other things to do.

Continued from Page 1

Vauxhall

market jumped from 932,135 to 1,083,582. Nevertheless, the Chevrolet and Cavalier maintained their position among Britain's top 10 best-selling cars.

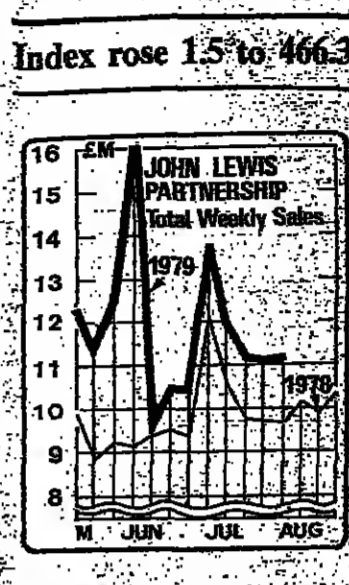
Sheffield's 'bendibuses'

BRITAIN'S FIRST articulated bus service begins in Sheffield next Monday—and passengers will travel free.

THE LEX COLUMN

Marks takes the red pencil out

For a company that considers advertising unnecessary, Marks and Spencer is beating the big drum about its autumn price-cutting spree.



respectively in their last financial years. Of course Asda has had the benefit of two sizeable non-food acquisitions—Sainsbury's and Waitrose.

Hanson/Lindströms

Lindströms' defence document shows why Hanson-Truist wants to buy the company and why it will probably succeed.

Ladbroke Group

Ladbroke Group's first half performance compares well with that of Coral Casino, but its latter reported a near one fifth drop in first half profits.

Asda

Associated Dairies' pre-tax profits for 1978/79 are up from £26.2m to £41m in terms of fully-dated earnings of the normal side.

Stop worrying about your accounts Rent a KIENZLE computer for £41 weekly -including programs!

Advertisement for KIENZLE computer systems, including text about invoicing, sales, and purchase control, and a list of branches.

Vertical advertisement on the right edge of the page, partially cut off, mentioning 'The Lex Column' and other text.